

Austria	84.25	Indonesia	104.10	Philippines	104.10
Bahrain	104.10	Iran	104.10	Poland	23.20
Belgium	104.10	Israel	104.10	Portugal	23.20
Canada	104.10	Italy	104.10	Spain	23.20
Denmark	104.10	Japan	104.10	Sweden	23.20
Egypt	104.10	Libya	104.10	Switzerland	23.20
France	104.10	Malaysia	104.10	Taiwan	23.20
Germany	104.10	Morocco	104.10	Thailand	23.20
Greece	104.10	Norway	104.10	Turkey	23.20
Hong Kong	104.10	Peru	104.10	UAE	23.20
Hungary	104.10	Romania	104.10	Yemen	23.20
Ireland	104.10	Saudi Arabia	104.10		
India	104.10	Singapore	104.10		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



US CHARITY

When generosity is not enough

Page 18

FT No. 31,162

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Friday June 1 1990

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## World News Business Summary

### S Korean leader to see Gorbachev in peace effort

South Korean President Roh Tae-woo will meet Soviet leader Mikhail Gorbachev next week in San Francisco for talks aimed at ending hostilities on the divided Korean peninsula. The meeting will be the first by leaders of the two countries.

### EC security role

William Taft, the US ambassador to Nato, expressed a security role for the European Community, a subject of mounting discussion within the EC debate about political union.

### Mir relief sent

The Soviet Union said it had launched an unmanned spacecraft to ferry equipment, food and drinking water to cosmonauts stranded since February in the Mir space station.

### Disidents vanish

Three Chinese dissidents disappeared after abruptly cancelling a news conference at which they had planned to make a public appeal for the release of political prisoners.

### Israeli call to US

Israel's caretaker Likud Government stepped up its calls on the US to break off links with the Palestine Liberation Organisation following a severe attack by Palestinian guerrillas.

### Japan mediates

Prince Norodom Sihanouk, the Cambodian resistance leader, arrives in Tokyo tomorrow for talks with Cambodia's Prime Minister Hun Sen.

### Egypt gets budget

Egypt's parliament approved a crucial budget for the new financial year several weeks earlier than usual after the Supreme Court ruled parliament had been elected illegally and any legislation passed after June 1 would be invalid.

### Pakistani violence

Gunmen killed 21 people at a bus stop in Karachi, taking the day's toll from ethnic violence in the city to 33.

### Widespread quakes

A second big tremor, measuring 5.8 on the Richter scale, jolted parts of Bulgaria and Romania. A strong tremor shook Mexico City, but there was no serious damage.

### Famine threat

The UN said food stocks were critically low in parts of Ethiopia, Sudan, Mozambique and Angola, threatening millions of people with starvation.

### Pact to meet

The Soviet-led Warsaw Pact will hold a summit meeting in Moscow on June 7. The summit will bring together for the first time the new leaders from Moscow's six east European allies.

### Bundesbank calls for tight budgetary discipline

West Germany's Bundesbank warned the Bonn Government, the regional states, and local authorities to exercise strict budgetary discipline in view of the cost of currency and economic union between the two Germanys.

### Oil price

The central bank sent this message to the German public sector the day after Mr Karl Otto Pöhl, its president, said the alternative to tightly controlled budgets would be higher interest rates. Page 20

### Intermediate Crude at the Nymex

were off 60 cents in mid-day trading at \$17.48. Brent Crude oil for July delivery was down 62.5 cents at \$16.225 in European trading.

### MARIO Schimberni resigned

last night as special administrator Ferrovie dello Stato, the Italian state railway utility.

### FAIRM prices in Europe

would slump by between 20 and 35 per cent if the EC agreed to US demands for ending farm subsidies. Mr Raymond MacSharry, EC Farm Commissioner, said Page 4

### MITSUJI & Co. Japanese trading house

unveiled a 9.7 per cent fall in worldwide net profits to ¥36.41bn (\$240.7m) for the year to March. Page 23

### AUSTRALIA'S net external debt

rose by 5.3 per cent to A\$123.5bn (\$94.3bn) in the March quarter. Page 5

### NORWICH Union, UK mutual insurance company

is to pay £200m to Banco Bilbao Vizcaya for its 90 per cent holding in the Spanish insurance company Plus Ultra. Page 21

### POLYMARK International, UK laundry equipment distributor

is to sell its French offshoot to its management in a leveraged buy-out. Page 22

### ROYAL Bank of Canada, the country's biggest financial institution

lifted second-quarter earnings by 19 per cent. Page 24

### YIANNIS PALAIOCRASSAS, proposed a record budget deficit for 1990

Page 2

## Brussels tells France to overturn ban on British beef

By Tim Dickson in Brussels

THE European Commission yesterday called on France to overturn its ban on imports of British beef which it imposed on Wednesday in response to fears over "mad cow disease."

The ban immediately "in the absence of convincing arguments for this action."

In a statement issued by Mr Raymond MacSharry, EC Farm Commissioner, Brussels said it

was satisfied that the measures it had taken to deal with the disease "provide the fullest guarantees as regards consumption of beef."

However, there were some calls for the ban to be extended. Mr Elio di Rupo, a Belgian Euro MP, last night called on his Government to

follow Paris in banning British beef imports. Support for the French action also came from Mr Ken Collins, the British Labour chairman of the European Parliament's consumer committee.

The Commission said it had "taken all necessary measures to safeguard health" in connection with the nervous disorder bovine spongiform encephalopathy (BSE). EC veterinary experts were satisfied that the measures "provide the fullest

guarantees as regards consumption of beef," the statement said.

In Britain last night, veterinary experts from the French Agriculture Ministry and the Commission were due to meet Mr Keith Meldrum, the UK's chief veterinary officer, but British officials said they had little reason to expect a climb down.

The visiting veterinary officials had been asked "to establish with their British colleagues and the services of the Commission the detailed state of the difficulties" caused by BSE.

Britain's farmers said yesterday they would be pressing the UK Government to seek damages against the French Government if losses were incurred because of the ban.

Only West Germany had gone further, demanding that bones be removed from imports of British beef, but these restrictions have had little effect on the market.

UK reaction, Page 11; Editorial Comment, Page 16

## Bush offers US support for Gorbachev reforms

By Peter Riddell and Robert Mauthner in Washington

PRESIDENT George Bush yesterday opened the four-day US-Soviet summit on the future of Europe and arms control, with an expression of strong US support for President Mikhail Gorbachev and his economic reform programme.

During the official welcoming ceremony on the south lawn of the White House, Mr Bush stressed his view that, whatever the domestic opposition to Mr Gorbachev's policies, the US regards him as still fully in charge and supports his approach.

Mr Bush said Mr Gorbachev "deserves great credit" for his part in the changes in Europe over the past year - words that were clearly welcomed by the politically beleaguered Soviet leader.

Noting the "spirited debate" among the Soviet parliament, press and people and the "difficult economic reforms necessary to breathe new vigour into the Soviet economy," Mr Bush said the US wanted perestroika to succeed and believed there was "no turning back" from the path chosen by Mr Gorbachev.

As the talks began there were signs that both sides were anxious to narrow their differences over the future of Germany. However, in his public statements, Mr Gorbachev stuck to his opposition to a unified Germany being a full member of Nato.

He has accused the west of failing to match the changes in eastern Europe with new thinking on the role of the Nato military alliance.

At yesterday's arrival ceremony, President Gorbachev underlined Soviet sensitivities over Germany by recalling the 45th anniversary celebrations of the victory over Nazism. These concerns are understood



US President George Bush (right) and Soviet President Mikhail Gorbachev stand to attention during a 21-gun salute at the opening ceremony of the superpower summit in Washington

in Washington. Mr Brent Scowcroft, the President's National Security Adviser, pointed out that "a real problem for Mr Gorbachev is that a unified Germany (inside Nato) is sort of a humiliation: after all Nato was an organisation that for the Russians was designed to attack the Soviet Union. That's

wrong but that's their image of us."

Mr James Baker, US Secretary of State, said that, while there would be considerable discussion both about Germany and Lithuania, he did not expect either issue to be resolved at the summit. In particular, he said the German

question affected "a whole lot of other countries" and could therefore not be solved by the US and the Soviet Union alone.

Mr Vitaly Churkin, a Soviet spokesman, said that the "premature" decision made by the previous regime in March, when Alianza signed a letter of intent to take the stake in what will be called Deutsche Versicherungs as soon as legal conditions permitted.

## Insurers in bid battle over East German market

By Katharine Campbell in Frankfurt

THE prospect of the first competitive bid between western companies for an East German concern emerged yesterday with the announcement of a challenge to a bid by Allianz, Europe's biggest insurer, to gain a hold on the embryonic East German market.

Colonia, West Germany's second largest insurer, said a five company West German consortium, of which it was part, would try to stop the "monopolistic" attempt by Allianz to take a 49 per cent stake in Staatliche Versicherungs der DDR, the East German state insurance company.

West German insurers are keen to tap the East German market, which is presently undeveloped, and believe the best way to get access to clients is by having control over a large proportion of the state company's 13,000-strong workforce.

In a letter sent to Mr Lothar de Maizière, the East German Prime Minister on May 23, the five insurers have asked for talks with the authorities about an alternative solution for the future of the state's monopoly insurance operation.

"We didn't want just to stand by and watch the market initiative," said Mr Dieter Wendt, chief executive of Colonia.

Colonia said yesterday it had indications that East Berlin might reconsider the "premature" decision made by the previous regime in March, when Alianza signed a letter of intent to take the stake in what will be called Deutsche Versicherungs as soon as legal conditions permitted.

The consortium does not want to acquire a stake, but explore other routes, such as a regional sharing. Allianz was

yesterday adamant that its proposal was the solution favoured not only by the state company but also by the East German Finance Minister and the ministerial council.

Allianz said the delay in taking up the stake was entirely technical. It said there was no price on the offer as accountants had not finished preparing an opening balance.

Allianz unleashed a chorus of protest from leading West German insurers when it established an apparently unassailable lead into the potentially lucrative market by signing up with the state entity.

The move also drew fierce criticism from the West German anti-trust authorities and prompted Mr Helmut Haussmann, the Economics Minister, to ask the East German Justice Minister to block the bid.

Allianz claims anti-trust worries have now been assuaged. All insurers will receive licences to operate across the border simultaneously, so that it gains nothing advantage. Also, it says, it has agreed East German citizens can cancel existing contracts and take business elsewhere.

Colonia said the parent consortium included Nordstern, Gothaer Versicherung and Württembergische Feuer- und Lebensversicherung. Separately, Colonia yesterday said it had become the first West German insurance company to enter the Soviet market. David Goodhart writes from Bonn.

The group said it had signed a deal in April with several Soviet partners to form the Rosstia insurance group, which will specialise in industrial insurance.

## Industrial nations set deadline to save Uruguay trade round

By Peter Norman and Peter Montagnon in Paris

THE WORLD'S leading industrial nations have given themselves until July to save the Uruguay Round of multilateral trade negotiations from collapse.

The communiqué issued after the two-day meeting of ministers from the 24-nation Organisation for Economic Co-operation and Development (OECD) exposed serious differences between the European Community and a group of agricultural exporting countries headed by the US.

But in their statement, the ministers stressed that "the successful outcome of the Uruguay Round has the highest priority in the international economic agenda."

Using unusually stark language, they warned that "a failure would have a range of negative consequences for the trading system, the global economy, and international economic co-operation."

The communiqué set out in detail the differences over reducing agricultural support that emerged between the US, Canada, New Zealand and Aus-

tralia on the one hand and the EC on the other.

Without mentioning countries by name, it made clear that the US-led group had insisted that the trade negotiations should seek specific policy commitments on cutting internal support for agriculture, reducing barriers to farm imports and phasing out export subsidies.

The less specific EC position to seek reductions in farm support and protection, while omitting any reference to cutting export subsidies, was also reproduced in the document.

The communiqué said the ministers expressed "their determination and commitment to make every effort to overcome the differences."

They pledged to develop "an appropriate framework" for reforming agricultural policy and permitting greater liberalisation of trade by the late July meeting of the Trade Negotiation Committee of the Uruguay Round.

This deadline means that agriculture is almost certain to be discussed by the leaders of the Group of Seven leading industrial countries at their annual economic summit in Houston early next month.

After yesterday's meeting, several delegations made clear that they saw some benefits from the open split among the OECD countries over farm policy. "We could have found language to fudge our views," Mr Gareth Evans, the Australian Foreign Minister said.

"But it may be appropriate to have an element of crisis injected into the Cat round," Mr Evans said that one outcome of the OECD meeting would be a "very hard evaluation" of what is possible to achieve. "From now to July won't be occupied by drift," Mr Evans said.

As the divisions in the meeting became apparent, more and more ministers stressed the potentially disastrous effects of a collapse of the trade talks.

"The price of failure could be to jeopardise the whole multilateral trade system altogether," said Mr Francis Continued on Page 20

## Weekend FT

Tomorrow: John Wyles reports from football's front line on the opening of the World Cup

A civilised weekend break in Boston



## CONTENTS

Czechoslovakia: Pioneering a new way to privatise an entire economy	2
OECD meetings: A disagreement waiting to happen	4
Japan's New immigration laws confuse illegal foreign workers	6
Accountancy: Instilling a notion of profit in eastern Europe	12
Technology: Alko finds enzymes stimulate expansion	13
Employment laws: UK Labour Party's new charter	19
Lombard: The place of Europe in Nato	19
Europe	23
Spain	24
Italy	25
France	26
Germany	27
National	28
Names	29
Trade	30
Companies	10,11
Arts Guide + Reviews	16
Commercial Law	31
Commodities	32
Crossword	40
Currencies & money	40
Editorial Comment	18
Obituary	18
Gold	32
Int. Capital Markets	33
Letters	33
Technology	13
Lex	36
Unit Trusts	36
World Index	44
Management	12
Stock Markets	41
Stock Markets	41
Int. Capital Markets	33
Letters	33
Technology	13
Lex	36
Unit Trusts	36
World Index	44

## Prague ponders the future of the secret police

Czech President Vaclav Havel has declared the issue of what to do with the secret police closed until after the election, but some fear the nightmare of the past will be inescapable

Page 2

## MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime:	New York lunchtime:	FT-SE 100:
\$1.68	DM1.6555	2,345.1 (-1.1)
London:	FF5.7205	FT Ordinary:
\$1.677 (1.692)	SP1.43	1,555.0 (-2.4)
DM2.85 (2.845)	Y152.15	FT-A All-Share:
FF2.61 (5.525)	London:	1,154.24 (same)
SP2.4025 (2.4025)	DM1.699 (1.6815)	New York lunchtime:
Y256.3 (256.0)	\$1.673 (1.67)	DJ Ind. Av.
E index 89.0 (89.4)	SP1.4325 (1.4205)	2,896.15 (+7.59)
GOLD	Y152.60 (151.3)	S&P Comp
New York Comes Jun	\$ index 57.8 (57.3)	361.59 (+0.73)
\$264.3	Tokyo close: 151.75	Nikkei
\$265.75 (265.5)	US lunchtime rates	33,130.80 (+204.54)
N SEA 221 (Argus)	Fed Funds 8.25	LONDON MONEY
Brent 15.42	3-mo Treasury Bill:	3-month Interbank:
\$16.225 (16.65)	yield: 7.994%	closing 15.5 (15.2)
	Long Bond:	Life long gilt future:
	101.12	Jun 82 1/2 (\$233)
	yield: 8.597%	
Chief price changes yesterday: Page 21		

Immobiliare Silvestre S.r.l.

The undersigned acted as financial adviser to Ciga Hotels S.p.A. in this transaction

Nomura International



## EUROPEAN NEWS

Finance minister promises stricter spending curbs for next year

## Record deficit in Greece's budget

By Kerin Hope in Athens

THE Greek Finance Minister, Mr Yiannis Palaiocrassas, yesterday proposed a record budget deficit for 1990 but gave assurances that the Conservative Government would apply stricter spending curbs next year.

The budget, delivered to parliament six months later than usual because an earlier coalition government declined to draw up a medium-term economic policy, forecasts a Dr3.07 trillion (£7.63bn) deficit, a 15.5 per cent increase from last year's Dr1.75 trillion.

"This is a transitional bud-

get; this Government's policy will only become clear in the 1991 budget. But it does convey a message of retrenchment and prudence," Mr Palaiocrassas said.

Projected revenues are to rise this year by 39.9 per cent to Dr3.46 trillion, while spending is to increase by 29.8 per cent to Dr5.53 trillion. As a result the public sector borrowing requirement is expected to drop to 17.6 per cent of GNP from a record 20 per cent in 1989.

As efforts begin to take effect to shrink the deficit — through streamlining the wel-

fare system, broadening the tax base and reducing over-staffing in the civil service — the PSBR is forecast to decline to 10 per cent of GNP by the end of 1992, according to Mr Palaiocrassas.

The Finance Ministry said growth this year would decline to 1.8 per cent from 2.3 per cent in 1989, while inflation was expected to reach 23 per cent, four times the European Community average.

The sharp rise in revenues is attributed to a recent VAT increase of 2 percentage points and new legislation introduced to discourage tax evasion after

tax income fell 10.5 per cent short of budget estimates last year.

Defence spending is to rise by 7.8 per cent, a much smaller increase than usual. The Government yesterday said it would seek better financing terms and offset benefits by renegotiating contracts signed by the former Socialist administration to buy 60 US-made F16-C and 40 French-made Mirage 2000 combat aircraft.

However, the cost of servicing the public debt, which last year totalled 105 per cent of GDP, will soar by 65 per cent to Dr1.56 trillion.

## US, Japan invest more in Europe

By Charles Batchelor

US AND Japanese financial groups were enthusiastic investors in European venture capital companies in 1989, according to the latest annual report of the European Venture Capital Association.

American and Japanese groups provided nearly a quarter of the new funds raised by European venture capitalists, apparently with the aim of establishing a position for themselves before the creation of the single European market in 1992. In 1988 non-European investors provided just 9 per cent of all new funds.

Total fund-raising by European venture capitalists amounted to a record-breaking £65.5bn (\$4.2bn), 67 per cent up on 1988. Venture capitalists in Britain and France, already Europe's two largest venture capital markets, raised the largest sums, £20.5bn and £21.6bn respectively.

Investment activity also increased, though at £64.3bn, a rise of 24 per cent on 1988, it failed to keep up with the rate of new fund-raising.

Start-ups accounted for 18.6 per cent of all investments by number; buy-outs and buy-ins accounted for 20.3 per cent.

The consumer sector accounted for 31 per cent of all new investments by value.

## Czechs pioneer a new way to privatise an entire economy

By John Lloyd in Prague

MR DUSAN TRISKA bears a heavy load. He is seeking to convince the Czechoslovak Government to entrust perhaps the most important part of its economic reform programme to a scheme he has devised which no other country has adopted.

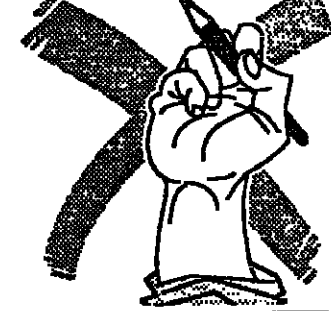
"I got bad news yesterday," says Mr Triska cheerfully. "I asked a friend, an economist with contacts everywhere, to check out the scheme. He sent me a fax saying: No, no one has done it anywhere."

His scheme is designed to do nothing less than privatise the Czechoslovak economy, the most thoroughly nationalised of any of the former communist states.

Mr Triska, a slightly hippie figure with long, curly hair and a beard, wants to effect this by issuing vouchers to all citizens. At the same time, the state-owned enterprises would be transformed into shareholding companies. Once that had been done, the vouchers could be used to purchase a proportion of their shares.

Czechoslovakia would thus become, very rapidly, a nation of shareholders. A rough guide to the companies' worth would be developed through the demand for shares in company X and lack of demand for shares in company Y. A stock market would then develop to provide a medium through

## EASTERN EUROPE ELECTS



## Czechoslovakia

which the shares could be traded.

Mr Triska currently has the power to follow his ideas through. Brought into the Finance Ministry in January as senior adviser by his friend, Mr Vaclav Klaus, the Finance Minister, he has since been appointed director of the Office of Management of State Assets, a new privatising division within the ministry. But his voucher concept has yet to be accepted by other ministers, who are sceptical.

The former leader of the economic team, Dr Václav Komárek, has been moved sideways in favour of Mr Vaclav Vales, a former industry minister in the government of Mr Alexander Dubček in 1989 and a fellow prisoner of Mr Vaclav Havel, now state President.

Though he has given radicals like Mr Klaus a freer rein than did Dr Komárek, Mr Vales remains a pragmatist who would need convincing of Mr Triska's notion.

Similarly cautious, left-inclined economists and ministers occupy posts in the federal

ministries.

These veterans of 1968 form a group usually less keen on the neo-liberalism which Mr Klaus has injected into the Finance Ministry and which Mr Vladimir Dlouhy, a Deputy Prime Minister, is seeking to bring into the area of planning.

"These people are politically important, because they have suffered," says Mr Triska, a student in 1968 and thus a dissident of a younger generation. "But I think we are gaining ground. The IMF and the World Bank have not rejected the plan, anyway."

One of his main imperatives for radicalism is the scale of the task.

"If we tried to use a standard method of privatisation, it would take hundreds of years. To get the companies into good shape before coming to the market, like the British, would mean a consulting agency for each one. It would work for two or three years and cost millions."

Hence the need for inventiveness. It all goes well — and there are elections on June 8, though most observers expect the economics team to remain intact thereafter — the enterprises should be transformed into joint stock companies with, initially, the state as a single shareholder which would have the right to appoint 50 per cent of the members of the new boards.

"The main task then will be the financial and organisational re-structuring of the enterprises — cleaning up their balance sheets, looking at their debt," says Mr Triska. The Transformation Law, which will provide the framework for the process, is now being written in Mr Triska's department.

## Prague ponders the role of secret police

By John Lloyd in Prague

THE CZECHOSLOVAK secret police, once as numerous and as intrusive as any in the former Communist states, continue to prove troublesome to the democracy they helped to hold at bay for so long. One of the main problems is: What to do with them?

Mr Milan Horálek, the deputy Labour Minister, has to wrestle with the problem. A reformist during the 1988 Prague Spring, Mr Horálek spent 20 years in the political wilderness, his own activities monitored. "I know very well how cruel it is to lose a job," he says. "We are not repeating these crimes."

He presently has some 8,500 secret policemen for whom he must find work — to which total he adds 17,500 former Communist Party functionaries, 20,000 criminals released under President Vaclav Havel's New Year amnesty and, soon, 40,000 former army officers. He has directed some to training courses in more pacific employment. Others who had manual jobs have been found equivalents ("obviously I don't mean that those who were burglars become civilian burglars"), while those trained in the law (and how to break it) are being sent to enterprises — the fate of the more fortunate victims of the 1968 counter-revolution.

The private sector should be a prime job market but he sees problems. "We do not want them setting up businesses with beautiful names which are then used as covers for other activities which might destabilise the Government. All over eastern Europe there are groups of former secret police. Some will learn democratic ways but some may not. I cannot allow them to use their economic power against the state."

Mr Horálek and fellow members of the new Civic Forum-dominated government are also concerned that the former secret policemen and Communist officials do not use ill-gotten money. Preliminary calculations point to Communist property being worth several billions of crowns.

The sheer scale of secret police activities, and the volumes of data they amassed on hundreds of thousands of Czechoslovak citizens through networks of informers, continues to run like an incurable sore through the country's politics.

Over the past six weeks, Mr Richard Sacher, the Peoples Party leader and Minister of the Interior, has been sharply criticised for tardiness in sacking secret police chiefs. He has so far received the resignations of 23 senior intelligence officers, but last month, Mr Ladislav Lis, head of the Parliament's Defence and Security Commission and a Civic Forum member, said it should have been between 1,000 and 1,500.

Mr Sacher was accused of ordering investigations into the files held on members of parliament (he has denied the charge); and Mr Jozef Bartončík, a fellow leader of the Peoples Party, was alleged by the

Austrian magazine Profil to have been an informer.

The allegations — which have been strongly denied — were given added weight because the Peoples Party was one of the "satellite" parties permitted to exist under Communist rule — and was thus open to secret police penetration and collaboration.

Earlier this month, Mr Vlado Prikazský, himself a former dissident and journalist and recently named head of the government office of press and information, resigned amid rumours that he did so to avoid being exposed as an informer. The Peoples Party, which has borne the brunt of the allegations, has counter-attacked strongly.

The row was covered over when President Havel declared the issue closed until after the election — and when Mr Jiri Ruml, dissident journalist with impeccable credentials, was appointed deputy Interior Minister charged with surveillance of the intelligence services. He has told associates that he means to clean it out root and branch, and replace it with a small organisation dedicated to the protection of senior government ministers and the gathering of a minimum amount of foreign and domestic intelligence.

But last week, Mr Jan Urban, secretary general of Civic Forum, said that he had been told by good sources that the secret police would continue to spread rumours and revelations on candidates during the election campaign, now in its final leg. Mr Urban also sees a "secret police international" throughout eastern Europe, with sufficient will to be vengeful and enough information to sink many individuals now running for, or in, the elections. The aim of the Communists' intelligence services remains long, and some in Czechoslovakia's new ruling class believe that the secret policemen will ensure that, for many, the past is a nightmare from which they cannot escape.

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**FORECAST**

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## The Hewlett-Packard guide to quality output. HP LaserJet III.

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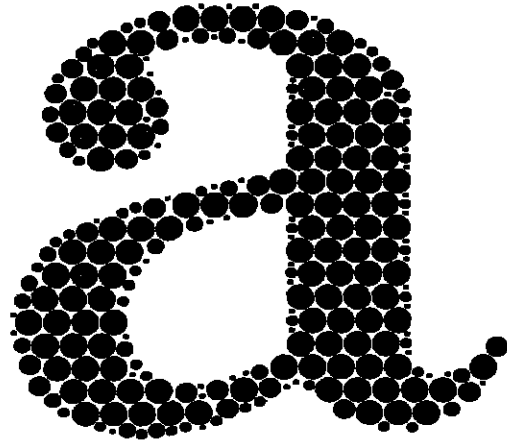
We'd all worked hard on the facts and figures. Now we had to make them look good. That was the job of our new Hewlett-Packard LaserJet III printer.

HP LaserJet III uses something called Resolution Enhancement Technology. It produces extremely even letters, by using very dissimilar dots.

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"P-p-pardon?"

"Why are we typesetting our documents? This must have cost a fortune!"

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"I like the bit about the big dots and the little dots," he said.

"The little dots are obviously good at their job..."

For full details contact Hewlett-Packard Marcom Operations Europe, PO Box 529, 1180 AM, Amstelveen, The Netherlands.



THE POSSIBILITY MADE REALITY.

## Polish moves 'tougher' than IMF demanded

By Christopher Bobinski in Warsaw

POLAND HAS pursued tougher monetary policies than were required by an International Monetary Fund stand-by programme during the first quarter of this year, according to a top government adviser.

Poland's national income came therefore fall this year by 15 per cent, compared with a previously forecast 5 per cent downturn, Mr Stanislaw Gomulka of the London School of Economics said yesterday.

Mr Gomulka, an important figure in preparing Poland's economic plans last autumn and during subsequent talks with the IMF, told a Finance Ministry conference yesterday that "monetary and tax policies in the first quarter were more restrictive than required by the Government's own programme."

Nevertheless Mr Gomulka forecast that Poland's economy would reach an annual growth rate of around 7 per cent from 1992 through the end of the century.

However, the Government continues to warn against the dangers of easing monetary policy, and Mr Marek Dabrowski, a deputy Finance Minister, told the conference: "Any loosening of the screws wouldn't necessarily lead to a growth in production but would give a rise in inflation."

In May prices rose by 4 per cent on the previous month compared to 8 per cent in April and 78 per cent in January.

Nevertheless, according to Mr Gomulka, the IMF guideline forecast a 34 per cent drop in the real value of money supply (M3) during the first three months, while a much higher than expected inflation rate saw its value plummet by 51 per cent.

Poland's hard currency reserves grew by \$1.7bn (£1bn) while the IMF had been ready to tolerate a \$200m fall in hard currency holdings.

The upper limit on total wages in the state sector of Zl 5.15bn was also not reached, with only Zl 4.64bn being spent in the first three months.

Mr Gomulka blames the overrun on the National Bank's high real interest rates in February and the Finance Ministry's budgetary policies. Poland revalued, Page 4

## French agree plan to develop faster trains

By William Dawkins in Paris

FRANCE yesterday launched an ambitious FF350m (£56.4m) five-year research programme for high speed trains capable of commercial speeds of 350kph - the present limit is 300kph.

The project was agreed by the Research and Industry ministries, the French SNCF rail board and GEC-Alsthom, the Franco-British engineering company which makes the present Trains à Grande Vitesse (TGV).

This is France's first specific development programme for the TGV, which has just set a new speed record of 515.3 kph, and reflects its eagerness to keep ahead of West German and Japanese competition.

Earlier spending on the TGV, which first came into service between Paris and Lyons nine years ago, has come from the general transport budget. The Government will provide roughly a third of the cash for the new project: the SNCF and GEC-Alsthom the rest.

The cost is partly explained by the fact that achieving what seems a relatively slight rise in speed needs an increase in engine power of at least a quarter. The engine, scheduled for service at the end of the decade, will also need to run on the four different standards of electrical current used across Europe's rail networks.

## Eureka orders in-depth progress report and urges push on HDTV

By John Wyles in Rome

EUREKA, the European advanced technology programme, is asking Mr Wim Dekker, a former chairman of Philips, to lead the first in-depth study of the organisation's progress in narrowing the technology gap with the US and Japan.

Set up five years ago to stimulate cross-border collaboration in advanced technologies, Eureka now involves 19 countries and 1,500 companies and educational institutions in 300 projects, with a combined investment value of \$10bn. Eighty new projects will be

## Yeltsin hopes to end feud with Gorbachev

By Leyla Boulton in Moscow

MR Boris Yeltsin, the new Russian president, said yesterday that he expected to patch up his tattered relationship with Mr Mikhail Gorbachev when the Soviet leader returns from his US summit.

"I think that a meeting will take place and that we will resolve most issues," he told deputies in the Russian parliament. "Time we have our differences," Tass quoted Mr Yeltsin as saying. "I renounce all these personal aspects, fully and completely. I leave that behind."

Mr Yeltsin, who was elected

to lead the Soviet Union's largest republic in spite of intense Kremlin lobbying against him, has said he wants a business-like relationship with the Soviet leader.

However, Mr Yeltsin also lost no time on Wednesday, his first day in power, in calling for the resignation of the Soviet Government. The former Moscow Communist Party boss has also worried the Kremlin with his campaign for a genuinely "sovereign" Russia, freed from subsidising the other Soviet republics.

Speaking to reporters in

Canada on Tuesday, Mr Gorbachev warned of difficult times ahead if his former protégé was playing a "political game".

Yesterday, a senior official in Moscow described Mr Yeltsin's plan for a separate Russian currency as "uneducated stupidity".

While appearing conciliatory yesterday, Mr Yeltsin also issued an oblique call for Mr Gorbachev, who is both Soviet head of state and Communist Party secretary general, to give up one of his posts. "I am against combining any posts in one person. And I am talking

not just about the chairmanship of the party at the Russian level, at the regional level, or at the local level."

Mr Yeltsin has called for a reconciliation of Russia's 28 parliamentary factions and has set up a broad commission to nominate candidates for the top republican posts. But at least one deputy has already accused him of overstepping his authority by making controversial statements at news conferences and of influencing the nomination process.

Separately, Mr Vytautas Landsbergis, President of the

breakaway republic of Lithuania, expressed enthusiasm yesterday about Mr Yeltsin's election, saying it could help inspire a change of heart among the Soviet leadership towards Lithuania.

On his first day in office on Wednesday, Mr Yeltsin held a meeting with Lithuanian representatives and the two sides decided to start direct contacts between Lithuania and the new Russian leadership.

Mr Nikolai Ryzhkov, the Soviet Prime Minister, was slightly injured in a car crash, Tass disclosed yesterday.

## Soviet plans to triple bread prices 'will obstruct initiative among farmers'

By Anatole Kaletsky in Moscow

THE Soviet Government's controversial plans to triple bread and wheat prices are unnecessary and counterproductive, since wheat production is already hugely profitable for most of the country's state and collective farms.

This view was expressed yesterday by Academician Vladimir Tikhonov, the leading Soviet proponent of market-oriented agricultural reforms, at the Financial Times conference on Finance, Investment and Trade in the Soviet Union.

Mr Tikhonov added that price reforms were being undertaken for political reasons, to protect the present inefficient structure of Soviet agriculture and obstruct private initiative among farmers.

State and collective farms would make a profit of 150 to 180 per cent on their wheat after the price increases, while livestock production would become increasingly unprofitable. This would only aggravate the imbalance between wheat

and feedgrain production, which was the fundamental reason why the Soviet Union was unable to achieve food self-sufficiency, he said.

Other speakers at the second day of the FT conference pointed to further flaws in the structure of the Soviet economy and its reform plans.

Dr Axel Lebehn, director of Deutsche Bank, criticised the Soviet authorities for their inability to stick to a consistent economic programme and warned that payments arrears and disappointing results from joint ventures could seriously harm the Soviet Union's financial standing.

Mr Richard Webb, chairman of Morgan Grenfell, and Mr Alexander Malov, chairman of Moscow Narodny Bank, noted that the absence of a coherent legal framework was greatly impeding the possibilities of joint venture financing. They called for clearer laws on property ownership, bankruptcy and banking collateral.

Dr Wim Duisenberg, president of the Netherlands Bank, said that reform of the Soviet banking system still had a long way to go in establishing financial competition and in separating central and commercial banking.

Mr Viktor Geraschenko, chairman of the USSR State Bank, acknowledged this, but added that the banking system would be reformed and that informal relations, possibly

leading to technical assistance and advice, were already being established with the International Monetary Fund and the World Bank.

Mr Ruggiero Ferraro of Fiat, Mr Richard Norton of PepsiCo and Mr Theodore Heischling of Arthur D. Little, stressed the enormous potential for joint ventures in the Soviet Union in consumer and capital goods and in science and technology.

At the end of the conference Dr Roy Medvedev, the noted Soviet historian, and Dr Alex Fraulia of Oxford University, assessed the political prospects for Soviet reform. Both agreed that the country was teetering on the edge of ungovernability but insisted that the prospects for either a military coup or a popular uprising were extremely remote. The most likely scenario, they concluded, was an uneasy and possibly unstable coalition between President Gorbachev and the more radical forces in the Congress.

## Quake area of E Europe hit by aftershocks

A SECOND big tremor jolted parts of Bulgaria and Romania early yesterday, about 14 hours after a powerful earthquake shook eastern Europe from the Baltic to the Black Sea, killing at least 10 people and injuring hundreds, Reuters reports from Bucharest.

Eight people died in Romania, most hit by falling rubble, one in Soviet Moldova, and one of a heart attack in Bulgaria.

Yesterday's tremor, one of a wave of aftershocks and measuring 5.8 on the Richter scale, struck before dawn and lasted about 90 seconds, rocking high buildings. No casualties were reported.

However, in northern Peru villagers were picking through the rubble of their homes for survivors after a major earthquake on Tuesday night in the Amazon region killed at least 100 people.

In Mexico City yesterday, people fled into the streets as a strong tremor shook the city, but there were no reports of serious damage.

## US envoy to Nato supports security role for Community

By David Buchan in Brussels

A SENIOR US official yesterday endorsed a security role for the European Community, a subject of mounting discussion within the EC debate about political union.

Mr William Taft, the US ambassador to Nato and former Deputy Defence Secretary, said his Government agreed that the EC should "enter the security arena" in order to complement and reinforce the roles of the 16-nation Nato alliance and the 35-state Conference on Security and Co-operation in Europe (CSCE).

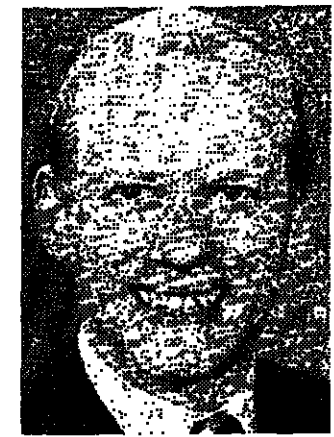
Speaking to the Centre of European Policy Studies (CEPS), the US envoy reflected the strong Bush administration line in favour of EC integration by saying: "Europe would make a very effective contribution to defence policy, as a political union."

However, he said Washington had no prescription to offer the EC as to precisely how it might develop a security role. Indeed, he noted how US pressure in the early 1950s for creation of a European Defence Community had backfired.

He also cautioned that Europeans probably had a long way to go before they came to share "a national, continental perspective" on security, as Americans did. Competing economic interests among EC countries, as among American states, were easily accommodated within a single market.

"But this very diversity also encourages some tendencies that actually work against a sense of common destiny in political and security affairs," he warned.

Calling for closer co-operation between Nato and the EC, Mr Taft predicted that, for all the Community's fast-develop-



Taft: no prescription

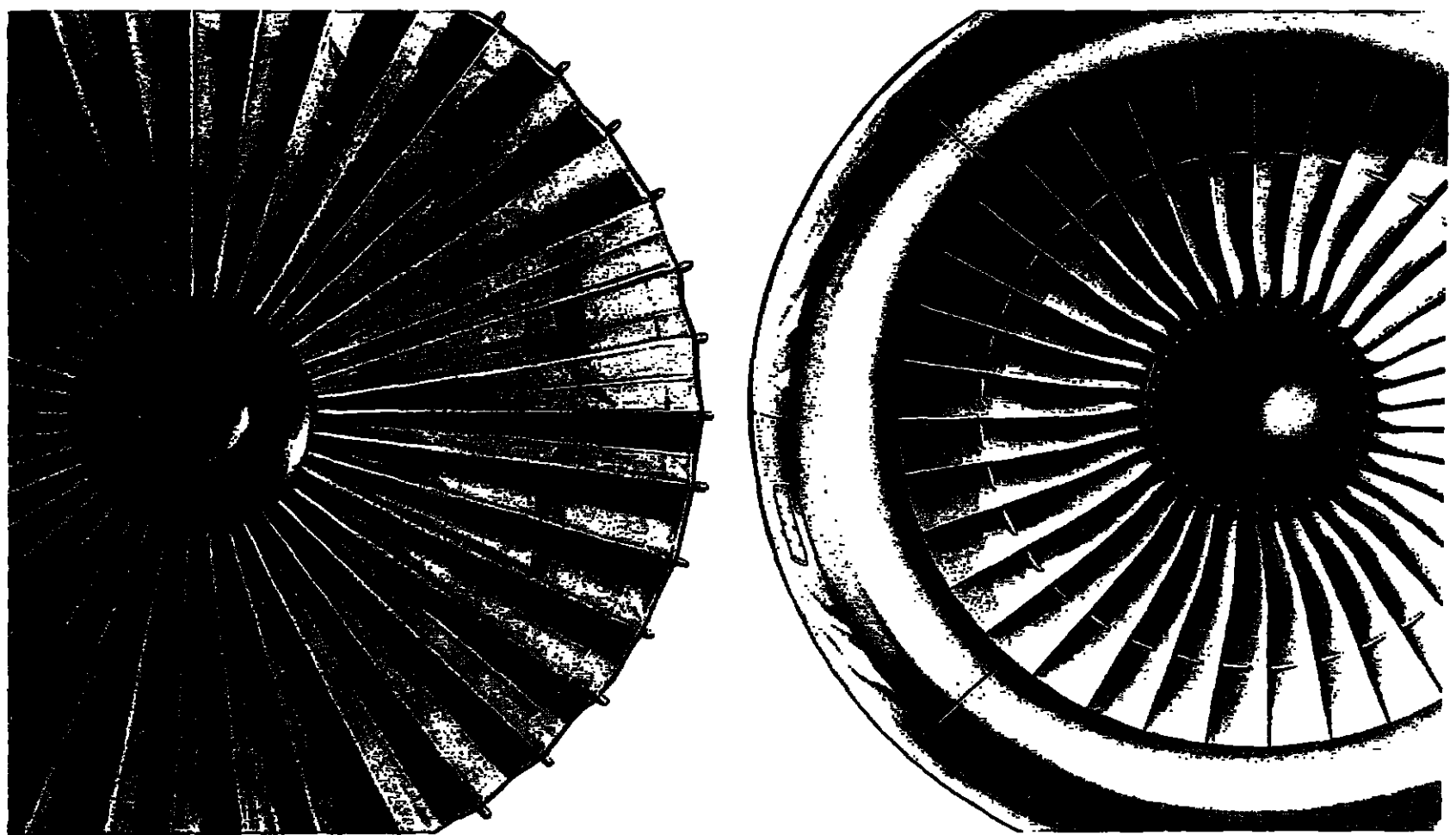
ing links with the east, Nato "would become one of the places where east European nations, including the Soviet Union, would come to discuss security issues". This was already beginning to happen, with the foreign ministers of the Soviet Union, Poland and Czechoslovakia having visited Nato headquarters recently. The new Hungarian Foreign Minister would do the same next month, he announced.

The Warsaw Pact will hold a summit meeting in Moscow next Thursday, the East German Foreign Ministry said yesterday, Reuters reports from East Berlin.

Leaders from the seven-member military alliance are expected to discuss this week's superpower summit in Washington.

## EMIRATES. REFINING THE SHAPE OF AIR TRAVEL

NOW TO THE FAR EAST



The 17th June will herald the introduction of Emirates' expansion to the Far East. Emirates, voted Airline of the Year to the Middle East 1989 by Executive Travel, will be commencing twice weekly schedules to Bangkok, Singapore and Manila from Dubai.

Dubai forms the perfect crossroads between the Far East and Europe. What's more it can boast the world-renowned Duty Free Shopping complex, with a vast range of quality goods available, both at the airport and in the city.

Our new Airbus aircraft are superbly designed with an emphasis on comfort and space. Throughout the aircraft we offer top quality five course meals, accompanied by our award-winning wine list. Moreover, all three classes are equipped with foot-rests, Airshow giving updated flight information throughout the journey, great in-flight entertainment, cabin crew drawn from 26 nationalities and trained to the highest standards; these are just some of the reasons why we can confidently claim that Even Time Flies on Emirates.



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## WORLD TRADE NEWS

# MacSharry warns OECD disagreement 'was waiting to happen' on US threat to EC farm prices

By Peter Montagnon in Paris

EUROPEAN FARM prices would slump by between 30 and 35 per cent, and 5m-10m farmers would be put out of production if the European Community agreed to US demands for an elimination of farm subsidies, Mr Raymond MacSharry, EC Farm Commissioner said.

"We can't ever agree to that. Politically it's impossible," he said in an interview after the US and EC failed to agree on farm reform in talks at the Organisation for Economic Co-operation and Development meeting in Paris.

Stressing he was determined to defend the EC position on farm reform in the Uruguay Round of multilateral trade liberalisation talks, he said he, not Mr Frans Andriessen, EC Trade Commissioner, was "in charge of agricultural negotiation."

The EC's position had been agreed by the Commission, by the Council of Ministers and by the European Parliament, he said. Neither he nor Mr Andriessen could change it.

He did not agree with the consensus reached by an informal meeting of trade ministers in Mexico last April, attended by Mr Andriessen, that separate discussions should take place on the three main areas of farm reform - export subsidies, import barriers and domestic support.

## UK wants east Europe to share western know-how

BRITAIN yesterday proposed launching a series of conferences to bring together experts from the industrialised nations, the Soviet Union and eastern Europe to enable eastern Europe to take advantage of western experience of free enterprise, Peter Norman reports from Paris.

Mr Francis Maude, Minister of State, Foreign Office, said the conferences would involve experts from all the 35 countries that took part in the Conference for Security and Co-operation in Europe (CSCE) and the OECD's 34 industrialised member states.

The British proposal reflects a growing realisation among western industrial nations that it may be more important to provide eastern Europe with the know-how and experience of running market economies than simply to give it financial support.

He suggested to the OECD meeting that the first conference be held this autumn to consider policies needed to ease the effects of economic reform on eastern European labour markets.

Other conferences might cover banking and financial systems, pricing and tax policies, environmental economics and trade.

The road to the end of the Uruguay Round is still bumpy, Peter Montagnon writes

DANGEROUS but not a disaster. This was how trade officials yesterday summed up their reaction to the open disagreement on world farm reform that surfaced at the Organisation for Economic Co-operation and Development meeting in Paris this week.

The row, over the EC's refusal to single out farm export subsidies as a specific target for reform, has heightened tensions in the Uruguay Round of multilateral trade negotiations.

But, according to Mr Nicholas Brady, US Treasury Secretary, it was a disagreement waiting to happen. Now it is in the open, it will concentrate minds in the run-up to the climax of the Uruguay Round in Brussels in December.

Delegates at the OECD said an immediate consequence of this week's row will be to send a negative signal to other countries participating in the Uruguay Round. Many developing countries are looking to liberalisation of farm trade in the Uruguay Round as a means of compensating them for having to agree to open their markets in other areas such as services and to enforce intellectual property rights.

There are signs that this is producing a split in the EC's position, with some trade ministers calling for concessions to

One danger now is that there will be only limited progress, and possibly even a crisis, at July's Uruguay Round meeting in Geneva, which is scheduled to produce framework agreements on all 15 items on the overall agenda.

Neither US nor EC officials expect the farm row to be resolved by then, and the US is becoming concerned that this will upset the delicate timetable for the Round, which calls for detailed legal drafting on the whole package to proceed between July and December.

Unless the entire deal is complete by then, the Bush Administration will lose its "fast-track" negotiating authority which is needed to ease the implementing legislation through Congress.

The tactic being adopted by the US is to expose the EC to maximum pressure by enlisting the support of other farm exporting countries for its position and by threatening to walk away from the whole Uruguay Round if it does not achieve fundamental reform on agriculture.

There are signs that this is producing a split in the EC's position, with some trade ministers calling for concessions to



MacSharry: 'Dire impact'

be made in agriculture for the sake of the overall package. In Dublin, earlier this month, Mr Nicholas Ridley, UK Trade and Industry Secretary, said the EC should reconsider its insistence on being able to offset reductions in one form of farm support with increases in another.

This week in Paris, Mr Renato Ruggiero, Italy's Trade Minister, told the FT that, provided the US dropped its demand for elimination of trade-distorting subsidies, Europe should be prepared to negotiate specific policy commitments instead of looking

simply at overall levels of farm support.

This approach cuts little ice, however, with Mr Raymond MacSharry, the EC's hardline Farm Commissioner who considers the US demands unrealistic because of the dire impact they would have on European farmers.

Even before this week's meeting began, European officials said they felt that the OECD was the wrong forum to negotiate policy changes in the context of the Uruguay Round.

They add that the US has been conducting a one-sided debate in Paris, because of its reluctance to move on other issues, such as unilateralism in trade policy and reform of world textile trade, where it faces domestic political difficulties of its own.

Now, they say, they hope the "mistake" of trying to negotiate in the OECD will not be repeated at the Houston economic summit in July, though there is little chance of this wish being fulfilled.

Mr Clayton Yeutter, US Agriculture Secretary, said yesterday that President Bush was the host at this summit and could set the agenda. Mr Bush is firmly committed to farm reform and could make his fel-

low-leaders talk about it for the summit's entire two days if he wanted to, he said.

Many hard-nosed trade officials believe that the kind of posturing that has gone on in Paris this week is a necessary part of the process in defining the political sacrifices needed to complete the Uruguay Round. Only through constant peer-group pressure can the ground be prepared for any substantial change in position.

Meanwhile, detailed work on farm reform is to continue at the General Agreement on Tariffs and Trade in Geneva where farm negotiators are due to meet again in the second week in June.

The OECD meeting has heightened the sense of brinkmanship in this process, however, and the road to Brussels is likely to be bumpy.

It is not clear yet which side will give in in the end, but there is widespread recognition that failure to complete the Round would be catastrophic, as Mr Francis Maude, Minister of State at the Foreign Office, put it yesterday.

"If we get this right, we get the basis for sustained and stable economic growth in developed and developing countries," he said.

## Bid to resolve US-EC split on subsidies

By William Dullforce in Geneva

THE FIRST serious effort to resolve a fundamental difference of approach between the European Community and the US over the use of trade-distorting subsidies has been initiated this week in the Uruguay Round trade talks.

Mr Michael Cartland, chairman of the negotiating group on subsidies, circulated an independent paper outlining possible solutions, which amounts to a thorough reworking of the existing Gatt subsidies code.

The paper follows the "traffic light" approach under which subsidies would be divided into a red prohibited category, a yellow category of those which are not banned but against which countervailing action can be taken, if they are shown to have injurious trade effects, and a green category of permitted subsidies.

In the crucial area under dispute, the paper strikes a middle line between the US demand for a wide-ranging ban on all kinds of subsidies to industry and agriculture and the EC's contention that domestic subsidies are legitimate, unless it can be proved that they have a demonstrably negative effect on the trade interests of other countries.

In addition to the export subsidies listed by Gatt as being illegal, subsidies made contingent on a company's export performance and subsidies contingent on the use of domestic, instead of imported, goods would be banned.

From the US point of view, Mr Cartland has certainly not gone far enough towards banning domestic subsidies.

He follows the EC's line that subsidies' effects on trade must be clearly documented before counter-measures can be

approved. On the other hand, under the rules he outlines, many subsidies which the EC believes should be allowed would fall into the yellow category, where action could be taken against them under carefully defined circumstances.

Mr Cartland's proposals would tighten the rules under which governments are allowed to take countervailing measures against subsidised exports.

In particular, no action would be permitted against products on which the subsidy could be considered negligible, or against imports which amounted to less than a given percentage of the domestic market.

Canada, which claims that its exporters have suffered unfair harassment from counter-measures initiated by their US competitors, has taken the lead in demanding

that the hurdles against countervailing action be set higher. The US was responsible for 90 per cent of the countervailing duties imposed worldwide during the 1980s.

Mrs Carla Hills, US Trade Representative, has frequently stated that placing effective curbs on the swelling government subsidies to industries is a major US objective in the Uruguay Round.

Many trade officials fear that, as tariff barriers are reduced, governments may resort more to subsidies to shore up industries threatened by competition.

The EC has tended to see Washington's pressure in the group negotiating on subsidies as an attempt to reinforce its leverage in the crucial talks on the reform of world farm trade, where the US is seeking the elimination of all export subsidies.

## Brussels drops albums inquiry

THE European Commission has closed an inquiry into South Korean and Hong Kong photo album imports after the producers agreed to raise their prices, it said yesterday. Reuters reports from Brussels.

The commission said the "dumping" inquiry opened in 1988. The producers had agreed to raise their prices after being told Brussels planned to impose punitive duties of 9.2-24.5 per cent on the albums.

The Asian producers had boosted their market share from 54.7 per cent to 69 per cent from 1985 to 1988, it added.

## Correction Cargo Systems

In an article on the container industry in the May 23 edition of the Financial Times, a publication was named as Container Industry. It should have been Cargo Systems.

## French in Soviet hotel venture

BOUYGUES, the French construction company, yesterday signed a joint venture pact to build a hotel in Kishinev, Uzbekistan, a prime Soviet tourist spot, Leyla Boulton reports from Moscow.

The Soviet airline Aeroflot and the Uzbek construction ministry are among majority Soviet shareholders in the joint venture company, Aero-Khiva. But most of the investment (for the FFrs380m (\$39.5m)) deal comes from western banks. Bouygues and its French partner Pullman International Hotels, which will manage the hotel.

Some 72 per cent of the project will be financed mainly by French bank loans, with Banque Nationale de Paris lead manager. The other 28 per cent will be share capital. The project is guaranteed by the French export credit agency Coface and Banque Française de Crédits à l'Exportation, with lending banks taking up the commercial risk.

## Poland revalues against rouble

POLAND, struggling to control a mounting trade surplus with the Soviet Union, has revalued the zloty against the rouble, Christopher Robinson reports from Warsaw. The surplus comes as deliveries this year from the Soviet economy have fallen sharply, to the relief of Polish importers hit by a 30 per cent drop in industrial sales at home.

After the first four months of the year, Warsaw's surplus with Moscow, at \$18801.9m, more than doubled, exports growing 3.5 per cent and imports falling 26.4 per cent.

The move introduces a third trade exchange rate for the two countries. Poles trading within this year's trade protocol will continue to receive Zl 2,100 for their roubles and a budget subsidy if the price does not cover costs. But those selling over protocol limits will from today only receive Zl 1,000 for each rouble and no subsidy.

Fifteen per cent of the value of this year's turnover with Moscow is now denominated in dollars, with each dollar worth Zl 7.462, against the west where the dollar is worth Zl 9.310.



HIDROELECTRICA  
ESPAÑOLA

## ANNUAL GENERAL MEETING

The Board of Directors gives notice of an Annual General Meeting to be held at the Palacio de los Deportes, Avenida de Felipe II, 19, Madrid, on June 4th, 1990, at 12 noon, on failing that, if there is insufficient members present and voting either in person or by proxy to form a quorum, then such Meeting will be held on June 5th, 1990, at the same time and place, to consider and, if thought fit, pass the following resolutions:

- To receive and approve the management's conduct of the business in 1989, the 1989 Management Report, Balance sheet, the Profit and Loss Account, the Annual Report, and the proposed distribution of profits for the year ended 31st December 1989.
- To elect and re-elect Directors and ratificate the Directors appointed by the Board.
- To appoint Auditor.
- To amend the Articles of Association and to adapt thereof to Law 19/1989, of July 25th and the Ley de Sociedades Anónimas (Companies Act) and to approve, if appropriate, of new reformulated Articles of Association. All articles of the Articles of Association will be amended so as to adapt them to the new legislation and to the Company's present requirements, the main objectives being: a) to accurately and concisely define the activities comprising the corporate purpose, b) to represent the shares by means of book entries, c) to envisage the creation of nonvoting stock, d) to regulate the right of attendance and representation at Annual General Meeting and the quorum therefor, e) to regulate the organization of the Board, and f) to regulate the Executive Committee.
- The contents and scope of this resolution are set forth in a report which is available to all shareholders, free of charge, on request.
- To approve and confirm the treasury transactions of shares of the Company undertaken by Group companies.
- To authorize the Board of Directors to acquire, in accordance with, inter alia article 75 of the Ley de Sociedades Anónimas (Companies Act), as amended, shares in the Company by the Company itself or by companies under its control.
- To authorize the Board of Directors, to issue and allot debentures, bonds, promissory notes or any other financial instruments, not convertible into Company shares, whether transferable or not, such authorization to replace that granted at the Annual General Meeting of May 31st, 1989.
- Pursuant to Article 153.1.b) of the Ley de Sociedades Anónimas (Companies Act), to authorize the Board of Directors, if they consider fit, to allot shares for cash, without further approval by shareholders in General Meeting, such authorization to replace that granted at the Annual General Meeting of May 31st, 1989.
- To authorize the Board of Directors to increase the share capital on the relevant dates and by the amounts necessary to satisfy the conversion of the convertible securities issued by the Company prior to January 1st, 1990.
- Pursuant to the new legislation, to amend the resolution adopted by the Annual General Meeting of May 26th, 1982, relating to the quotation on the stock exchange of securities issued or to be issued by the Company.
- That the Board of Directors be and is hereby generally and unconditionally authorized to exercise all powers to implement the resolutions adopted.
- Approval of the minutes of the meeting.

The Board of Directors has resolved to pay an attendance fee of Ptas. 2.50 per share to the shareholders present or represented at the Meeting.

The documentation referred to in Article 144.1.c) of the Ley de Sociedades Anónimas (Companies Act) -the complete text of the proposed amendments to the Articles of Association and the report relating to it, together with the reports and proposed resolutions on the share capital increases referred to in points 8 and 9 of the agenda- are available for inspection by the shareholders at the registered office of the Company. Alternatively, such information will be delivered or mailed, free of charge, to shareholders on request. Furthermore, pursuant to Article 212.2 of the amended Ley de Sociedades Anónimas (Companies Act), the documents referred to therein (Balance sheet, Profit and Loss Account, Annual Report, Management Report and Auditors' Report) are available for collection by shareholders at the registered office of the Company from the date of this Notice.

Shareholders who, either individually or collectively, own not less than 100 shares on the date being not less than 5 days before the day fixed for holding the Meeting, are entitled to attend and vote at the Meeting. In order to attend and vote shareholders should obtain an attendance/voting card from the registered office of the Company at Hermosilla, 3, Madrid, or at any branch or registered office of Banco Bilbao Vizcaya, Banco Español de crédito, Banco Hispano Americano or Confederación Española de Cajas de Ahorro.

Pursuant to Article 106 of the Ley de Sociedades Anónimas (Companies Act), as amended, a shareholder entitled to attend the vote may appoint another shareholder as proxy to attend and vote in his stead in the manner set out in the attendance/voting card.

Pursuant to Article 1 of the Royal Decree 2288/1977, of August 5th, the Board of Directors has been advised by the Company's legal counsel with respect to this Notice.

Notes. 1. Although under the terms of the Ley de Sociedades Anónimas (Companies Act), as amended, this Notice provides for a first and second Meeting, in order to avoid unnecessary inconvenience the Board wishes to remind shareholders that it is not usually possible to obtain the quorum required by that Act at the first Meeting. Accordingly, the Meeting will probably take place on June 5th, 1990, at 12 noon, following the second notification.

2. As in previous years, for the convenience of shareholders and in order to avoid delay at the entrance to the Meeting, the 1989 Annual Report and other documentation will be made available at the Company's offices on the dates and times notified in due course in the national press.

Madrid, May 16, 1990 - THE SECRETARY OF THE BOARD.

## 1992 REDRAWING THE MAP OF EUROPE

The Financial Times proposes to publish this survey on:

2 JULY 1990

For a full editorial synopsis and advertisement details, please contact:

HENRY KRZYMUSKI or GILLIAN KING on 071-873 3699/4823

or write to them at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## CHEMICAL INDUSTRY

The Financial Times proposes to publish this survey on:

12th July 1990

For a full editorial synopsis and advertisement details, please contact:

Bill Castle on 071 873 3760

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## BRITISH VIRGIN ISLANDS

The Financial Times proposes to publish this survey on:

JUNE 29th

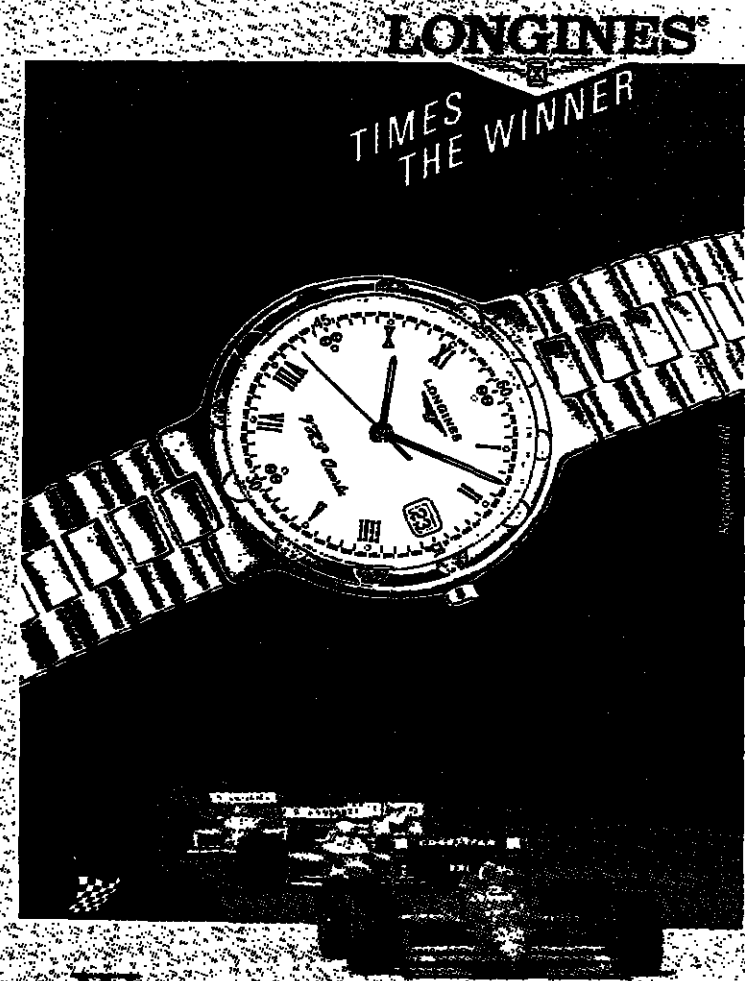
For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL on 071-873 3447

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER



Winning calls for many qualities, not least shrewd judgement. So does choosing a watch, which is why so many serious choice Longines. Combining class with accuracy, the outstanding Longines Competitor VIII (see high precision) is probably the most accurate watch in the world. A watch made for winners in every field.

LONGINES

Longines timepieces - which choose Longines

DO WE  
HAY





## DO WE SOMETIMES WISH WE HADN'T FOUGHT TO HAVE BLACK TRADE UNIONS RECOGNISED?

Yes, to be honest, we do quite often.

Because black South Africans have had no voice politically, the unions have quite rightly exercised theirs pretty loudly.

For many years, the government refused to recognise black trade unions at all.

Anglo American, South Africa's biggest mining and industrial group, campaigned constantly for the abolition of this policy.

In 1974, Harry Oppenheimer, a former Chairman, urged other companies to join us in going ahead and dealing with the black trade unions, even though they were unrecognised by the government.

In 1979, the government gave way. Union rights for black workers were at last conceded.

Anglo American recognised and negotiated, just months after its establishment, with the National Union of Mineworkers, when the union only represented 5% of our workers. Other mining companies followed suit.

Life has not always been easy since then.

In 1987, for example, our gold and coal mines experienced a costly and disruptive strike.

So why have Anglo American pushed so hard for black trade union rights?

For very sound commercial, as well as moral, reasons.

However tough pay bargaining gets, it is much better to deal with representatives of a stable workforce through recognised machinery.

Today, we remain firmly committed to working with the trade unions in a joint effort to build up the South African economy.

Anglo American's mines are now the most highly unionised in South Africa.

In terms of pay, workers get the same rate for

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## AMERICAN NEWS

## Brazilian output shows sharp drop

By John Barham  
in São Paulo

INDUSTRIAL output in São Paulo, Brazil's most heavily industrialised region, has suffered its sharpest decline in nine years, largely the result of drastic anti-inflation policies introduced in March by President Fernando Collor de Mello.

The Federation of São Paulo Industries (FIESP) says industrial activity in April fell 15.3 per cent in comparison with April 1989, the worst result since the onset of a severe recession in 1981-83. Capacity utilisation fell to 62.5 per cent, the lowest rate since 1975. The city accounts for 43 per cent of Brazil's industrial production. Last week, the Government reported that gross domestic product suffered a 2.4 per cent fall in the first quarter of this year compared with the final quarter of 1989. Officials said hyperinflation was a leading factor in the decline.

Nonetheless, FIESP says production levels recovered in May, with growth in retail sales and food processing. A survey of business intentions at 250 of Brazil's largest companies by the auditors Price Waterhouse is less encouraging.

Most companies expect a deepening recession and rising inflation in 1990.

## Argentina edges back into IMF good books

Gary Mead and Stephen Fidler on the Menem government's quest for financial status

THE RENEWAL last week of an International Monetary Fund stand-by credit for Argentina should be cause for joy in President Carlos Menem's Government. But such is the fragile condition of Argentina's economy that the agreement may once again collapse before the end of 1990.

The \$1.4bn IMF credit was approved in November and suspended three months later as inflation spiralled out of control. It was reactivated last week to allow disbursement of \$240m, leaving \$720m to be paid out in coming months.

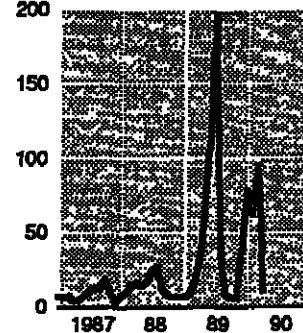
Argentina has agreed a fresh set of economic targets, which look no less demanding than last November's. These include average monthly inflation of 4 per cent until the end of the year, and a fiscal surplus equivalent to \$950m (£562m) for the three months of April-June.

Even with the IMF back on board, Argentina has \$60bn of foreign debt to service, an apparently insurmountable task without debt reduction deeper than that granted to Mexico under the Brady Plan. About 80 per cent of the total is owed to commercial banks.

The prospects for a rapid resolution of this problem through a debt agreement with commercial banks - to which Argentina owes more than \$60bn in back interest - appear

## Argentina's inflation

Month on month % changes



poor. Mr John Reed, chairman of Citicorp, the country's leading bank creditor, said in London this week: "I don't know what you would base a deal with Argentina on." His bank has written off 60 per cent of its exposure to Argentina. He is sceptical of success of the IMF programme and would have preferred the IMF to delay disbursement "until it felt more confident".

Argentina, with a foreign debt of more than \$60bn, has not paid foreign banks interest on medium-term loans since April 1988. Now, it has a scheduled meeting next week with its main creditor banks, led by Citicorp.

It has also pledged a resumption of some interest payments.

THE GLOBAL shortage of savings has been one of the factors to persuade countries in Latin America to adopt market-oriented policies, Mr Nicholas Brady, US Treasury Secretary said. Peter Norman writes from Paris.

Mr Brady said that "country after country and leader after leader" in the region had turned to economic reforms to secure the funds that their countries need. It was the shortage of funds for investment that had induced understanding in such countries.

Judging from the complete absence of a reaction in the secondary market for Argentine debt, where it is trading at about 14¢ cents on the dollar, banks remain sceptical even about this.

On top of that, the joint US bank regulators on the Interagency Country Exposure Review Committee (ICERC), meeting in mid-June, are expected to consider increasing the compulsory reserves on US bank loans to Argentina from 40 per cent to 55 per cent.

But while Argentina's relations with banks have deteriorated to a level where many lenders no longer care what happens to the country, its ties with the US Administration have substantially improved

under Mr Menem. He has pledged to drop joint development with Iraq and Egypt of the medium-range Condor II missile. A contingent of US green berets are due to stage joint manoeuvres with Argentine troops in September on Argentine territory. President George Bush will be only the second US President to visit Argentina later this year, and Argentina has patched up, albeit precariously, relations with Britain.

Such political gestures have brought public statements of support from Washington. That in turn has helped Argentina's supporters within the IMF to lean over backwards to look on the bright side of the country's as yet fragile economic stability.

In recent weeks, as the clenching of the IMF agreement grew more certain, Mr Menem and his staff have called for debt reductions for Argentina, of anything between 50 and 60 per cent. Former President Raúl Alfonsín frequently made the demand, without favourable response.

But there are crucial differences now, partly due to a greater realism on both sides of the dispute and partly as a result of the considerable progress made by the Menem Government towards bringing state earnings into line with spending. It has delayed public

sector salary payments, postponed payments to private sector state suppliers, has raised public utility tariffs by in some cases thousands of per cent, and has squeezed financial support to the provinces. Monthly fiscal surpluses of scarcely more than the equivalent of \$150m have been the result.

With more gargantuan efforts against tax avoidance the Government might achieve, according to independent economists, monthly fiscal surpluses worth \$250m.

It has also embarked on a programme of privatisation, under which debt-equity swaps are likely to be extensively used.

Bankers usually support debt-equity swap programmes, and local observers have optimistically forecast that the two big companies soon to be privatised - the airline Aerolíneas Argentinas and ENTEL, the telecommunications network - could alone be worth \$8bn.

Debt-equity conversions could thus help eliminate a substantial portion of Argentina's debt. The impact on foreign debt negotiations is unclear. It is conceivable, say some bankers in Buenos Aires, that the more successful is the debt equity programme, the tougher position the banks may be able to take on the remaining debt.

## US factory orders hit by fall in cars and aircraft

US FACTORY orders fell 2.3 per cent in April to a seasonally adjusted \$235.6bn (\$139.4bn), primarily because of a slump in new-car and aircraft orders, the Commerce Department said yesterday, Reuter reports from Washington.

The April decrease, which was steeper than economists' expectations for a 1.7 per cent drop, followed an upward revised 4.0 per cent rise in orders during March.

Excluding transport equipment, factory orders were unchanged in April after a 1.0 per cent gain in March, the department said.

A key component of factory orders, durable goods orders, dropped 4.3 per cent in April after rising 4.7 per cent in March. The overall 4 per cent rise in March orders was revised up from a previously reported increase of 3.8 per cent.

Orders for non-durable goods were unchanged in April after a 1.1 per cent gain in March.

the department said. Recent reports suggest the economy is weakening after 7½ years of steady expansion. Last week, the Commerce Department revised down its estimate of Gross National Product growth to a 1.3 per cent annual rate in the first quarter this year from 2.1 per cent.

Transport equipment orders dropped by 14.7 per cent in April after a 24.1 per cent climb in March. Within that category, orders for aircraft and parts fell 29.8 per cent last month following an increase of 68.7 per cent in March.

Shipments of motor vehicles and parts were down in April by 7.3 per cent after an 8.5 per cent rise in March. New car sales were anaemic in mid-May, which may suggest future production cuts, since May normally would be a prime spring selling season.

Primary metals orders fell 1.4 per cent in April after an 8.0 per cent rise in March.

## Venezuela to seek bids for state airline Viasa

By Joe Mann in Caracas

THE VENEZUELAN Government will seek bids from airlines interested in buying shares in the state-owned international airline, Viasa, the company's president, Mr Ramon Mendoza, said.

The Government is believed to be interested in selling about 50 per cent of the airline's stock.

Viasa, which has been fully owned by the Government since the mid-1970s, operates scheduled flights to the US, Europe, the Caribbean and Latin America, with a fleet of five DC-10-30s, which it owns, and two leased Airbus A-300-B4s.

The company has not yet released official financial data on its 1989 activities. But in 1988, it reported a net profit of \$15m on turnover of \$369m (£218m). The company would have lost money in 1988 were it not for a \$48.3m export incen-

tive from the Government. The airline said it moved more than 665,000 passengers last year (34.5 per cent of the nation's international air passengers) and 37,300 tonnes, or 51 per cent, of its air cargo.

Recent press reports said that KLM was one of the international carriers most interested in buying into Viasa.

The announcement that the Government of President Carlos Andrés Pérez would seek bids for Viasa was good news to businessmen, who have been disappointed with the administration's scant progress on privatisation.

After taking office early last year, the Pérez administration said it would seek domestic and international investors for a wide range of government-owned concerns, including banks. Thus far, however, no privatisation operations have been concluded.



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## WASHINGTON SUMMIT

## Bush calls for drive on regional conflicts

By Lionel Barber in Washington

PRESIDENT George Bush yesterday appealed to President Mikhail Gorbachev to resolve regional disputes in the Third World.

The question at this week's superpower summit in Washington is whether the leaders will have time to focus on these festering conflicts - in Afghanistan, Angola, Cambodia and the growing crisis in Kashmir.

Equally important is US pressure on Mr Gorbachev to cut support for the Castro regime in Cuba, which a senior administration official

described this week as "near-derthal".

Both the US and Soviet Union have been preoccupied with Germany and Europe over the past 15 months at the expense of regional conflicts. This stands in contrast to 10 years ago, when these "hot wars" - marked by Soviet and Cuban adventurism - largely led to the death of détente.

All regional conflicts are drifting, says Ms Judith Kipper, a Middle East expert at the Institute for Strategic Studies in Washington. "Because the conflicts are no longer on the East-West agenda, nobody gives a damn."

Two-and-a-half years ago, during Mr Gorbachev's last visit to Washington, both sides laboured to produce an agreement on withdrawing Soviet forces from Afghanistan and set the framework for withdrawing Cuban forces from Angola and political independence for Namibia.

Ms Kipper says the Bush Administration has taken a much more risk-averse approach to regional issues than the Reagan Administration. Under Mr James Baker, the US State Department sought to avoid political controversy and to maintain good

relations with Congress.

A second factor is that the Soviet leadership's preoccupation with internal problems appears to have restricted its willingness to strike deals.

Yet while it has become fashionable to talk of the declining influence of the superpowers in a multi-polar world, outside observers believe that the US and Soviet Union still could have a big impact on the regional conflicts.

A senior United Nations official said last month that if the US and the Soviet Union agreed to stop supplying weapons to their clients in Afghanistan, it would have an immediate influence on the warring parties leading to "zones of tranquillity" inside the country and some improvement in the appalling refugee problem.

In response, senior US officials say they are making progress on a political settlement on Afghanistan, with Moscow coming round to the view that its client President Najibullah must step down as part of the solution. The question centres, as usual, on the timing: whether it should be before or after elections to be held under the supervision of outside observers.



Bush and Gorbachev flank Col Barris Zais as they review the White House guard of honour

## Minnesota ready with welcome mat

GORBACHYAN may be dead in Moscow but it thrives in Minneapolis. President Mikhail Gorbachev goes to Minneapolis, Minnesota, for a mere six hours on Sunday following the summit and he will receive a warm, heartland-style.

Nearly half the state's population of 4m is expected to try to get a look at the Soviet leader, though a plan for a public rally was scrapped. Soviet advisers did not want Mr Gorbachev to suffer the embarrassment, or security problems, of demonstrations by pro-independence Baltic-Americans.

"There's a certain euphoria running through the community," said one Minneapolis resident. "Generally, there's a spirit of friendliness and enthusiasm."

Mr Gorbachev's choice of Minnesota for a visit results from the special place that the people and companies of the state played in Soviet-American relations. Mr Rudy Perpich, Minnesota's Democratic governor, who invited Mr Gorbachev, was the organiser in 1983-85 of a Soviet-American children-to-children satellite hook-up to talk about peace.

Mr Perpich's interest in the Soviet Union grew from a stint during the late 1970s as Control Data's representative for eastern Europe stationed in Vienna. Mr Perpich, a first-generation American of Yugoslav descent who speaks Croatian, was frustrated at not being able to sell Control Data computers to the Soviet Union because of US high-tech restrictions.

He has since had a sense of personal mission about tearing down the barriers between the two countries, or at least between the Soviet Union and Minnesota. He has been accused of using the Gorbachev visit to promote his own sagging political campaign for a third term.

But his efforts to lure Mr Gorbachev have won the full backing of the corporate community, which will foot the bill for the visit.

Mr Gorbachev's selection of Minnesota could not put him in better territory for contact with companies interested in business. Minnesota, with more Fortune 500 companies per capita than any other state, has 34 companies doing business in joint ventures with the Soviet Union.

These include top companies such as Control Data, Honey-

Gorbachev has chosen fertile ground to visit, writes Barbara Durr

well, 3M, and Cargill. Control Data, whose officials delivered the Gorbachev invitation to the Soviet embassy in Washington, is awaiting US government approval to export six mid-range mainframe computers that are to be used for improving safety at Soviet nuclear power plants. The computers will be the most powerful ever exported to the Soviet Union and the deal the most important in US-Soviet technological co-operation so far, the company said.

Honeywell, the system controls company, this week reached agreement with the Soviet Union to develop a new satellite navigation system for aircraft. The agreement also includes Northwest Airlines. Honeywell currently has a 50-50 joint venture in the Soviet Union begun in 1988 for chemical fertiliser manufacturing. It plans to expand its presence there by establishing a valve manufacturing joint venture in 1991.

Cargill, the largest US private trading partner with the Soviet Union, has sold Moscow between 4m and 8.5m metric tonnes per year of grain, oil seeds, soybeans, cocoa, rubber, sugar and cotton over the last 15 years.

3M, the diversified chemical and packaging producer and the largest corporation in Minnesota in terms of market value, has announced co-operation on a plant in the Soviet Union to make reflective road signs. The plant is expected to open this year. While not a formal joint venture, 3M's "working arrangement" means it will provide the reflective sheeting and technology.

The leaders of these four big corporate companies are fairly sure bets to be included in the planned meeting of Mr Gorbachev with local companies. Yet, however much local corporate and political glitz may be laid on, Mr Gorbachev and his wife Raisa are likely to snatch their first genuine glimpse of the real America. And modesty will be one of the attributes they are most likely to find. "I hope we don't go too far and say that Minnesota is the greatest and all that," said one woman.

## 'Dynamic' editor gets down to business

By Nancy Dunne in Washington

MR Vladimir Yakovlev, a 31-year-old Soviet journalist and entrepreneur, came to Washington this week to promote *Commerçant*, the resurrected Soviet business weekly. He was as fully prepared for a media blitz as Mr Mikhail Gorbachev.

He arrived with him a New York publicist, the requisite "press kit" prepared by his public relations agency, and a press release extolling him as "tall, slender, with penetrating light eyes masked by glasses, behind a serious and unassuming demeanour... one of the most dynamic young men in Russian journalism".

Mr Yakovlev, *Commerçant's* editor-in-chief, was unapologetic. "Do I look like a crazy person? Let's say not too much. I would be crazy to try and distribute a newspaper in the US market without such kind of an agency."

Mr Yakovlev apparently is totally sane, despite his insistence that *Commerçant* has been published since 1908 - having taken a 73-year sabbatical from 1917-1990 "for reasons beyond our control".

The paper's rebirth, with a pledge to ferret out "detailed accurate information about the Soviet market", was accomplished with an initial \$250,000 investment by Refco Group, the Chicago commodities firm. Unlike the majority of Soviet-foreign joint enterprises, *Commerçant* is considered a "joint project" rather than a "joint venture" - the terms have been immediate.

After five months of publica-

tion, circulation has soared to 350,000, says Mr Yakovlev, and earnings are at around Rbs300,000 a month. A special summit issue is being distributed to advertise an expanded US edition of the weekly, to be published in Chicago and beginning in September.

The unabashedly capitalist Mr Yakovlev is as anxious to unravel the mysteries of the "shadow economy" (where, as an out-of-work progressive journalist, he embarked on an involuntary seven-year business course) as to air his worries about a "social explosion" resulting from the government's proposed market reforms.

Weekly *Commerçant* features include joint venture news; government projects; legislation and documents; Soviet political analysis; news of trade fairs and Moscow visits; and even the nation's seven-day weather forecast.

Mr Yakovlev says he employs a wide variety of sources: the paper's writers include economists, entrepreneurs, dissidents, even former employees of the Communist Party Central Committee, but only two professional journalists, himself included.

"We have found it is impossible to retrain Soviet journalists," he says. "It is much easier to retrain economists to write." But the economists, too, had to be retrained. They had been taught to evaluate the value of an enterprise to the Soviet economy. "But they could not tell me if a business would make a profit."

## Gorbachev can still smile - but not as broadly as Mayor Barry

IT may seem hard to imagine, but there is one politician in Washington who has more problems right now than President Mikhail Gorbachev, writes Lionel Barber. History will record that this man was present at the arrival ceremony for the Soviet leader on the White House lawn at 10am yesterday.

Mayor Marion Barry of Washington DC wore a bright red tie and that familiar big smile. If life's burdens were weighing heavily, he did not show it. Indeed, he offered little hint of a man who is due next week to stand trial on a 14-count indictment on perjury and possession of cocaine. "Plea bargain," shouted several members of the assembled world

press as they waited for Mr Gorbachev. The black mayor remained impassive, giving no hint of whether he will cop a plea. The senior administration officials nearby put a little more distance between themselves and the man who, improbably, clings on to power in the nation's capital.

Mr Gorbachev's hold on power in Moscow has, of course, also been a matter of speculation in Washington. And as the Soviet anthem echoed across the Potomac river, everyone recalled its opening line: "The unbreakable union of free republics."

But no-one - not even Mr Boris Yeltsin - has suggested indicting Mr Gorbachev for his conduct in office; and President George Bush made

clear in his arrival ceremony remarks that he intended to stand by his man. "We salute you," said Mr Bush in a tribute to Mr Gorbachev's historic role in promoting change in eastern Europe and the Soviet Union. The Soviet President nodded gravely and seemed to murmur a subdued Russian "thank-you".

Mr Gorbachev has aged visibly since he took Washington by storm two-and-a-half years ago. He can still flash a winning smile and his eyes retain their sparkle but in repose his face is creased and he comes across as a tired man.

The truth is that the Soviet leader has lost a lot of his mystique. Americans have seen TV pictures of

the May Day demonstrations against him in Red Square, whereas in the early summits with President Ronald Reagan there was always a feeling of dealing with the unpredictable and the unknown. Was Mr Gorbachev going to upstage Mr Reagan?

Mr Gorbachev may still produce some surprises. The latest fear in Washington is that he may turn his weakness at home into strength abroad, pushing for concessions from the US. But Mr Bush looked the part yesterday as master of ceremonies, drawing on 25 years of experience as a congressman, ambassador, CIA director and Vice President.

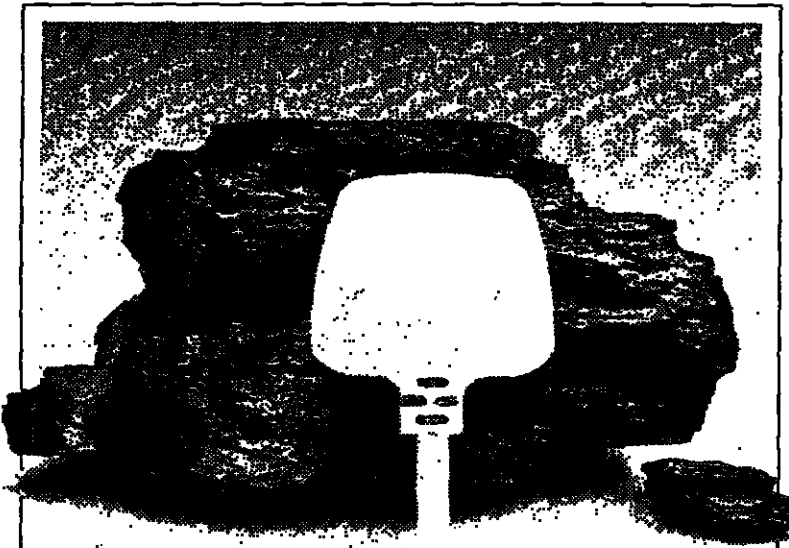
Only once - when he let loose small-talk at Mr Gorbachev without

making sure that an interpreter was on standby - did he slip up.

Mr Bush's speech was a clever blend of substance and the personal touch. He was firm on German membership in Nato and he acknowledged differences with the Soviet leader on Lithuania's right to self-determination; but he went out of his way at the end to express his appreciation that Mr Gorbachev had brought his "beautiful" wife, Raisa. But then Mr Bush has a long memory - and he has no intention of recreating the ruckus between Raisa Gorbachev and Nancy Reagan which marred the 1987 Washington summit.

It was a timely reminder of how Mr Bush is his own man.

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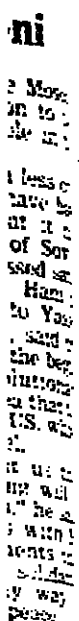
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## World Class



## UK NEWS

## Ford says pay award is reaching 'alarming' size

By John Gapper, Labour Editor

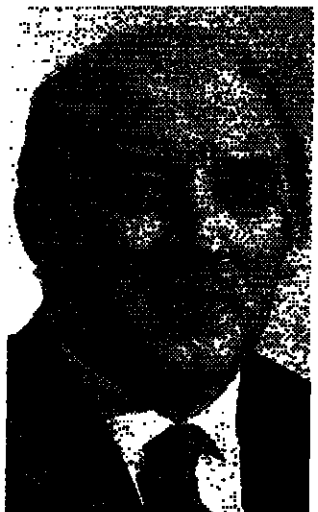
FORECASTS in the rise in inflation mean that the pay settlement at Ford Motor Company is "beginning to assume alarming proportions," Mr John Hougham, the company's executive director for personnel, said yesterday.

Ford, which is the UK subsidiary of the US manufacturer, is facing a settlement of above 11 per cent from November 1 because it agreed earlier this year that the second year of a two-year deal would be either 8 per cent or the retail price index rise in October, plus 2.5 per cent.

Current forecasts of the rise in the RPI in October range between 8 and 10 per cent, which would mean Ford would have to pay its 43,000 workers in 21 UK plants at least 10 per cent and probably significantly more.

Mr Hougham's comments at a conference in London are a further indication of the pressures facing managers on pay due to the rise in inflation.

The Co-operative Union has also revised a pay offer to some 70,000 staff because of a rise in



John Hougham: Inflation forecast concerns

inflation forecasts.

He said managers believed when the settlement was agreed with the joint unions in January that inflation plus 2.5 per cent was likely to be a higher figure than 8 per cent.

but the company had not anticipated how high.

Speaking about the protracted strike by electricians within Ford following the official acceptance of the offer, Mr Hougham said the company had not expected to be able to run its operations as smoothly without electricians.

But it had been able to maintain operations at plants except at Halewood, Merseyside and Southampton because other unions had instructed members to cross picket lines and allowed the company to use contract electricians.

Speaking at the same Institute of Personnel Management conference, Mr Michael Howard, Employment Secretary, said he expected the Government to support a third of the European Commission's 47 proposals for social legislation.

On another third, the Government had no view because there was not enough information. He said there remained "a substantial number which we believe are contrary to the principle the Community itself has agreed."

## Businesses demand an improved mail service

THE Mail Users' Association, which represents 500 UK businesses, yesterday called for improvements to postal services after a survey showed delivery targets were not being reached.

The poll showed an improvement in deliveries of first class mail which should arrive the same or next day after posting. The proportion arriving within these targets increased from 72.5 per cent last year to 77.3 per cent. The proportion of second class mail meeting the deadline of delivery to its destination by day three, was 78.4 per cent.

Mr Julian Blackwell, who is chairman of both the Association and Blackwells, the private publishers and booksellers, pointed out that the figures were still well below the old national target of 96 per cent. He said the service was still not good enough.

The Post Office disputes the figures, however. It says that the MUA survey, which polled 15,830 letters, was not representative. Research the Post Office User's National Council, the Post Office watchdog, which samples 388,000 letters a year, shows that about 80 per cent of first class mail arrives on time, and 95 per cent of second class mail.

The MUA survey suggested there are wide discrepancies delivery rates in different parts of the country. Most letters posted in Manchester and Northampton in the study arrived within Post Office targets. But there were significant problems in the south, particularly in Kingston, Swindon and Milton Keynes.

"These figures continue to disappoint," said Mr Julian Blackwell. "Business mail users expect delivery targets to be met."

Mr Blackwell called on the government to allow businesses to be allowed to deliver letters directly to local sorting offices.

A Post Office spokeswoman said the organisation had achieved a three per cent improvement in deliveries last year. She said, however, that it was not complacent. It is investing £1.2bn in new infrastructure and technology over the next five years.

US car maker revamps corporate identity of British subsidiary

## General Motors seeks clean image

By John Griffiths

GENERAL MOTORS is launching a wide-ranging "clean-up" of its confusing corporate identity in the UK.

Key elements include the dropping of the Bedford name from all light commercial vehicles in favour of the Vauxhall name - currently applied only to cars - and new livery and show-room design schemes for all 630 vehicle dealers.

Vauxhall Motors, GM's UK subsidiary based in Luton north of London, said yesterday that a new logo and green-grey livery "will be applied uniformly across everything associated with Vauxhall, from stationery to transport fleets and buildings".

The aim is to focus consumer attention entirely on the Vauxhall name.

GM's own blue logo will appear only discreetly, and "in business settings", a spokesman said yesterday.

Currently, Vauxhall's dealers display multiple signs showing Vauxhall-Opel-Bedford-GM.

This is despite the fact that the Opel marque has not been sold in the UK since the early 1980s, when a policy decision was taken to badge all cars sold in the UK as Vauxhalls.

The GM subsidiary also did not endear itself to dealers by adopting a tongue-mangling term for its after-market parts

business - GMSPO (for General Motors Service Parts Operations). This has already been changed to Vauxhall Parts.

The new identity is based around a revised, circular Vauxhall logo, but which retains the griffin that has been Vauxhall's trademark since the 1920s, and which was inherited from the Vauxhall Iron Works founded in 1857.

Dealers are being required to fund the changes to their own premises, Mr Peter Batchelor, executive director, sales and marketing, indicated that they would be extensive.

The aim is better to reflect Vauxhall's current success in

the marketplace, where it has overtaken Rover Group to become the second biggest-selling manufacturer - behind Ford - with a market share of around 17 per cent.

The Bedford name may not disappear entirely from the UK, however.

Vauxhall is currently negotiating with AWD, which bought the Bedford heavy trucks operation from GM in 1987, on giving AWD the right to use the Bedford name on its trucks in the UK.

Under the terms of the 1987 sale, AWD can use the Bedford name on military and export trucks, but has had to use the AWD badge in Britain.

## Regional airports announce business plans

By Paul Abrahams and David Boggis

DEVELOPMENT schemes at three UK regional airports were announced yesterday, highlighting the growing importance of airports outside the south-east of England.

The schemes, at Newcastle upon Tyne, Liverpool and Southampton, are the latest in a series of developments at regional airports throughout Europe involving business parks.

At Newcastle, north-east England, plans were revealed for a £750m business and leisure complex near the airport, which could create 15,000 jobs.

European Land, which is developing the project, plans a 1,120-acre country park and business development.

Meanwhile, Southampton airport is to be extensively redeveloped, with a business park and a commercial development that will be worth an estimated £300m and create almost 4,000 jobs.

The airport belongs to Southampton Eastleigh Airport Developments, a joint venture between Mr Peter de Savary's Highland Participations Group, a property and ship repair group, and London and Edinburgh

Trust, a property concern.

Under the plan, a business park will be constructed on 43 acres of unused land at the north-east end of the airfield, and offices and a hotel on 35 acres adjacent to the present terminal. A new terminal will replace the existing one.

In a separate development, British Aerospace announced that it has formed a new company to pursue its plans to develop Liverpool airport. The company, called BAE (Liverpool Airport), yesterday took a 78 per cent stake in Liverpool airport worth £12m. At the

same time, the company acquired long-term leases on 450 acres next to the airport for business development and options on a further 500 acres.

BAe plans to create a £12m transatlantic gateway to Europe capable of handling 40m passengers and about 200,000 flight movements a year by 2005. The company believes that there will be considerable demand for such an airport, given expected growth in European air travel of 6 per cent per annum and the increasing congestion at important hubs.

## Environmentalists act against substances threatening ozone

By John Hunt, Environment Correspondent

A CAMPAIGN to persuade hundreds of companies to phase out the use of substances contributing to the destruction of the ozone layer will be launched tomorrow by Friends of the Earth, the environmental organisation.

Local branches of the organisation will seek out the names of companies still using certain types of industrial solvents employed mainly for cleaning purposes and as adhesives. If the companies decline to phase them out FoE intends to publish their names locally for still using "hidden ozone destroyers."

More than 80 governments are committed to phasing out by the year 2,000 the main ozone depleters, CFCs (chlorofluorocarbons), which have been used in aerosols.

But FoE is now targeting

ozone depleting substances still in use such as CFC 113, carbon tetrachloride and methyl chloroform which is sold under the name 111 trichloroethane. Industrial uses include cleaning printed circuit boards and gyroscopes.

The main target is 111 trichloroethane. FoE has named it "Public Enemy 111" and is asking the public to boycott all products such as pesticide and household aerosols - containing it. Ms Fiona Weir, air pollution campaigner for FoE, said yesterday its rapid phase-out was the key to reducing the size of the Antarctic ozone hole. The risks to the ozone layer of prolonging its use were "unacceptably high". ICI is the only manufacturer in the UK, while Dow and Atochem supply from overseas. It is used in metal cleaning (78 per

cent), adhesives (10 per cent) and electronics (4 per cent).

According to FoE, ICI has opposed regulations to phase it out and has urged its customers to lobby MPs and the Departments of Environment and Trade and Industry in order to retain it.

Mr David Gee, director of FoE, said thinning of the ozone layer would have extremely unpleasant effects. In addition to contributing to global warming it would cause an increase in cataracts and skin cancer and weaken the body's immune response.

The pressure group, Parents for Safe Food, yesterday called for "green farming" as part of a campaign to back the launch of the European Consumers' Pesticides Charter which calls for control chemical residues in food and water.

## Government blocks bid for newspaper takeover

By Robert Rice, Legal Correspondent

A PROPOSAL by Mr David Sullivan, publisher of the Sunday Sport and The Sport, to take a controlling interest in the Bristol Evening Post newspaper group has been blocked by Mr Nicholas Ridley, the Trade and Industry Secretary, after an investigation by the Monopolies and Mergers Commission.

Mr Ridley yesterday accepted the MMC's recommendation that transfer of a controlling interest in the group to Mr Sullivan "may be expected to operate against the

public interest."

The MMC's report concluded that Mr Sullivan could be expected to influence editorial policy. It was thought that this would harm the accurate presentation of news, the free expression of opinion and the standing of the newspapers in their community.

Mr Sullivan, whose other interests include a number of "adult" sexually orientated magazines and services, had no comment to make yesterday on the Secretary of State's decision.

## 'Shoot to kill' drama will not be screened in Ulster

By Our Belfast Correspondent

A CONTROVERSIAL new television programme based on allegations that the Royal Ulster Constabulary operated a shoot-to-kill policy in the province in the early 1980s will not be shown in Northern Ireland, it was disclosed yesterday.

The two-part drama documentary series "Shoot to Kill", produced by Yorkshire Television, was cleared by the Independent Broadcasting Authority and was due to be transmitted on all ITV regional networks on Sunday

and Monday.

But yesterday a spokesman for Ulster Television said: "After consultations with our lawyers, we have been advised that it would be contempt of court for us to go ahead with the broadcast."

The four hour programme investigates the RUC killings of six unarmed men in County Armagh in 1982 which two years later led to an enquiry by the former Deputy Chief Constable of Greater Manchester, Mr John Stalker into a so-called shoot-to-kill policy.

## LE CLUB

by Keiichi Tahara.



Air France is pleased to introduce Le Club, a new space for the dynamic executive. When you are flying halfway round the world for a crucial meeting, it is essential for you to have a restful flight. Which is why Le Club class now offers you unrivalled standards of comfort and personalised service. The champagne welcome. The redesigned spaciousness of the Le Club cabin, intimate and serene. The generous "Espace 2000" seat, (soon available on long haul flights), fully adjustable to suit the way you like to travel. And certainly the finest gourmet food flying today, accompanied by superb wines from the most prestigious cellar in the sky. In this picture commissioned specially for Air France, entitled "Watcher's space", Japanese photographer Keiichi Tahara has created an imaginative space that invites serenity. So has Air France. Fly in serenity. Fly Le Club.

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## UK NEWS

## Virgin moves in on Japanese retail market

By Raymond Snoddy

MR Richard Branson's Virgin Group is taking its megastore retail concept to Tokyo in a joint venture with Marui, one of Japan's largest retail chains. The two companies are forming Virgin Megastores Japan as a 50-50 joint venture and aim to open in the autumn a Tokyo megastore with more than 1,000 square metres of trading space devoted to music, videos, games, books and clothing for the youth market.

Marui, which was considering opening its own record store, will provide the building

and Virgin will pay for the refitting.

If the project is a success the partners are talking of up to 18 megastores in Japan, most of them through taking over a floor in some of Marui's 33 large department stores.

There are also plans to develop a range of retail products with the Virgin brand name.

The joint venture with Marui is a further consolidation of Mr Branson's interests in Japan, where last year he was found to be the best known foreign

businessman, according to an independent poll in the Tokyo area.

Last year following Virgin's 1988 decision to take the company private again after an unhappy period as a quoted company Fujiwara Communications took a 25 per cent stake in the Virgin record companies in return for \$100m in cash.

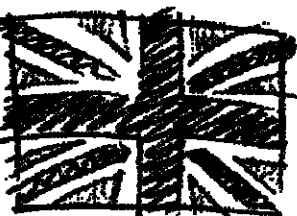
A year ago the Virgin Atlantic airline launched a nonstop service from London to Japan and the company is claiming load factors as high as 90 per cent.

"One novel feature of the new megastore will be the presence of the first Virgin Atlantic Airways Japanese booking office on the trading floor," Mr Branson says.

Apart from the UK there are now Virgin megastores in Dublin, Paris, Marseilles, Sydney and Melbourne with new stores, Virgin says, planned for 14 European cities.

Total revenues of Virgin Retail are now over £150m and the company believe this should double by 1992.

## BRITAIN IN BRIEF



## North Sea projects to top £13bn

The North Sea promises to be a busy place in the coming years as 57 offshore oilfield development projects move forward, leading to £13.7bn in capital expenditure, according to County NatWest WoodMac (CNW), the stock broker.

The 57 projects involve development of 8.8bn barrels of recoverable oil and 14.4 trillion cubic feet of gas, for a total of 6.3bn barrels on an oil equivalent basis.

CNW believes all of these projects could receive government approval in the next two to three years. Just over half the projects will be located in the central North Sea, where a number of significant discoveries have been made.

Meanwhile, Hamilton Oil, the US oil and gas company, reported a potentially significant find of gas and gas condensate, a light petroleum liquid, in the central North Sea.

A test well on block 15/24a flowed at 11m cubic feet of natural gas a day and 3,000 barrels of liquid. Partners in the field include Sun Oil, Elf Aquitaine, Ultramar, Monument Resources, and Enterprise Oil, which has a nine per cent stake.

modernisation project backed by the Industrial Development Board.

## BMA opposes budget holding

Family doctors who have expressed interest in becoming budget holders under the Government's health reforms were urged by the British Medical Association to reconsider their position.

Dr Michael Wilson, chairman of the BMA's general medical services committee, said he believed the idea could fail completely through lack of support.

The Government wants general practitioners in larger practices to become fund holders, shopping around for hospital and other treatment on behalf of their patients.



Dr Michael Wilson

Dr Wilson claimed yesterday that the number of GPs interested in becoming fund holders was dropping steadily.

## Manufacturers reduce stocks

UK manufacturers reduced their stocks by nearly three times as much as previously thought in the fourth quarter of last year, according to official figures.

The revision, caused by a large number of late returns, underlines the enormous uncertainty over official figures for manufacturers' stocks, which are a key variable in assessing the level of economic activity.

Manufacturing stocks fell by £612m in the last three months of last year in 1989 prices and seasonally adjusted, the Central Statistical Office said, revised up from a fall of £229m. This was the largest

quarterly fall since the last quarter of 1985. It conforms to the pattern of falling domestic demand and output seen last year.

## PSA wins £22m contract

PSA Services, the state owned property development group which is being prepared for privatisation, has won its first international contract since it was relaunched as a commercial operation in April.

PSA Services' international division has won the £22.7m contract to design and manage the construction of a Hong Kong naval base to replace the existing base located on a high value waterfront site.

## Speeding up the legal process

The Government has put forward proposals aimed at cutting the time between starting a legal action and getting to trial.

The new court rules are designed to implement proposals in the Courts and Legal Services Bill which, for the purpose of calculating the limitation period within which a legal action must be brought, change the time at which the action is deemed to have been commenced from when the writ is issued to when it is served.

The change is opposed by the Law Society on the grounds that it will increase uncertainty, since the date when a writ is issued can easily be ascertained by the court, whereas there is considerable scope for argument over when a writ is served.

## Army short of 5,000 men

The Army is short of 5,000 officers and men, according to figures which show a deepening manpower crisis.

The quarterly figures show that by March 31 there was a shortfall in the Army of 237 officers and 4,736 other ranks.

The total strength of the armed forces fell by a further 280 to 305,711, some 5,950 less than a year earlier.

The principal problem no longer lies in recruiting but in the record number of trained personnel leaving, often for better pay, and

conditions outside the services.

## NHS criticised by report

The National Health Service was urged to adopt more private sector practices to speed up its hospital building programme.

A report by the all-party Public Accounts Committee on hospital building in England criticised as "inordinate" the average 10 year period between initial planning of new hospitals and their opening.

The report also criticised health authorities for failing to use new facilities fully once they were open. Although the main reasons for under-use were change in medical need and lack of revenue funds, lengthy build-times aggravated the problem.

## Ads monopoly in cinema, fair

The advertising monopoly in British cinemas does not operate against the public interest, according to the Monopolies and Mergers Commission.

The commission had been asked to investigate the supply of advertising to cinema screens by the Office of Fair Trading in June last year, following complaints by Pearl and Dean, one of two main suppliers of cinema advertising.

Pearl and Dean was concerned that the monopoly enjoyed by the much larger Rank Organisation and its subsidiary Rank Screen Advertising meant that it was unable to compete fairly.

The commission, however, concluded that both Rank and Pearl and Dean enjoyed the benefits of a complex monopoly in the supply of cinema advertising in the UK.

## Men held in securities case

Three Irishmen charged with conspiring to handle securities worth £77 million were remanded in custody.

Thomas Anthony Coyle, a businessman, Anthony Rooney, a horse trainer, and Edward Anthony Dunne, also a horse trainer, appeared at City of London Magistrates' Court.

## Mild winter hits British Gas profits

By David Owen

THE warmest winter in living memory has stalled profits growth at British Gas.

The company yesterday reported that pre-tax profits for the year to March 31 1990 were flat at £1,085m on a current cost basis. Turnover increased by 6 per cent to £7,983m (£7,538m).

The company nevertheless unveiled a 16.7 per cent advance in its full year dividend to 10.5p (9p), with the recommendation of a final payment of 7.5p. "We looked at the flow of profit we expect over the next five years and this seems to us a position we could hold", according to Mr Robert Evans, chairman.

This proved insufficient to support the share price which slipped 3p to close at 217½p. Earnings per share rose a pedestrian 8.5 per cent to 16.0p.

The company said that the unseasonably warm weather had depressed gas sales volumes by an estimated 1.5bn therms, reducing profits by some £250m. "We have had the warmest winter for 300 years", said Mr Evans. "I am not expecting that next year. The impact of the greenhouse effect is likely to be extremely small over the next four to five years."

The underlying trend at normal temperature, however, was an increase of some 2.5 per cent in sales volume, the group said. Income from gas supply improved 4.1 per cent to £6,911m.

## ICI awarded right to buy its own electricity supplies

By Maurice Samuelson

IMPERIAL Chemical Industries, one of Britain's largest companies, has become the first private industrial company in the country to be awarded a licence to buy its own electricity in the newly privatised national electricity market.

ICI will buy power from the National Grid's trading pool under a so-called second tier licence, awarded by the Office of Electricity Regulation, (Ofreg), the electricity industry's regulatory authority.

ICI, which uses about 1,000MW of power, is the country's second largest industrial electricity consumer after British Steel.

Unlike British Steel, British Coal and a number of other big industrial users, however, it has failed to conclude supply contracts with National Power or PowerGen, the large-scale generating companies, which

have been successfully quoting lower prices in order to snatch this business from the 12 electricity distribution companies of England and Wales.

ICI has apparently been excluded from such direct contracts deals because of the quotas on them designed to protect the distribution companies from the impact of a rapid introduction of outright competition.

On starting to exercise its second tier licence, to be announced early next week by Ofreg, ICI will automatically become a member of the trading pool and buy power at the half-hourly prices under which the distribution companies also take their supplies.

Like them, it may also protect itself against the volatility of the pool prices by taking out a separate option contract, probably with one or both of the big generating companies.

According to generating company officials, power purchased by ICI in this way would be outside the quotas set for the generators' direct contract business with large-scale users. It was not clear last night whether this is a view also held by the distribution companies.

The second tier licence will enable ICI to supply some of its biggest industrial sites in Cheshire, the north-east, South Wales, Lancashire, Yorkshire and Avon.

The two largest, at Runcorn, Cheshire, north-west England and at Wilton, Teesside, in the north-east, consume about 400MW of electricity each for round the clock chemical processes, which require large amounts of power.

Before exercising the licence, ICI will have to give notice to its existing suppliers, the local distribution companies.

## British beef market recovering

By Jimmy Burns

THE FRENCH decision to ban imports of British beef has come at a time when the market in Britain is showing signs of recovery following the recent downturn resulting from fears about "mad cow disease".

The Meat and Livestock Commission said yesterday that the number of cattle sent for auction on Wednesday was

42 per cent up on the previous week and that the price was up 2.32p per kilogramme.

Mr Vic Robertson, a commission spokesman said: "In market terms, the trough appears to have been reached. After the initial hysteria, consumer confidence is returning."

Sample figures based on all the major auctions in England and Wales released by the

Commission confirm that there was a major drop in cattle going for slaughter at the height of the bovine spongiform encephalopathy (BSE) controversy.

However, Commission claims that consumer confidence in beef was regaining ground, was supported yesterday by major butchers and leading supermarket chains.

## Lummus takes over Mackie

James Mackie & Sons, one of Ireland's oldest engineering companies, is to be taken over by an American company in a deal that will pave the way for a major investment package for north and west Belfast.

Lummus Industries of Columbus, Georgia, is acquiring Mackie's in a deal which involves a £20m

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## MANAGEMENT

## Accountancy in eastern Europe

## The need to inculcate a 'notion of profit'

By David Waller

Bored with your accountancy job? Tired of the "tick and bash" business of auditing, and fluent in Hungarian, Russian or Czech as well as the language of business — double entry book-keeping? Then there is bound to be an opening for you in one of the rapidly expanding east European offices of the big international accountancy firms.

Accountants are in the vanguard of western capitalism's advance into the eastern bloc, and their offices are now to be found in virtually every capital city in eastern Europe. Their job is two-fold: to advise western investors interested in buying up eastern European assets, and to help east European businesses interested in expanding into the west, preferably with an injection of capital and management know-how from a western joint venture partner.

However, the process of inward investment to those countries deemed attractive to western investors is much hampered by the somewhat rudimentary state of financial management in eastern bloc countries; it is virtually impossible to look at a set of accounts for a Hungarian ball-bearing company, for example, and decide what it is worth.

"It is difficult to find a company in eastern Europe which doesn't need a major overhaul," observes Michael Gibbins, head of the east European department at KPMG Peat Marwick McLintock. "What is needed is rehabilitation followed by privatisation."

The problem can be stated simply: east European companies have hitherto had no notion of profit. The purpose of business activity has not been to produce profits for shareholders, but to meet output targets set by central governments. As Duleep Aluwihare at Arthur Andersen explains: "They are geared up to meet production targets but they have no notion of productivity. They will move heaven and earth to make one extra unit, without thinking to ask whether it's worth it financially."

As a Price Waterhouse guide to doing business in the Soviet Union puts it: "Both western and Soviet accounting systems have as their aim the collection of information to facilitate economic decision-taking. Unlike their western counterparts, however, Soviet accounting procedures were designed to collect the types of information required by a centralised hierarchical planning system."

"Much of the information that the Soviets collect on their numerous accounting forms would be conveyed by prices and sales performance in a market economy."

The aggregated information for each factory is sent up to a higher planning authority in the USSR. This is Gosplan, the state planning agency where information is lumped together with similar data from other factories. Gosplan, or its equivalent in other eastern bloc countries — reviews the data and formulates the stage of the plan. "Despite recent Soviet economic reforms aimed at increasing the role of market factors in Soviet planning, this hierarchical form of interaction still predominates," PW relates.

According to Aluwihare, who worked last autumn as part of a team of western accountants advising Barbara Piasecka-Johnson, the Polish-American heiress, on her potential purchase of the Gdansk shipyard, the basic information-gathering process is unwieldy, but the information produced is accurate. There is elementary computerisation, but the records are prepared in the main by squadrons of under-employed blue-collar workers.

There are technical differences between eastern bloc and western accounting; for example, east European accounts are prepared on the basis of cash transactions completed rather than on the western "accruals" model (which takes account of monies owed or due at the accounting date). Business conditions dictated that there were no bad debt write-offs, because state-owned com-

panies simply did not go into liquidation.

Another technical difference is that balance sheets look bizarre by western standards since they are loaded with vast agglomerations of stock. The stock is not valued in line with the common western principle that inventory should be in the accounts at the lower of cost or market value, and there is no attribution of overheads to the stock valuation, either.

The size of stock-holdings reflects the reality of business in a command economy: "You don't buy things when you want to buy them but when you can get hold of them," observes Les Boumay, general manager of Pw's 60-strong office in Budapest.

The practical difficulty for financial managers trying to move to western standards lies not in the quantity of information, but in the quality. "It is difficult to get the information required to manage a business on a day-to-day basis for maximum profitability," reflects David Harrison, the finance director of Tungsram, the Hungarian light-bulb manufacturer which was acquired by General Electric of the US last November. Earlier this year, he went over to Budapest as part of a "hit-squad" of US executives whose task it is to make the company competitive by world standards.

"There is as yet no financial consolidation of the company's numerous subsidiaries, and very little mechanisation in terms of basic accounting or financial analysis," Harrison says.

"We are working hard to make our production more market-driven," he continues, "but we want to be competitive in the finance function as well."

Our aim is to get a handle on working capital; to bring stock levels down in line with sales and get to the point where we can make detailed cash flow forecasts. There's lots of data, but it's not decision-making data. The financial controls are good and the people bright and eager to learn, but there's a need for frequent reports giving detailed and accurate information on sales, pricing, costs and outstanding receivables.



potential for the future. After all, one may not be buying profits, but one may be buying a sizeable share of a fast-expanding market.

The question of valuations has already led to tensions in Hungary, where there is a legal requirement that a valuation be made when a company is being privatised. Earlier this year, the state intervened to unscramble a deal between Flungar Hotels and Quintus, a Swedish company. Central to the government's case was that the valuation prepared by Ernst & Young Bonitas was too low.

Robert Bellia, senior partner at E&Y's Budapest office, counters by saying that the asset valuation was not designed to reflect the market price for the hotel company, and in any case, the price offered by Quintus was higher than that valuation in any case. In the event the charter for the joint venture was revoked by the Budapest Supreme Court.

According to Bellia, one of the problems was the inability of government officials to understand western-style accounting. There is bound to be more such misunderstanding as the privatisation process accelerates.

## The differing cost of capital

Simon Holberton compares the UK, West Germany and Japan

Debate is quickening once again about that old bugbear of industrialists — "short-termism" — and as a result, a lot more is going to be heard about the virtues of the Japanese and West German capital markets.

They are (supposedly) not only untainted by speculators looking to make a quick mark or yen, but oases of cheap capital. While opinion differs on the former, there is compelling evidence to suggest that Japanese and West German businessmen have a head start on their Anglo-Saxon competitors when it comes to cost of capital for investment.

According to a study published by the Federal Reserve Bank of New York\*, an arm of the US central bank, in 1988 capital for investment in a British R&D programme with a 10-year pay-off period had to provide a return nearly three times as high as for the same project conducted by a Japanese company.

Compared with a West German company the British investment had to be nearly twice as profitable.

Why this should be so reflects less the abundance of capital in Japan and Germany relative to that in the US or Britain than it does to the method of delivery of that capital. More important, it also reflects the success of the "cheap" capital countries in economic management relative to the "dear" capital countries.

Robert McCauley and Steven Zimmer, economists at the New York Fed responsible for the study, go one step further

than just calculating the "cost of funds", a measure which they say does not capture fully the effects of inflation and taxation on profits and neglects differences in depreciation schedules and investment tax incentives.

The appropriate measure is the "cost of capital", the inflation-adjusted pre-tax rate of return that covers both the company's after-tax cost of funds and its tax obligations. It is these rates which are shown in the table below.

In explaining the disparity between the cost of capital in Japan and West Germany on the one hand and the US and Britain on the other, McCauley and Zimmer found that companies in the first group do enjoy powerful structural advantages over their competitors in the US and UK.

They highlighted the advantages those companies experienced in debt finance because of the role banks play as shareholders and lenders to industrial companies in Japan and West Germany, though Japanese companies enjoy a double benefit because the cost of equity is also low.

Household savings are also higher in Japan and Germany than in the US and Britain. This could be explained by credit rationing. If that were true, as it seems to have been in the 1970s, it is much less so now. Savers in Japan and Germany may have been prepared to accept lower real interest rates for their savings because the risk of inflation was lower.

In Japan and Germany, the greater integration of banking

and industry has allowed companies a higher level of borrowing relative to equity without raising bankruptcy rates much above those in the US or UK.

Government has also been prepared to spread the pain of industrial change across a broader group of interests — customers, consumers and taxpayers — than it has in the US and UK where the burden falls mainly on shareholders, workers and lenders.

But the main finding of the study was that the capital cost advantages enjoyed by Japanese and German companies reflected the success those countries had in preserving low inflation and stable growth. Important as the role of banks, industrial policy and high savings was to Japanese and German companies' success, the authors cited sound macro-economic management and low inflation as being of over-riding importance.

In recommending policy to US economic managers, but equally relevant to Britons, McCauley and Zimmer said a monetary policy that takes price stability as its object is critical to US competitiveness. Low inflation will, over time, reduce the risk premium built into short and long term interest rates, thereby lowering the cost of capital to industrial and commercial borrowers.

\*Explaining international differences in the cost of capital, Quarterly Review, Summer 1989. Available from Public Information Department, 35 Liberty Street, New York, NY 10045, US.

## COST OF CAPITAL

		Research and development project with 10 year payoff lag															
		1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988				
US		12.5	12.9	11.9	12.4	8.3	18.4	15.2	20.3	20.2	16.8	18.2	20.3				
Japan		3.9	5.7	6.5	7.3	8.0	8.3	8.7	7.7	9.2	9.4	8.4	8.7				
Germany		13.4	13.8	13.3	15.6	15.7	14.7	13.9	14.6	13.9	13.2	14.4	14.8				
UK		18.2	28.4	21.1	33.4	24.2	29.5	29.2	24.4	25.4	18.9	20.6	23.7				
		Equipment and machinery with physical life of 20 years															
		1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988				
US		11.2	11.7	11.2	11.5	13.5	11.5	10.6	11.3	11.1	9.1	10.2	11.2				
Japan		5.9	6.9	7.6	8.8	8.8	8.5	8.8	8.4	8.3	7.8	7.0	7.2				
Germany		7.7	7.3	7.5	8.8	8.8	7.8	7.0	7.2	7.1	6.9	7.0	7.0				
UK		8.8	10.8	9.8	12.7	10.3	10.7	10.8	9.3	9.4	7.8	8.2	9.2				
		Expensed item with physical life of 3 years															
		1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988				
US		39.5	40.6	42.4	43.3	38.5	40.5	39.3	39.6	39.1	36.7	39.4	40.4				
Japan		35.0	35.1	35.4	36.4	36.1	36.0	35.7	35.6	35.3	34.8	34.8	34.8				
Germany		34.7	34.7	34.7	35.4	34.7	34.8	34.8	34.8	34.8	34.7	34.7	34.7				
UK		39.4	40.6	41.4	42.5	40.5	40.0	39.6	38.4	37.7	36.1	37.0	37.4				

Source: Federal Reserve Bank of New York

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FINANCIAL TIMES



Just what it is

TECHNOLOGY

**David Thomas examines a device that measures the level of nuclear incidents**

**On a scale of one to seven**

New industries would be keen to develop a standardised, worldwide system for publicising accidents and other potentially dangerous incidents in their own backyard. But then few industries suffer the communications and public relations problems of clear power.

Experts from almost every country which boasts a nuclear power station have spent the past year working out a standardised nuclear incident scale. They hope it will help to dispel the chronological fog surrounding nuclear power. "When people hear an engineer talking about nuclear power on the radio, it leaves 99 per cent of the population cold," acknowledges Richard Taylor, head of health and safety at Nuclear Electric, the UK's biggest nuclear power station operator.

Nuclear insiders believe that the general ignorance of the media and the public helps to reinforce what they see as an irrational fear of nuclear power. The new scale is designed to reduce this ignorance. The scale's architects hope that the public will become accustomed to thinking in terms of, say, a level 2 nuclear incident as of an earthquake of a certain force on the Richter scale. A 12-month trial of the scale is under way. It has already been agreed by about a dozen countries, including the Soviet Union, the West and East Germany, Italy, Czechoslovakia and India. The International Atomic Energy Authority (IAEA) hopes that the US and China will be among other countries signing up for the trial.

Indeed, the nuclear scale will stand or fall in terms of how widely it is accepted by the general public - or, more precisely, by the mass media. In Taylor's words, "we're not very good at communicating technical things."

And with ever-growing public interest in green and safety matters, other heavy industries engaged in potentially dangerous or environmentally damaging operations may also monitor the progress of this new nuclear incident scale.

The scale - devised by a working party of the IAEA and the Organisation for Economic Co-operation and Development - runs from "major accident" (level 7) to "anomalous" (level 1). Events which have no safety significance are to be classified as level 0 or "below scale". Levels 1-3 are described as "incidents," while levels 4-7 are "accidents." The architects of the scale expect that about 10 times fewer events will occur at each successively higher level.

Three criteria will be used in classifying an accident or incident in a nuclear power plant: off-site impact, on-site impact and the extent to which safety barriers have been breached. For instance, off-site releases of radioactivity would be classified between level 3 (a minimal release with the most exposed person receiving a much smaller dose than is present in background radiation) up to a Chernobyl-intensity level 7 disaster, with many off-site deaths.

France and Japan already operate

their own nuclear incident scales. While similar to the French and Japanese gradings, the IAEA scale also contains some important differences. In particular, there is an extra classification at the top - level 8 or "serious accident," which will allow an accident to be ranked mid-way between Chernobyl (a disaster with many deaths) and Three Mile Island (an accident with significant off-site consequences, but few deaths).

Anti-nuclear campaigners are likely to criticise the absence from the trial of reprocessing - one of the main focuses of nuclear safety concern.

Critics will also probably try to dent the credibility of the scale by stressing that it is being administered by the nuclear operators in each country, rather than by independent agencies. Overcoming this scepticism will pose a severe test of the nuclear power industry's commitment to keeping the public fully informed about its operations.

LEVEL	DESCRIPTION	LOCATION
Major accident	Chernobyl, USSR 1986	
Serious accident		
Accident with off-site risks	Minneapolis, USA 1977	Three Mile Island, USA 1979
Accident causing no off-site risks	Saint Laurent, France 1980	
Serious incident	Vandenberg, Spain 1985	
Incident		
Anomalous		
Below scale		

**'Orphan' drug looks for home**

**Louise Kehoe on human trials of Genentech's potential treatment for cystic fibrosis sufferers**

Genentech, the leading biotechnology company, is seeking permission from the US Food and Drug Administration to begin human clinical trials of a bio-engineered drug which it believes may be beneficial to cystic fibrosis sufferers.

DNase (deoxyribonuclease) is a genetically engineered version of an enzyme that occurs naturally in human blood and saliva. Genentech's laboratory tests suggest that DNase may help to dissolve the thick mucus that clogs the lungs of those afflicted with cystic fibrosis.

Cystic fibrosis is the most common fatal genetic disease among Caucasians, affecting 1 in 2,000 babies. Over 30,000 children and young adults in the US have the disease. Victims live for an average of 27 years and usually die from respiratory failure brought on by repeated lung infections. No effective therapy exists.

Extensive research is under way, however, to find new treatments and eventually a cure for cystic fibrosis. Scientists have identified the defective gene that causes the disease and long-term research has begun to determine whether it may be possible to replace the gene to halt its progress. Gene insertion remains a highly experimental technique, however, and it may be many years before its potential therapeutic value is fully known.

In the meantime, Genentech and others are directing their efforts towards treating the symptoms of cystic fibrosis.

If DNase lives up to Genentech's expectations, it could represent another important biotechnology breakthrough for the company which created the first "blockbuster" biotechnology drug, TPA, a treatment for heart attack victims.

"If studies of humans demonstrate that DNase is effective in dissolving infected mucus in patients' lungs, it should prolong and improve the quality of life (for cystic fibrosis patients)," said Steven Shak, Genentech director of immunobiology.

Genentech also hopes DNase will prove effective in treating bacterial pneumonia, chronic bronchitis and emphysema.

Conventional drugs may yet prove to be similarly effective in the treatment of cystic fibrosis, however. Medical researchers from the University of North Carolina recently reported promising preliminary results from initial tests on cystic fibrosis patients of a drug called Amiloride which similarly acts to thin mucus in the lungs.

The effectiveness of DNase seems certain, therefore, to be compared in future tests with that of Amiloride. Similarly, Genentech's TPA has become the subject of a large-scale trial comparing it with existing conventional heart attack drugs.

Genentech's announcement of DNase comes as the company's shareholders are about to vote upon a bid by Roche Holdings to acquire a majority stake in the company.

The announcement of DNase also appears timed to influence debate in the US Congress over the Orphan Drug Act. The company will apply for "orphan drug" status for DNase for the treatment of cystic fibrosis, said G Kirk Raab, president of Genentech.

The "orphan" drug programme, intended to encourage companies to develop medications for rare diseases, grants the drug producer a seven-year monopoly as well as tax credits.

Large profits by biotechnology companies including Genentech from orphan drugs have, however, raised questions about the programme and prompted a Bill currently before Congress that would significantly amend the programme.

"DNase is a wonderful example of the potential of biotechnology to address specific needs. It is a tribute to the valuable incentives of the Orphan Drug Act and a solid reason why the Act should not be changed," said Raab.

**Enzymes stimulate expansion**

**Peter Marsh looks at Alko's move into commercial biotechnology**

How do you transform a state-owned beverage company with an inbuilt policy of sales restraint, to a rapidly growing, highly competitive business in a new era of technology?

The question could almost come out of a management-school exam paper, but for executives at Alko, Finland's monopoly alcohol company, the dilemma is real.

Alko is trying to move into an area of commercial biotechnology, the business of making new chemicals through novel biology processes including the swapping of genetic material.

The company is particularly keen on industrial enzymes as potential growth area. These organic chemicals based on natural compounds which are used in a variety of applications in areas such as food production, waste management, agriculture and detergents.

Alko has a solid grounding in biotechnology through long-established biological methods in alcohol production for more than a century. However, the company admits that it is struggling to get right the business aspects of this field. A major objective for Alko is to find a partner to

help sell its products in the US.

Enzymes work as catalysts by helping a range of chemical reactions to proceed at a faster rate than they would otherwise. For instance, they could be used in processes which rely on a long chain of biological material being cut up into smaller fragments. These last molecules then participate in other chemical or biochemical reactions.

Although enzymes have been known for many decades, the industry has been stimulated in recent years by advances in biotechnology. These have given scientists new ways of designing enzymes by creating specific chains of molecules which will do set jobs.

Novo Nordisk of Denmark is the world's biggest enzymes company and accounts for roughly half the \$600m-a-year world market. It has made a large effort in recent years to build up a presence in detergent enzymes, which work by

facilitating the destruction of grease and dirt in washing.

Other large enzyme groups are Genentech International, a joint venture between Eastman Kodak of the US and Caltor, a Finnish sugar business, and Solvay, Belgium's biggest chemicals company. Solvay recently bought the enzymes interests of Bayer of West Germany.

Alko has biotechnology revenues of about FMS0m (£7.5m) a year, a tiny proportion of its sales in 1989 of FMI1.58bn. The total sales are almost entirely derived from alcohol.

Official policy in Finland - much the same as in Sweden and Norway - is that drinking alcohol can be socially and medically harmful. As a result, outlets for drink are limited.

Bertil Roslin, Alko's director for strategy, says the company set up years ago chose biotechnology as a new area for growth. He says that so far progress has been "slower than we hoped for" but that

the company is on course for becoming a large player in this field.

With today's more liberal attitudes to drinking, the question inevitably is raised of how long Alko's monopoly over alcohol consumption in Finland will remain. There is also the possibility that the Finnish Government could sell some of its shares in the business to private groups.

Roslin says Alko is continually revising its business approach to suit current commercial conditions. "There may be fewer regulations (over alcohol consumption) in the future," he says. The company might be forced to expand its biotechnology business in the event of sales from drink becoming less important.

The success of the biotechnology venture is vital, Roslin says, not just because of the need to find new sources of revenue. "We have got a lot of intellectual people who need to be stimulated," says Roslin. "If we do not find high-tech



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## THE PROPERTY MARKET

## Greater choice for the new Arlington

By Paul Cheeseright

ARLINGTON Securities is comfortable. More than most in the property sector these days. But that is not surprising. The £278m takeover by British Aerospace last August looked generous at the time. Everything that has happened in the sector since confirms that judgement.

How Arlington, with its string of business and industrial parks and its town centre retail developments, would have fared in the present market without BAe is a matter of conjecture.

On its own, it would have had to come to terms with widening yields, accepting lower returns for completed developments destined for sale.

For example, phase two of its Birmingham business park, completed last April, was sold on a yield of 7.25 per cent, but if the same transactions were repeated now, the yield would have been more like 7.75 per cent.

Repeated on a wide scale, this sort of experience would have held back profits growth.

It would have narrowed the choices for development. As it is, Arlington has not only the land it brought into the deal to play with, it also has the extensive BAe land surplus.

"Now we have greater choice and we have greater choice to pick our moments of disposal," said Mr Patrick Vaughan, one of the directors and a large individual shareholder in the original company.

In fact Arlington had already stopped buying sites by the time of the takeover on the grounds that prices had become excessive; its last purchase was in 1988.

And certainly the cost of money borrowed by the company as an independent entity would have been relatively higher than the cost it pays now that it is locked into the BAe treasury.

Mr Vaughan observed that private developers can pay 4 percentage points above the London interbank offered rate, medium-sized companies might pay between 1.5 and 2.5 points more, while the largest may

only pay 0.5 of a percentage point more. Arlington, as an independent company, had worked its way down from 4 to 1.75. Now, with BAe in the background, it is a 0.5 company.

So there is life at Arlington after BAe, and it goes beyond the fact that executives drive Rover cars rather more than they used to and that there are elaborate profit-sharing arrangements.

Ten months into the new existence, 90 per cent of the time at Arlington has been spent on working the portfolio it brought to BAe. But as it comes more to terms with the BAe land portfolio, based not only on sites surplus to aerospace products manufacture but also, more controversially, on old Rover and Royal Ordnance sites, the balance will shift. In three or four years, Arlington's effort will most likely be split 50-50 on its original portfolio and the BAe lands.

The practical link between the two is evident in the case of the business park at Farnborough, Hampshire, next door to the Royal Aerospace Establishment. Here Arlington is developing new headquarters and engineering technology facilities for its parent.

The terms of the takeover left Arlington with extensive

autonomy. Arlington executives observe that there is extensive day-to-day contact between parent and subsidiary at senior level, but very little underneath that.

Three BAe directors sit on the Arlington board. Arlington's finance specialists take part in the wider group's financial debate. Arlington after all has to compete for BAe funds.

The financial debate will tend to become more important as Arlington develops more BAe properties. BAe will be the landowner partner and its presence will reduce the need to spread risk in quite the same way as Arlington did with its original portfolio. Here the old patterns persist.

These patterns are a mixture of long- and short-term financing which take into account the fact that on the business parks, the staple of the business, the development period can stretch out as far as 10 years.

The long-term element involves the land and infrastructure costs where the need is for extensive equity capital so that the accretion of interest charges does not overwhelm the project. Risks were spread by the creation of joint ventures at, for example, Arlington's Birmingham, Frimley, Newbury, Solent and Theale parks.

The financing of buildings on the park can be done on a short-term basis with bank borrowing. But buildings can also be pre-sold to an institution - as with Equitable Life at Birmingham - or they can be built to the order of a potential owner-occupier. The land and infrastructure costs are spread across all the individual buildings of a park.

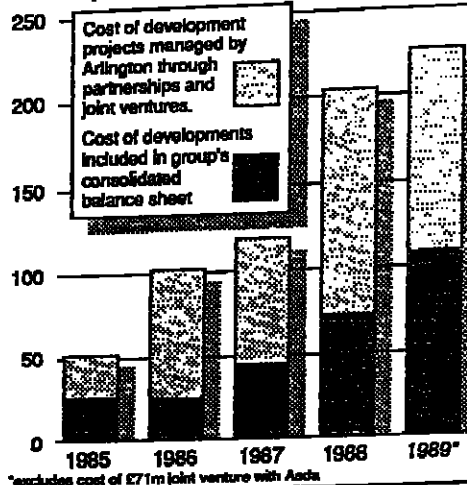
Although the economy is slowing, there has not been much change in the speed of the business park development programme. The question of whether there will be a slackening of demand, or whether, in fact, BAe took control of Arlington just in time to see its likely returns diminish, is difficult.

There is no doubt that there is an excess of BI - general business space - a category into which the business parks fall. But the excess is not in the large landscaped parks. Rather, it is in isolated or scattered groups of units in locations which offer few of the business park facilities.

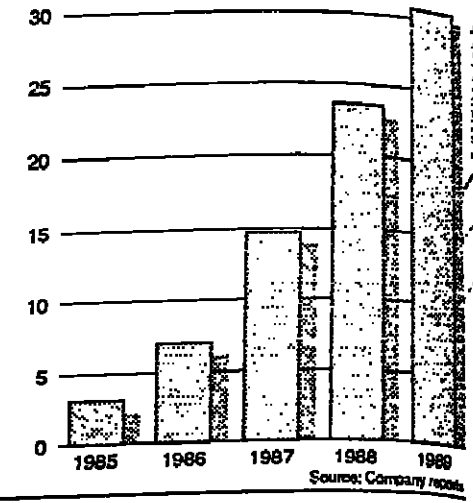
The Arlington argument is that whatever the movements of the economy, there is an underlying level of demand from companies seeking to migrate from congested city centres to the gentler type of environment business parks are designed to provide.

## Arlington Securities

## Development activity (£m)



## Pre-tax profit (£m)



## Flexibility from retail alliance

EVEN before takeover, Arlington had been expanding into retail development, writes Paul Cheeseright. Now this side of the business has, in effect, been absorbed by a new company called Burwood House Group, a £450m joint venture company set up with Gazeley Holdings, property arm of the Asda supermarket group.

Both Arlington and Gazeley contributed £75m in equity to the new company in the form of retail properties or development stock from a syndicate led by Sumitomo Bank and bought

the freehold of 34 Asda supermarket sites. The rental income from the properties will service the interest on the bank borrowing, fixed at 12.75 per cent with a duration of 10 years.

The only comparable deal of this type, where a property company allies with a retail group, has been Oppidan Estates, the joint venture set up by London & Edinburgh Trust and Storehouse.

What both deals have in common is that the property company has a ready-made stock of sites for future developments and that these devel-

opments can be timed in accordance with market conditions. The new company is largely run by Arlington. Although Gazeley continues to look after the existing Asda portfolio of property, its own development programme is concentrated on office and industrial property rather than on retail.

The effect of Burwood House on Arlington's retail property interests is like that of BAe on the whole of the Arlington group. It provides the flexibility which only comes when there is a solid base of assets which do not have to be sold in the interests of cashflow.

TOTAL RETURNS (%)				
Retail	Office	Industrial	All Property	
Year to April '90	3.5	12.4	20.0	9.8
Quarter to April '90	-0.2	-0.5	0.4	-0.2
Month of April '90	0.6	0.1	0.3	0.3

Source: Investment Property Databank



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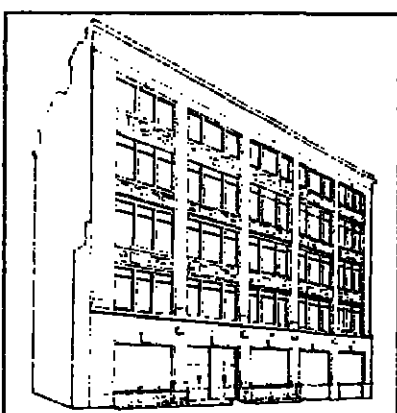
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The complex is located on a plot of land measuring 1800 sq. m. The three villas contain approximately 1800 sq. m. of living space and approximately 580 sq. m. of ancillary service and appurtenance space (basement, store rooms, porches, terraces and balconies); there are also two garages of about 85 sq. m. in size.

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The above-mentioned real estate property is subject to the provisions of Law No. 1089 of 1939 because of its great historical and artistic value, and therefore:

- the sale of same is subject to a pre-emptive right in favor of the Ministry of Cultural and Environmental Properties;
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For further information and/or arranging for a visit of the real estate complex, please contact Mr. Giovanni Panselli, Piazza Mincio No. 3 - 00198 Rome, Phone No. 06-421901; Fax No. 06-862704.

All those who might be interested in the purchase of the real estate complex described above, may submit their written offer, which should be sent by registered mail, return receipt requested, (on the envelope please indicate ref. VDR/RM) by June 30, 1990 to CITITRUST S.p.A., Istituto Fiduciario, Foro Buonaparte No. 16 - 20121 MILANO (a subsidiary of CITICORP) and shall contain the name of the offeror, the purchase price offered for the property and the terms of payment of the same, enclose proof of the remittance of a good-faith payment in the amount of Lit. 200,000,000 (two hundred million lire) to be made by bank transfer in favor of CITITRUST S.p.A. Istituto Fiduciario, Account No. 0/150003/016 with CITIBANK N.A., Foro Buonaparte No. 16, 20121 Milan. Offers submitted without a good-faith payment are automatically rejected. Said good-faith payment is not required in the event that the offeror is either an Italian or foreign public agency.

CITITRUST will issue a receipt for the said payment together with a written obligation to return same by July 31, 1990, plus the interest (at the annual gross rate of 7.5%) accrued thereon from the date of transfer, to the offerors whose offer was not accepted.

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## FINANCIAL TIMES

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Friday June 1 1990

## Helping Mr Gorbachev

REVOLUTIONS NOT only eat their children; sometimes they devour their fathers. Mr Mikhail Gorbachev, reformer extraordinary, has released in glasnost and perestroika monsters that look increasingly likely to devour him.

The triumph of Mr Boris Yeltsin is a triple blow to Mr Gorbachev: it brings forth a new rival; it opens him up to vigorous assault on his reformist flank; and, most importantly, it is a dagger in the heart of the Soviet Union. If Russia, the cradle and the backbone of the empire really has had enough of exchanging imperial grandeur for the squalor, then the country must be doomed in its present form.

Mr Alexander Yakovlev, Mr Gorbachev's closest aide, talks, presumably with Mr Gorbachev's approval, of a nation in which "every republic would conclude different, individualized treaties with the centre". This vision of a loose and disparate federation may prove too little and have come too late. It is, in any case, a Soviet Union in which President Gorbachev could find himself as insignificant as was the Holy Roman Emperor.

The weakening of central power makes economic reform far more difficult to manage. But it also makes it still more essential. In the socialist economy exchange was mediated from Moscow. Now each component part of the Soviet Union - be it republic, enterprise or city - seeks self-sufficiency. Only a rapid move to the market can save the Soviet economy from falling into anarchy.

Unhappily, economic reform has this far been a march on a road from one half-hearted failure to the next. By now it may be too late to impose coherent reform. Certainly, that most recently adumbrated by the Prime Minister, Mr Ryzhkov, did not meet this test.

Mr Ryzhkov is, it appears from comments made this week by one of Mr Gorbachev's advisers, Professor Stanislav Shatalin, now left hanging in the wind. None the less, the mess made of these vaunted radical reforms is a stark explanation. The only comforting one is that the bureaucracy has been given its last chance. Its failure to come up with anything better than a half-hearted reform, the main feature being imposition of long pre-announced price rises, can be used to discredit it. More radical proposals are now being drafted, says Mr Shatalin, but ones that need large credits from the west.

## Market economy

There is by now a certain parallelism of interest between Mr Gorbachev's government and those of Mr Yeltsin and the other republics. They all need a rapid move to a market economy. There is no other way to maintain exchange throughout the country.

How is it to be done? The heart of a market economy is not prices. It is ownership and the link between effort and reward, which alone can end the alienation of the worker from his work that characterises the socialist economy. Mr Gorbachev's advisers are right to emphasise institutional changes, by far the most important among them being de-monopolisation and the distribution of ownership rights both to workers (through individuals) and to individual citizens (through shares). As Mr Georgy Arbatov recently noted in the FT, to criticise the emphasis placed upon the painfulness of reform.

Transitional pain  
None the less, some pain is unavoidable, even if only in the transition. There will be unemployment; there will be a redistribution of income; and there will be a reduction in the (largely national) real value of financial wealth. Yet the greatest losses need not fall on the ordinary people; they should fall on the huge and incompetent class of functionaries.

Ordinary Soviet citizens should benefit from the improved efficiency that reform will bring about. Distributing shares to the people will be the surest method of ensuring they do. Where unemployment is called for, let extra shares be given to the workers who leave, not those who remain. Let Soviet socialism go capitalist in a socialist way, by allowing everyone to obtain income from capital.

## Michael Prowse looks at the limits of American private philanthropy

Among new right thinkers in the US it is fashionable to regard an expansion of the "non-profit" or voluntary sector as the likeliest cure for the nation's chronic social problems. In a recent book, Professor Lawrence Lindsey of Harvard University argued that the US should try to establish a new "social standard" of generosity - the half tithe - by giving individuals a double tax deduction for donations in excess of 5 per cent of income.

Mr Lindsey wants to boost the non-profit sector because he regards government as "a terribly inefficient provider of services in complex situations". This is a characteristically US point of view: the notion that private philanthropy can solve social problems has been part of the American dream since colonial days.

The example of John D. Rockefeller is instructive. His earliest accounts, kept in 1855 at the age of 18, show him giving regularly to his local Baptist church. As an adult, he became an immensely successful businessman, extracting huge monopoly profits from the fledgling oil industry.

Yet as his personal wealth soared, so did his commitment to charitable institutions: the Rockefeller Foundation, the University of Chicago, Spelman College (for poor black women) and a big medical research institute.

In a small way, many American businessmen have sought to emulate Rockefeller.

But how significant is US philanthropy today and what is it doing to solve deep-seated social problems?

In 1988 (the latest year for which comprehensive figures are available), overall US giving pierced the \$100bn barrier for the first time, reaching \$104.4bn. The publication Giving USA puts this sum in perspective by pointing out that it was almost exactly in line with corporate dividends that year and equivalent to nearly three-quarters of personal savings. It comfortably exceeded federal government expenditure on non-defence goods and services, which totalled \$93.8bn.

In addition to cash donations, 80m Americans - 45 per cent of the adult population - are estimated to volunteer an average of nearly five hours per week. In 1987, this volunteer time was valued at about \$36bn.

There are no signs that Americans are noticeably trickier. But figures compiled by the Independent Sector, a US non-profit coalition of 680 voluntary and philanthropic bodies, suggest that individuals, foundations and companies in the US give proportionately about four times as much as those in the UK. Britain, moreover, has a lively voluntary sector by the standards of continental Europe and Japan. The US is thus undoubtedly the modern home of philanthropy.

There is no sign that Americans are growing weary of giving. After allowing for service sector inflation (which exceeds general inflation), giving has risen two and a half times since the mid 1970s. The expansion has been steady except for a period of stagnation during the 1970s. In total giving was equivalent to 2.15 per cent

of GNP, roughly the same percentage as in the early 1980s.

It is often assumed that the US non-profit sector is dominated by the activities of wealthy individuals and huge private foundations. Names such as Ford, Rockefeller, Kellogg, Mellon and Getty are familiar throughout the world. Yet although the top 15 independent foundations have assets well in excess of \$25bn, they play a small role in terms of total giving. The same is true of corporate America.

In 1988, foundations accounted for only 5.5 per cent of total giving; corporations share was a mere 4.6 per cent. Nearly 80 per cent of all charitable donations were made by individuals - 83 per cent by the living and 6.5 per cent in the form of bequests. The US's non-profit sector is thus largely sustained by the generosity of ordinary families.

Indeed, Mr Bob Smucker of the Independent Sector argues that the true philanthropists in the US are those on low and moderate incomes. Families earning less than \$10,000 donate nearly 3 per cent of income to charitable causes, proportionately a third more than those earning \$100,000 plus. "With well-publicised exceptions," says Mr Smucker, "the amounts given at higher income levels are typically pitiful."

Church is the place where most individuals do most of their giving. Religious groups receive about 46 per cent of all charitable gifts in the US; individual donations account for about 80 per cent of their total revenue. The efficiency of individual philanthropy in the US thus depends largely on the way churches deploy their resources.

In 1986 American churches spent about \$15bn, or 38 per cent of their total revenue, on non-religious activities. According to a survey by the Independent Sector, 70 per cent reported programmes with "public or societal benefits"; 68 per cent were involved in health care, 45 per cent in community development, and 38 per cent in education. US churches thus assume a welfare role that would be regarded as the state's responsibility in most other developed countries.

The fact that total giving remains buoyant might appear to indicate that everything in the US philanthropic garden is rosy. But this is far from the case. As in other countries, the US non-profit sector relies heavily on public sector contributions. During the 1980s, this source of funding for the US philanthropic sector was sharply squeezed.

Professor Lester Salamon of the Johns Hopkins University has calculated that if health spending (which grew) is excluded, the non-profit sector in the US experienced a cumulative real funding cut of about \$113bn between 1982 and 1989. The worst cuts were experienced in sectors such as social services, training, community development and local advocacy - unglamorous areas where private money is often hard to attract.

The irony was that while the Reagan Administration urged the voluntary sector to play a larger role in welfare, its budgetary policies simultaneously undermined this prospect. In the late 1980s, higher private donations are estimated to have offset only about a fifth of the federal cuts.

## OBSERVER

## Upping the umpires

Cricket may be about to abandon one of its basic conventions. At the highest level of the game, consideration is being given to establishing a panel of international umpires.

This would be a marked break with the past. Hitherto the assumption has always been that umpires are by definition fair. In international cricket they are provided by the host country.

There may be the odd contretemps, as happened recently when England were playing in the West Indies, but not much thought has been given to bringing in outsiders to adjudicate.

In football, and indeed most other international sports, it is quite different. If England play France at soccer, the referee is (say) a Dutchman or an Austrian; anything but an Englishman or a Frenchman.

It is the rise of cricket as an international game - and perhaps also as a television spectacle around the world - that is persuading the cricket authorities to think of following the football example. The matter will be discussed, and possibly decided, at a meeting of the International Cricket Council at the end of this month.

Colin Cowdrey, the former England captain and chairman of the council, is broadly in favour. He tells us that international cricket can now be divided into three categories: the seven established test playing countries, a second group - some of whose members are on the fringe of qualifying for international test cricket, and a third group of around 20 countries who may qualify early in the next century, which is not all that far away.

No need to list the seven established countries for Observer readers. Of the second group, the one most obviously knocking at the door

is Zimbabwe, which should be admitted certainly by 1995. Cowdrey says that the next is probably Holland, despite a tendency to play the game on matted wickets on concrete. The Dutch have already supplied a few English county players.

The second group also includes the US, Fiji and Singapore. Among the members of the third group are France, Italy, Switzerland and Japan.

Cowdrey also points out that most cricket around the world is played during the English winter. It is increasingly a television attraction, and more and more television channels are available to show it. He thinks that the availability of a panel of international umpires will further encourage the game and bring it more into line with other internationally played sports.

The project, however, will need money. Cowdrey reckons that a fee of perhaps \$2,000 a game (that is, says Cowdrey, is what the players receive, though they sometimes get bonuses as well.) Local costs of accommodation and travel would be borne by the host country.

Thus thoughts have turned to sponsorship. Cowdrey reckons that sponsoring the panel of international umpires would bring a great deal of prestige and publicity.

For instance, the umpires might bear a discrete sponsor's logo on their bats and coats. They would also be a talking point for television commentators on the game, and more of a focus for the cameras than at present.

In short, people may take a new interest in them, just as they have taken a new interest in the Speaker of the House of Commons now that Parlia-



"I'm an Old Natolian."

ment is televised. The ICC meeting will last three days and an announcement of its decision is expected on June 29. Cowdrey seems confident that the proposal will be accepted. If so, the search for sponsors will then begin in earnest.

## Pint and fax

The Lamb and Flag public house in Covent Garden, once famous for its bare knuckle boxing matches and today a favourite haunt of executives from the ad agencies in the area, is at last moving into the 20th century.

After years of holding out against customers' calls for a fruit machine or juke box, the manager, Terry Archer, has finally bowed to modern technology.

He is installing a fax machine to ensure that working lunches do not have to be broken off by a dash back to the office to examine advertising artwork needing urgent approval.

Archer thinks that the pub - reputed to be the oldest in Covent Garden - is the first

## Sources of contributions

1988 \$bn

Individuals

\$86.70 (83.1%)

Corporations

\$4.75 (4.6%)

Foundations

\$6.13 (5.9%)

Bequests

\$6.79 (6.5%)

Public/Society Benefit

\$3.02 (2.9%)

Arts, Culture &amp; Humanities

\$6.82 (6.5%)

Health

\$9.52 (9.1%)

## Uses of contributions

1988 \$bn

Religion

\$48.21 (46.2%)

Other

\$16.53 (15.8%)

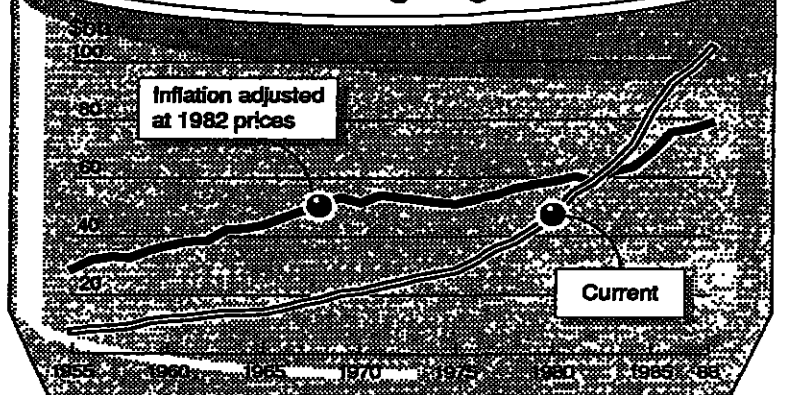
Human Services

\$16.53 (10.1%)

Education

\$9.78 (9.4%)

## Total giving



A broader criticism is that US philanthropy, although comparatively well-resourced, has failed to use its resources to effect by and large the billions contributed by individuals, companies and foundations have not been used to attack America's most serious social problems.

"Historically," says Mr Pablo Eisenberg, the director of the Centre for Community Change in Washington, "philanthropy's response to poverty has been benign neglect." He maintains that the drastic federal budget cuts of the early 1980s should have caused a big shift in the priorities of the foundations. Yet only a few responded.

"The poor, minorities, the disabled, women and other disadvantaged constituencies are still receiving a shamefully small part of philanthropic resources," he maintains. And, of this amount, "very little goes to those organising, capacity-building and advocacy efforts that are the key to real self-help and self-development."

Mr Robert Bothwell of the National Committee for Responsive Philanthropy takes a similar line. "Foundations," he says, "make a great to-do of providing relief for the disadvantaged. But no serious study could conclude that this is the case."

On average, American companies appear more generous than their counterparts elsewhere. In 1988, corporate giving was running at about 1.6 per cent of pre-tax net income. This was down on the peak of nearly 2 per cent of income reached in the mid-1980s, but considerably higher than the 1 per cent norm of the 1970s. In the UK, corporate giving averages a mere 0.2 per cent of pre-tax profits.

However, the allocation of corporate philanthropy leaves much to be desired. The two most popular causes are health and education, each of which account for about 37 per cent of

total charitable spending. According to Giving USA, community improvement gets 3.2 per cent of corporate donations, the environment and ecology 2.7 per cent, and housing just 0.4 per cent.

Within the big categories there is little evidence that the neediest causes are addressed. For example, the real challenge in education is to improve high schools, especially in poorer areas. Yet only about 4 per cent of corporate gifts to education reach the pre-college sector. Colleges and universities receive a disproportionately large proportion of corporate donations.

In 1988, educational causes accounted for 9.1 per cent of large corporate gifts (those above \$1m); most of the donors were universities and many of them already famous well-sourced institutions, such as the University of Virginia, UCLA, MIT and Yale. A good deal of US corporate philanthropy thus appears to consist of gifts from senior executives to their alma maters or other rich colleges catering to the middle classes.

The priorities of the US's independent foundations appear equally suspect. In 1987, according to Giving USA, some 17 per cent of grants was devoted to educational causes. However, less than a fifth of this cash was spent on elementary and secondary schools. Adult and vocational education - the categories potentially of most value to the disadvantaged - were allocated 0.9 per cent and 0.2 per cent of foundation budgets.

Within the deceptively broad category of "welfare", more appears to be spent on recreation than on either urban or rural development. And while health care receives nearly a quarter of total grants, much of the largesse underpins high-tech research and treatments likely to benefit the well-insured middle classes.

The lack of facilities for the mentally ill is a contributory cause of social problems ranging from homelessness and begging to malnourishment. Yet less than 2 per cent of independent foundation grants are spent on mental health - which remains an "unpopular" cause.

One response is that it does not matter how the foundations spend their resources: their giving is such a small fraction of total US charitable activity. But this is to misunderstand their historical role.

Mr James Joseph, the president of the Council on Foundations, the Washington-based umbrella body for grantmakers, argues that in a healthy society foundations should play a "cutting edge" role analogous to that of research and development within business.

In national terms, even the Ford and Rockefellers have limited resources; their strength lies in their freedom to think strategically and address the roots of social and economic disorders. Mr Eisenberg and others are right to complain that much foundation philanthropy is misdirected.

The US boasts the largest and most vigorous non-profit sector of any advanced country. Yet as previous articles in this series have shown, its record on social policy is one of the least impressive in the developed world.

This does not suggest that a further expansion of unfocused philanthropic activity, fuelled by yet more generous tax incentives, is the best way forward. In the social sphere, there is a limit to what the unco-ordinated efforts of churches, companies and private foundations can achieve. The hard truth is that the US is likely to attain European standards of social welfare only when it is ready to contemplate something approaching European levels of taxation.

Previous articles in the series appeared on April 20, April 27 and May 4.

## France's ban on British beef

A DEGREE of international disquiet about the quality of UK food can be forgiven. Bovine spongiform encephalopathy (BSE) - or "mad cow" disease - has already killed 11,000 cattle. This is hardly an everyday occurrence. The disease, moreover, follows recent outbreaks of salmonella, botulism and listeria. Disquiet, however, does not justify precipitate action of the kind announced this week in Paris. France should lift its ban on UK beef imports and discuss with British officials ways of addressing the legitimate fears of French consumers.

Trade in agricultural produce is possible only on the basis of a minimum level of trust: food and health authorities in different countries must respect each other's efforts to enforce agreed standards. This is doubly the case in an integrated market such as the European Community.

Indeed, it is somewhat ironic that France, one of the keenest advocates of European integration, should be displaying so little trust in one of its principal trading partners. It and when the 1992 reforms are complete, frontier controls will be consigned to history and there will be no substitute for mutual trust.

French fears  
France's position is made weaker by the suspicion that the import ban was motivated less by genuine fears about mad cow disease than by a desire to prop up its own sagging beef market. Prices and demand have fallen partly in reaction to French consumers' worries about hormones in

beef: concern about the quality of meat is thus far from unique to the British market.

Doubts remain  
The ban could prove extremely damaging. In 1989, France bought more than half of all British beef exports. Britain, however, at least enjoys the staunch support of the European Commission, which yesterday called on France to revoke the ban immediately.

Mr Raymond MacSharry, the Agriculture Commissioner, is on record as saying that UK beef is "safe". Senior veterinary officials in Brussels also agree that the UK Government is doing everything necessary to protect the public and control the spread of the disease.

And yet doubts remain. It seems improbable that the European Commission will take legal action against France. The reason is partly that so little is known about BSE and its possible effect on humans. Scientists are assuming that this form of encephalopathy will prove no more harmful than scrapie, a disease that has afflicted sheep for 250 years. There is no evidence that humans have ever suffered as a result of eating scrapie-contaminated meat.

Mad cow disease, however, is a new phenomenon. It is not possible, therefore, to rule out the possibility of a transmission of the disease to humans. The risk is undoubtedly tiny but since it exists, it makes sense to proceed cautiously. In the meantime, the Government is sensibly ploughing resources into scientific research into BSE and related diseases.

in London to have such a facility for customers.

## Super Japan

Japanese trade officials are prepared to go along with the European Community's plan for a transitional period after 1992, during which Japanese car imports into the EC will continue to be limited. However, they are worried about the length of the change over, hoping that it will not become a "super-transition".

"We find that anything with 'super' in it causes problems," a senior official in the Ministry of International Trade and Industry explains. Super 301, super computers, supermarkets and superconductivity are among the culprits to date, he says.

## Republic Day

Not a demonstrator in sight outside the South African Embassy in Trafalgar Square for the Republic Day reception yesterday. This is a great change. The constant stream of day and night protests and vigils actually used to deter visitors. Now people want to go there to find out what is going on and what will happen next. Being South African Ambassador in London must have again become a pleasure.

## Last of Dallas

Time to watch Dallas again before it finally disappears from the screen. There are some people I know who claim still never to have seen it. For my part, I found it reassuring that it went on and on, though it never seemed to change. The only people to whom it conceivably did any harm were the people of Dallas, who complained that local life was not quite like that. But they were mildly flattered by the fame it brought. Wednesday's edition contained the splendid line: "Bobby, you're barking up the wrong skyscraper."

John Smith



## POLITICS TODAY

## Labour lets the cat out of the cage

By Joe Rogaly

First the good news. The Labour Party's policy statement on industrial law is a marvel. It institutes an acceptance that trade unions should be brought within the network of law and kept there. You might protest that Mrs Margaret Thatcher made this point when Conservatives came to office in 1979. So she did, and very effectively. But before last year's policy was adopted, Labour and the Tories argued with some vehemence that the Tory laws would be swept away as soon as the chance arose. They wanted to go back to the pre-1979 world, in which unions were the law, and behaved accordingly. That position has been abandoned. Mr Tony Blair, Labour's spokesman on employment, has proposed a revised "Charter for Employment" in which the essence of the 1990-91 trade union legislation is aimed. This is of great historic importance than the amendments and additions proposed in "Looking to the Future", the overall statement containing Mr Blair's charter. It means that under Labour there would be at least some labour law.

The principal effect of many of the changes proposed in the charter would probably be an increase in the workload of lawyers and personnel officers. Individual employees would have statutory protection against discrimination and unfair dismissal, but the benefits of a strong union and safety executive. To me it is a bit like a list of what we have, with knobs on. Rather larger knobs are envisaged elsewhere. There is to be an industrial tribunal, replacing the employment appeal tribunal, with the addition of a conciliation role. Fortunately, it would still be possible to appeal to the courts, thus keeping the whole change within mainstream legal procedures. Employees could not be fired for going on strike following a proper ballot; this is advocated as good European practice. Yet there must surely be a circumstance in which the employer has the right to say to the workforce: "If you withdraw your labour, I'll eventually have to find replacements."

There would be clauses preventing a total sequestration of a union's assets, "in a way which would be in the best interests of the union and its members." This would undoubtedly make some union assets, such as the GMB's general workers union, is even to observe, a union would still be able to commit suicide by getting itself tied to death.

A lot has been said of the proposals on secondary strikes and pickets. The latter Mr Blair is adamant at, as now, there would be a statutory code of practice; the limit on picketing numbers referred to in "Facing the Future" would, he says, turn it to be about six, as now. As to condoning action, much would depend

upon the legal fine print defining what is meant by a direct interest between the original strikers and those coming out in sympathy. It is, however, hard to imagine today's grey-suited Labour leaders planning for the flying pickets of the 1990s.

Less attention has been paid to two other proposals of greater potential significance. The first is the introduction of a statutory minimum wage. This makes no difference to the concept of keeping unions within the law, but it could reduce the number of jobs available to unskilled workers. Yet a Labour administration whose stated aim is to fall in line with general West European practice could hardly do otherwise. The second little-noticed proposal is the introduction of a legal right to union recognition, put forward as a corollary of Mr Blair's acceptance of the freedom not to join a union.

This right to recognition has been sold heavily to trade union leaders who have abided uneasily in their seats at other provisions, such as the outlawing of the closed shop. It allows them to let their fantasies roam freely, perhaps to dwell on the day when they can try to unionise some of the unorganised small new high-tech firms, not to mention such unlikely companies as IBM. A splash of cold water on the face and they realise that if you get the details of recognition law wrong it could give the advantage to companies that might call a ballot, find insufficient support for the union, and de-recognition. Mr Richard Besser, the general secretary of the Transport and General Workers' Union, and a member of Labour's national executive committee, is very worried about this.

The rest of us can take a more relaxed view. One of Britain's most respected labour law experts, at the Grunwick photographic processing laboratories in 1976, was about recognition. After several days spent shuffling my way through the massed pickets, and then listening to Lord Scarman's subsequent inquiry, I concluded that Britain would one day have to introduce proper laws regulating the conduct of trade unions, and that they would be most likely to stick if the Labour Party endorsed them. The package would have to include a right to recognition. Having set all that down in a paperback (now out of print), I am not about to go back on it today.



Yet the law alone does not determine the state of industrial relations; you have to take human nature into account. The most reasonable and decent-sounding individuals can turn into grasping bullies when circumstances enable them to do so. This applies to either side of the table, but seems to me to be a quiet, self-effacing man, happiest licking his paws in some Labour back room. Mr Blair would have got nowhere without him. Mr Edmonds, he of the GMB, is highly articulate, but not overburdened with humility; he looks in the mirror and sees a lion. He is joining forces with Mr Alan Tuffin of the Union of Communications Workers to promote a harmless-sounding "new agenda" for trade unionism. It will be all about the EC, product quality, the role of women, and so on. Nothing about beating the bosses.

As matters stand, they come across like tabbies and persians. Mr Tom

Sawyer, the purring deputy general secretary of the National Union of Public Employees, has earned a footnote in history. As chairman of the Labour Party's home policy committee he pushed through many of the changes that have turned Labour into a modern social democratic party. He seems to me to be a quiet, self-effacing man, happiest licking his paws in some Labour back room. Mr Blair would have got nowhere without him. Mr Edmonds, he of the GMB, is highly articulate, but not overburdened with humility; he looks in the mirror and sees a lion. He is joining forces with Mr Alan Tuffin of the Union of Communications Workers to promote a harmless-sounding "new agenda" for trade unionism. It will be all about the EC, product quality, the role of women, and so on. Nothing about beating the bosses.

Yet managers would not have quite

so easy a ride under a Labour government as they have enjoyed over the past five years or so. This would be partly a result of the tweaking of the Tory legislation discussed above, and partly psychological. Mr Ken Gill, general secretary of the MSF general technical union, thinks that all union negotiators feel at a disadvantage while today's Tories are in power. The greatest change that the election of Mr Neil Kinnock as prime minister would bring would be a stiffening of the resolve of shop stewards everywhere. Mr Gill, a witty Marxist two years away from retirement, sits back on his leather sofa in his panelled penthouse office overlooking his private roof garden, a cheerful reminder of what a union boss used to be when unions mattered. He is full of doubts about the new charter, although he will go along with it.

Now the not-so-good news. All the above would matter not a fig if the Labour government displayed the same spineless obedience to the whims of unions as did the Labour governments of the 1960s and 1970s. One reason why Labour might not be so irresponsible next time, if there is a next time, is that union membership is falling. Only 35 per cent of Britain's workforce, including the self-employed, belong to either a trade union or a staff association; in the union movement's heyday the figure topped 50 per cent. The unions have gone along with the Blair charter because they are desperately anxious to get a Labour government, and the chance to stop the rot.

The memory of the years after 1979 might act as a constraint against going too far under such a government. Even so, someone would almost certainly test the mettle of Mr Neil Kinnock if he became Labour's prime minister. The teachers, or the local authority manual workers, or ancillary workers in the health service would see how far he could be pushed. I am led to believe that he would try arbitration, and that he and Mr John Smith, the putative chancellor, might try and finesse matters - but that at the end of the day Mr Kinnock would be looking to a second term. He would therefore sit out a strike that sought to bust the pay limit of public employees. His recent efforts to distance the Labour Party from the trade unions which finance it, and his past purging of the militants, are adduced in evidence of his likely resolve in such circumstances.

You could choose to buy this argument, on the basis that Labour's room for manoeuvre would anyway be small if sterling was by then tied to the Exchange Rate Mechanism of the European Monetary System. But the party has not yet thought through its public sector pay policy. It rightly shrinks from the notion of an incomes policy, but would do well to come out publicly as a determined winner in a future try-on by a public sector union. It is one of those things that cannot be proved until it is proved. If not properly handled, that could turn out to be the bad news for Mr Kinnock's election campaign.

## LOMBARD

## Security for western Europe

By Edward Mortimer

Two weeks ago Sir Leon Brittan, Vice-President of the European Commission, laid aside his competition portfolio for an evening and strode boldly into the field of European security. It was time, he said, "to encourage a strong European defence pillar" within Nato.

This is, of course, an old theme, going back to Kennedy's 1963 Philadelphia speech. Despite all the talk nothing has yet happened. When it came to the point, West European governments always found that the existing structure of Nato suited them well, and they feared that setting up a separate European structure would weaken the Atlantic alliance.

Yet there are good reasons for thinking that Sir Leon is right. The combined effect of German unity, conventional arms cuts in Europe, and budgetary pressures in the US, will soon oblige Nato to modify its structures profoundly. Within five years, if not less, Soviet forces will almost certainly have left Germany and US forces there will have been drastically reduced, if not removed completely. Although Nato should - and probably will - remain in being as a mutual defence pact, the actual US military presence in Europe is likely to be more a symbol of US commitment than part of a military structure prepared for a specific contingency.

That being so, West Europeans would be well advised to form their own integrated military structure under European command, so that western Europe exists as a military power capable of looking after its own interests, including those outside the Nato area, in normal times, while still looking to the US for assistance in the event of an abnormal threat (such as that constituted by Soviet forces in central Europe in the past 40 years) were to arise again.

There seems a good chance that France would be willing to join in the new structure, which would be free of the taint of American "hegemony". One would hope that the united Germany would also be part of it - although if Germany chose not to do so the motivation for collective

defence among remaining West European countries would probably be all the stronger. If Germany did join, some units from other members could be stationed in Germany under the joint command, but of course they would have to accept German participation in joint forces stationed on their territory on the same terms.

Sir Leon's proposal is that this European defence pillar should be the "security dimension" of the European Community. It would take the form of a "European Security Community" alongside Euratom, the Coal and Steel Community and the Economic Community, all of which are now subsumed within the EC, and would be accountable, like them, to the Council of Ministers. Yet there he immediately runs into a problem: there would have to be "modifications in that body when considering security matters in order to accommodate the problem of incongruent membership". Ireland would not take part, because it is not in Nato, while Norway, Iceland and Turkey would, although they are not or not yet members of the EC as such.

That makes me wonder whether it is sensible to treat the new body as part of the EC. Besides Ireland, there are other EC members (Denmark and possibly Greece) which, although Nato members, may not be enthusiastic about closer military integration; and it will surely be harder for the Soviet Union to accept the gradual economic and political integration of central Europe into the EC if the latter acquires a military dimension.

What is needed is a specifically West European body with an explicit mandate for collective defence. Such a body already exists, indeed has existed since 1955: the Western European Union. With the recent accession of Spain and Portugal, it now includes all the EC members who are indubitably West European and can reasonably be expected to take collective defence seriously. The WEU is the European pillar in outline. Its members should now start building it as a military organisation, before the American pillar begins to crack under the strain.

## LETTERS

## British Airways' reason for pursuing alliances

From Sir Colin Marshall.  
Sir, Paul Seabright's warning ("Flying in the face of the market," May 30) that deregulation in the European airline industry will bring with it dangers and strategic alliances which will work against the consumer's interest, is mistaken.

The alliances now being developed within the industry, including those being pursued by my own company, are not, as he appears to suggest, a protective measure on the part of airlines, driven by self-interest and an insurance policy against deregulation. They are a reflection that we are now operating in a truly global industry. The aviation business is no longer conducted on a narrow nationalistic basis. It is a worldwide business and competition is joined on the same basis.

I cannot speak for the motives of other carriers but British Airways' objective in pursuing alliances in different parts of the world is to allow us to compete effectively for a leading share of the air travel

business worldwide and to deliver a global service to our 25m passengers.

Mr Seabright's other main proposition appears to be "Big is Bad."

The future shape of our industry is likely to be characterised by leading carriers at one end of the spectrum and small niche carriers at the other. There is a role - a profitable role - for both.

To be wedded to the notion that growth must be restricted as a necessary protection for the consumer is to condemn

everyone - the industry and the consumer - to a middle ground in which both opportunity and benefits are stifled, to the benefit of no one.

In the final analysis there exists already the most powerful regulator against abuse in any service industry, the power of the consumer to vote with his or her feet.

Colin Marshall,  
Deputy Chairman and Chief Executive,  
British Airways,  
PO Box 10,  
Heathrow Airport

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INVERCLYDE

## Why Portugal's Social Democrats will not oppose Mr Soares

From Mr José Falcão e Cunha.  
Sir, I would like to make a number of observations concerning Patrick Blum's article ("The PSD's decision on contest is a disaster," May 1) on the decision by Prime Minister Cavaco Silva and the Social Democratic Party (PSD) not to oppose the likely candidacy of Mr Mario Soares for re-election to Portugal's President next

year.

The PSD's history of opposing presidential candidates is more a product of political reality and national interest than merely "cutting corners" and the party has

never fielded a candidate from its own ranks.

Mr Cavaco Silva's decision is informed by a desire for stability and equilibrium in what has previously been a tense relationship between the President and Prime Minister in Portugal's nascent democracy.

The PSD's non-opposition to Mr Soares (not "qualified support" as Mr Blum writes) serves to limit the possibility of increasing the President's powers vis-à-vis the executive.

Such a position provides the PSD and its leaders with a more flexible campaign strategy based on harmonious co-

existence between President and Prime Minister and successful implementation of the party's programme. Co-operation between Mr Cavaco and Mr Soares has always been recognised as positive and useful for consolidation of Portugal's democratic institutions.

Recent surveys published in Portuguese journals show an increase in the Prime Minister's popularity. Even the most pessimistic of PSD militants and supporters recognises the possibility of gaining in next year's parliamentary elections at least 42 per cent of the popular vote necessary for a major-

ity in the legislature.

Criticisms of the Government's structural reforms are also ill-founded. In spite of the costs of modernisation the Portuguese are living in a more prosperous country.

Within a short period of time Mr Cavaco Silva's Government has embarked on ambitious policies of privatisation, fiscal reform, revision of labour and agrarian legislation and modernisation of capital markets.

José Falcão e Cunha,  
Secretary General,  
Social Democratic Party,  
Rua de São Caetano, 8,  
Lisbon



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## Japan's new laws confuse illegal workers

FOR the past year, Mr Paul Chiang has worked on Tokyo construction sites, shared a small room with eight friends, and avoided Japanese police in the quest for earnings nine times higher than he received as a detergent salesman in Malaysia.

Mr Chiang and hundreds more illegal foreign workers surrendered yesterday to Japanese immigration officers for fear that new regulations today would lead to their imprisonment or, more likely, cost them some of their hard-earned savings.

Japan has become a beacon of wealth for the region's dispossessed, but the country's unfamiliarity with other Asian cultures has made the passage painful for some foreign workers, as shown by the distress the regulations have caused.

The Justice Ministry estimates that 100,000 foreigners are working illegally in Japan, particularly on construction sites, in restaurant kitchens, and in motor parts factories.

Welfare agencies put the figure closer to 200,000, and say most are from the Philippines, Pakistan, Bangladesh, and China.

In an attempt to reduce the number, the regulations provide for a maximum of three years' imprisonment or a ¥2m (\$13,000) fine for employers who hire foreign workers. Immigration laws already contain a ¥300,000 fine or three years' imprisonment for the employees, but the ministry's sudden emphasis on these penalties has caused panic among foreign workers.

Queuing for their deportation orders at Tokyo's central immigration office, foreign workers yesterday told of being blackmailed by employers who threatened to turn them over to police, and of fears that earnings would be confiscated if they did not surrender.

The problem is made more complex by Japan's labour shortage, which has prompted companies to ask the Government to permit the entry of unskilled foreign labourers.

A Bangladeshi graduate of political science explained that his foreman at a plastics factory had organised comfortable accommodation and told him to ignore the new laws.

"I know there is no gain without risk, but I think it is time to go home," the man

### Robert Thomson finds controversy in Tokyo over attempts to tighten immigration regulations

said. People of most nationalities are given 15 days to leave the country, but west Asians are allowed 30 days because the rush for air tickets home has left few seats available.

The Justice Ministry has finally made clear that almost all offenders will not be fined or jailed, so a 31-year-old Pakistani man, who entered on a 30-day commercial visa and has been here for 18 months, intends to "disappear" again.

As long as I am not caught, I can earn 10 times what I would get in my home country. I work hard for companies and they pay me. I need money. Both sides receive benefits," he said.

It is the job of Mr Yukio Machida, head of immigration enforcement at the Justice Ministry, to deport illegal

workers, and he argues that the new regulations have simply made the immigration process "more transparent."

"We can deal with foreign workers more easily now. It will also make it easier for people who are meant to be here. We only want to strengthen the prosecution of the illegal foreigners," Mr Machida said.

He makes no apologies for the confusion caused by publicity about the regulations, and stresses that his department is simply enforcing the law. He confirmed that employers who have already hired illegal workers will not be penalised, although that fact was omitted from a brochure sent to companies to explain them.

JAPANESE companies in favour of using foreign labour argue that workers could be hired for about two years, given some technical training and Japanese-style salaries, and then sent back to help develop their own countries.

That ideal is a long way from the conditions of many foreign labourers, who fill vacancies in the least desirable occupations. An advisory panel under the

Ministry of International Trade and Industry (MITI) recommended this week that the Government should be wary of accepting unskilled workers, but should double the number of trainees accepted to 50,000 a year.

The Justice Ministry also advises against accepting foreigners, fearing "social problems."

The MITI panel also suggested that companies spend more on labour-saving technology. Japan's unemployment rate is about 2.1 per cent, and in the first quarter of this year, the ratio of jobs to applicants was 1.36 to 1. Graduates generally have a choice of more than three positions.

Mr Akio Noda, a councillor at the Association for Solidarity with Foreign Workers, said the controversy of small companies has been as confused as foreign workers by the regulations.

"The Justice Ministry has threatened many things, but now they are concerned about the controversy they caused, so they have become more reasonable. We think that they intended to frighten people," Mr Noda said.

## Light at the end of the Eurotunnel

Eurotunnel's shareholders should be relieved at the completion of the first stage in the long refinancing process. Yesterday's standby underwriting was needed to reassure the banks before the syndication process begins in the summer. Once that stage is completed, the £530m equity issue can be re-underwritten more cheaply and possibly at a different price.

The banks do not seem to have extracted a particularly high price for funding four-fifths of the additional package, instead of the three-quarters that had earlier been indicated. An extra 25 basis points on the entire debt, bringing the average cost to under 100 basis points over Libor (assuming no further cost overruns), does not appear excessive, especially as the maturity has been extended by five years.

For shareholders, an underwritten rights issue that seems to secure the future of the project is better, psychologically at least, than a deep-discounted offer smelling of crisis. And the company is now giving a strong hint that a dividend will be paid in 1990, even if it requires a shake-up of the share premium account.

Best news of all is that tunnelling may actually be completed ahead of schedule, giving a strong chance of meeting the summer 1990 opening deadline. That said, the independent revenue forecasts, little changed from last year, are still a shot in the dark; and while a projection of £10.5m in pre-tax profits for 1991 sounds impressive, if British Gas achieves compound annual growth of 10 per cent, it will be making £120m by then.

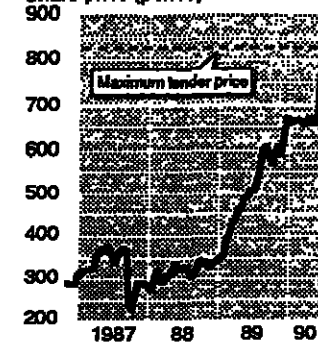
### Guinness

If the London market's problem at present is too much cash and too little stock, it will scarcely have been helped by LVMH adding £860m to liquidity by buying Guinness shares. But for the institutions, the immediate question is how to get the Guinness shares into a position which the LVMH tender presents between now and next Friday.

In terms of money for old rope, first prize goes to those who sold the first £350m worth yesterday morning at 82½p. Since yesterday's price never rose above 78½p, they could lock in an instant profit by buying back in the market. Next come the sub-overwriters, the new breed invented yesterday by Warburg. As existing holders, they have a guaran-

### Guinness

Share price (pence)



and production side now contributing 14 per cent of profits, the group's bid to reduce its dependence on a regulated UK gas market is clearly beginning to pay off. It still has to prove it can make sensible international acquisitions without diluting shareholders, but the new management seems well aware of the fact.

### Storehouse

The cut in the Storehouse final dividend may be the most important decision the new management team has made. A maintained payment might have been defended on the grounds that a balance sheet which saw a cash inflow of £84m last year would bear the strain of a £25.8m final payout. Or it could have been argued more feebly, that a held dividend looked forward to the return of good times in retailing. Or indeed, it could have been prompted by fear of another takeover attempt.

In that sense, the decision to cut is a paradoxical expression of confidence, and could just mark the beginning of the group's recovery. Last year's dividend is just covered by the profits of the business as it now stands. It will rise from here only as profits improve, and even then more slowly as cover is rebuilt. It would be rash for the shares to run too far ahead of the process.

### Thorn EMI

There is probably some way to go before Thorn finally settles its corporate structure. Lighting is being discarded because Thorn cannot be a global player, yet the hotchpotch of businesses in the technology division have hardly achieved the status of world beaters. And there may in future be some way of releasing the value of the music business, which some reckon is worth as much as Thorn's current market capitalisation.

The shares may not forge ahead until the proceeds of the lighting sale become known and some of the strategic questions are settled. But the strength of the music division is impressive; and this year more than 50 per cent of Thorn's rental income will come from outside the UK, spurred by the fast growth of Rent-A-Center. After the 10 per cent earnings growth announced yesterday, forecasts are for a similar increase this year, leaving the shares on a prospective p/e of just over 10.

### FEARS OVER COST OF UNITY

## Bundesbank calls for budget rigour

By Andrew Fisher in Frankfurt and David Goodhart in Bonn

WEST GERMANY'S Bundesbank yesterday warned the Bonn Government, the regional states, and local authorities to exercise strict budgetary discipline in view of the cost of currency and economic union between the two Germans.

The central bank sent this message to the German public sector the day after Mr Karl Otto Pöhl, its president, said the alternative to tightly controlled budgets would be higher interest rates.

He also said, in a Wednesday night speech, that he was sceptical about the unity fund, the new Government-backed vehicle to help finance the rebuilding of the East German economy.

This reverses the raising of DM55bn (\$55bn) on the capital market over the next 4½ years. His reservations stemmed not from the size, but from the possibility that public sector groups might feel absolved from any need to exercise financial discipline.

Yesterday, after its fortnightly council meeting, attended by Mr Theo Waigel, the Finance Minister, the bank said the fund would lead to a considerable increase in calls on the capital market by the public sector.

Thus, the Bundesbank said, discipline should be exercised through budgetary savings and adjustments to keep down public sector credit needs.

Finance ministers of the Länder (states) have already moved to offset some of the extra spending on German unity by agreeing this week to keep annual spending increases under 3 per cent. The overall rise in public expenditure will be 6 per cent this year, but the Finance Ministry hopes this will drop to 3 per cent after 1993.

Several West German busi-



Karl Otto Pöhl: reservations about the unity fund

ness associations have criticised East Germany's plan to levy an 11 per cent import duty on a range of consumer goods, though welcoming the decision to abolish most subsidies.

Responding to opposition pressure for more temporary protection for East German companies after currency union, Mr Waigel has stressed that the most important relief would be adoption of West Germany's tax system.

This would save more than DM100bn for East German companies, though this assumes profit levels comparable to those under the old system.

Mr Pöhl said yesterday he hoped the UK's tough economic policy, including high interest rates, would lower inflation to a level where it could join the European Monetary System.

"Under the present circumstances, I don't believe Britain can be a member (of the EMS). As a result of the high interest rates and large balance of payments problems," But he hoped Britain could join the EMS when its inflation came down to a rate also acceptable to other members.

For the first time the communiqué began with a general policy statement that welcomed the movement in eastern Europe and several developing countries towards the OECD nations' basic values of pluralist democracy, respect for human rights and competitive market economies.

## Moscow may seek aid from European central banks

By Quentin Peel in Moscow

MR Viktor Geraschenko, chairman of Gosbank, the Soviet state bank, said yesterday that preliminary contacts had been made with some European central banks with a view to possible assistance in overcoming the Soviet Union's delays in paying for imported goods.

He also said that state organisations had been instructed to sell "goods out of our stocks and reserves which are in demand on the world market," in order to raise some Rb1.5bn (\$2.53bn).

He said the process would, "unfortunately," take a few weeks, but that the actions provided the basis on which the Soviet authorities were insisting that all overdue payments would be met.

Speaking at a Financial Times conference in Moscow, Mr Geraschenko, gave no indication of quite how the European central banks might help in the country's immediate hard currency liquidity crisis.

However, his statement amounts to the strongest attempt yet to reassure the international banking and business community which have been alarmed at the continuing payments problems of recent months.

He said it was "not excluded that we will be in contact with some central banks in Europe. Some preliminary contacts

have already been made." He appealed to the press not to sensationalise the situation. However, he also said for the first time that the problem did relate to Soviet Government miscalculations about available foreign currency resources for imports, saying that the import-export plan for 1990 was "a little bit too tight."

He confirmed that Vneshekonbank, the Soviet foreign trade bank, was involved in gold swaps, although international bankers suggest that that source of borrowing is also close to exhaustion.

Mr Geraschenko said Soviet politicians, including Mr Nikolai Ryzkov, the Prime Minister, who had suggested the country's foreign reserves were exhausted, had been exaggerating the situation. In part to persuade the parliament to allow the bread price to be increased and save grain imports.

He also said small and medium-sized suppliers would have top priority in repayments, over other claims. The bank governor's intervention may go some way to reassuring the doubts of international bankers, expressed by, among others, Mr Richard Webb, chairman of Morgan Grenfell.

The critical situation of the Soviet economy and the hostility towards the Government's latest reform package of price

reforms, came under focus at the conference, with a leading west European banker calling for the west to put together a Perestroika Plan to compare with the post-war Marshall Plan.

Dr Axel Lehm, a director of Deutsche Bank and leading specialist in the Soviet Union, said European banks were simply unable to offer the sort of credit the Moscow Government wanted to finance imports of consumer goods and food.

"Already by the volume of loans that would be needed, a bank or a single country could not do anything here," he said.

"It should be a multilateral action. The politicians should sit together from the very beginning and create a political framework to support the plan. The plan should be openly discussed in the west." He said the plan should include clear preconditions and include mass training programmes in skills such as engineering, contracting, and marketing training.

"I regret that as a private banker, on a commercial basis at present there are no real opportunities at quickly arranging the financing facilities I hope. The finishing of the perestroika economic programme will give a new chance." Conference reports, Page 3

## UK satellite channel funding under way

By Raymond Snoddy in London

THE major shareholders of British Satellite Broadcasting yesterday completed the first half of its £800m (£1.5bn) financing package aimed at carrying the five-channel satellite venture through to profitability.

Agreements with six international banks on the other £450m in the form of a project loan are nearing completion and should be signed early next week.

The shareholders finalised a £450m rights issue which also has the effect of diluting the 28 per cent stake in the venture of Mr Alan Bond, the financially troubled Australian businessman, to 7.5 per cent.

Mr Bond has, however, been effectively given a stay of execution on the value of his stake. If he can complete a sale of his stake to any company on a short list of potential purchasers before the end of June that company will be able to take up Mr Bond's full rights in the project.

BSB will launch a £12m national television advertising campaign on Sunday as receiving equipment starts to arrive in Britain's shops after delays and shortages.

The £450m project loan looks like going ahead despite last minute difficulties when CIBC, the Canadian bank, one of seven banks underwriting the loan, decided not to extend its underwriting beyond May 18.

The four largest continuing shareholders in BSB - Granada, Pearson, publishers of the Financial Times, Reed International and Chargeurs - which have already guaranteed the other £450m of the package, have decided to pick up the missing £70m. Each will guarantee an additional £17.5m.

There has also been a delay in syndicating the project loan which was arranged by Barclays, co-arranged by National Westminster Bank and The Industrial Bank of Japan and fully underwritten by seven - now six - banks, the three arrangers plus the Amsterdam-Rotterdam Bank, The Fudbank and Union Bank of Switzerland. The completion date has been extended to June 8.

## Eurotunnel secures rights issue

By Charles Leadbeater, Industrial Editor, in London

EUROTUNNEL, the Anglo-French Channel tunnel group yesterday laid the foundation stone for its plans to raise an extra £2.5bn (\$3.4bn) by the autumn to cover increased construction and operating costs.

Mr Alan Morton, the group's chief executive said an underwriting agreement, finalised at lunchtime yesterday, which secures a £530m rights issue planned for October, was a turning point in the troubled project's fortunes.

He said this summer would mark the end of the crisis which erupted in late 1988, leading to bitter rows between Eurotunnel and TMI, the building contractors, throughout last year over costs.

The conflict culminated with the announcement this April that costs had risen to about £7.5bn from the £4.87bn estimated in November 1987. Eurotunnel initially only raised about £800m in finance.

Mr Morton said the progress with the refinancing, combined with tighter management of the construction project, would lend the project a new stability.

Eurotunnel has agreed a standby underwriting facility with about 20 British and French financial institutions which will secure the rights issue planned to increase the group's equity to £1.6bn. The issue has been underwritten at a price of 400p, with a standby price of 240p, which will be called upon if Eurotunnel's share price collapses in the meantime or construction work goes badly wrong.

The agreement will set off a hectic three months of international negotiations with the syndicate of 208 banks backing the project.

## Trade round deadline set

Continued from Page 1  
Maude, minister of state at the British Foreign Office, "None of the talks - on arms or in the CSCE (Conference for Security and Co-operation in Europe) is as important as the discussions in the Gatt," he said.

Agriculture was a comparatively small - but important - part of a discussion in the Gatt communiqué that also testified to virtual unanimity on economic policy making, and underlined the OECD nations' determination to assist the fledgling democracies of eastern Europe.

For the first time the communiqué began with a general policy statement that welcomed the movement in eastern Europe and several developing countries towards the OECD nations' basic values of pluralist democracy, respect for human rights and competitive market economies.

### WORLDWIDE WEATHER

	Today	Monday	Today	Monday	Today	Monday
London	18	19	18	19	18	19
Paris	17	18	17	18	17	18
Rome	16	17	16	17	16	17
Madrid	15	16	15	16	15	16
Amsterdam	14	15	14	15	14	15
Brussels	14	15	14	15	14	15
Frankfurt	14	15	14	15	14	15
Munich	14	15	14	15	14	15
Berlin	14	15	14	15	14	15
Warsaw	13	14	13	14	13	14
Prague	12	13	12	13	12	13
Vienna	11	12	11	12	11	12
Zurich	10	11	10	11	10	11
Stockholm	9	10	9	10	9	10
Helsinki	8	9	8	9	8	9
Oslo	7	8	7	8	7	8
Reykjavik	6	7	6	7	6	7
Norwich	15	16	15	16	15	16
Cardiff	14	15	14	15	14	15
Belfast	13	14	13	14	13	14
Edinburgh	12	13	12	13	12	13
Glasgow	11	12	11	12	11	12
Manchester	10	11	10	11	10	11
Sheffield	9	10	9	10	9	10
Leeds	8	9	8	9	8	9
Nottingham	7	8	7	8	7	8
London	18	19	18	19	18	19

## Bush backs Gorbachev

Continued from Page 1  
foreign affairs spokesman, said there had been "some indication of at least the beginning of a creative movement (over Germany) on the American side."

The US is seeking to reassure the Soviet Union that a unified Germany will not be a threat to Moscow by suggesting that limits on the size of a united Germany's forces can be considered in association with the current conventional force in Europe (CFE) talks in Vienna.

Moreover, the US, together with its western allies, is prepared to consider

transitional arrangements under which Soviet troops would continue to be stationed for a limited period in the present East Germany.

Mr Baker yesterday also gave a sympathetic response to the Soviet desire to build up the 35-nation Conference on Security and Co-operation in Europe (CSCE) as a cross-European forum.

The immediate focus of yesterday's talks was arms control and a series of bilateral agreements aimed at increasing commercial and cultural contacts.

*John, in the...*



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## INTERNATIONAL COMPANIES AND FINANCE

## Owners of Pargesa back Eskénazi

By William Dullforce in Geneva

THE FOUR principal shareholders of Pargesa yesterday denied any discord among themselves or any intention of dislodging Mr Gérard Eskénazi from the chairmanship of the Geneva-based holding company.

After taking a Sfr200m (\$142m) loss on the collapse of Drexel Burnham Lambert, the New York investment bank, last year Pargesa recently set off a wave of rumours in France by selling its remaining interest in Paribas (Suisse), the Swiss subsidiary of Paribas, to the French investment bank group, and by selling two important stakes in French companies held by Parifinance, its French subsidiary.

Mr Albert Frère, the Belgian financier, Mr Paul Desmarais, chairman of Canada's Power Corporation, and Mr Pierre Schrier, the managing director of Cobepe, Brussels, the Belgian holding company of Paribas, all affirmed they had approved Pargesa's recent transactions and were not in conflict with Mr Eskénazi. The four were speaking before today's annual general meeting.

Pargesa plans to pay shareholders an unchanged dividend in spite of recording a plunge in 1989 consolidated net profit to Sfr1.6m from Sfr160.2m a year earlier as a result of writing off its 13 per cent stake in Drexel.

Rumours that Mr Eskénazi's future might be at stake were triggered by announcements that the two biggest shareholders had boosted their stakes in Pargesa to give them majority control.

Mr Eskénazi said he had no intention of resigning. Unless there was a sharp economic downturn it was already certain after the capital gains generated by sales of investments that Pargesa's 1989 net consolidated earnings would be "notably higher" than the record level of 1988, "thus wiping out completely the accident in 1989."

Pargesa's recent transactions were to be seen in the context of a holding company's need to

buy and sell at the right time. Otherwise it would be impossible to meet the 15 to 20 per cent annual return to which shareholders were entitled, Mr Eskénazi said.

Parifinance had reached a point where its funds were invested fully and market trends were uncertain. But it now held between FF2.5bn and FF3bn in liquid assets at a time when it was better to be liquid than indebted. Mr Eskénazi said these funds could be invested "not necessarily in France" when the right opportunities arose.

The Pargesa group would not raise its newly acquired stake in Paribas above 10 per cent, he added.

## BAT sells W German plastics arm for £155m

By Nikki Tait in London

BAT Industries, the tobacco-based conglomerate which last year fell victim to a bid threat from Sir James Goldsmith's Hoylake consortium, yesterday announced the sale of its Eurotec plastics business to Kloeckner-Werke, the West German steel and engineering group.

The purchase price, including debt repayment, is around £155m (\$274m). BAT said that Eurotec, which makes moulded plastic components and has plants in France and Spain as well as West Germany, produced trading profits of £19m last year, on sales of about £450m.

News of the sale was given to BAT shareholders by Mr Pat Sheehy, chairman, at yesterday's annual meeting. This virtually completes the series of asset sales and demergers announced in response to the Goldsmith bid threat.

In terms of sales, only the disposal of Horton, BAT's loss-making retail business in West Germany, remains and there are hopes that a demerger announcement could be made next month on the demerger.

Shareholders gave formal approval to the Wiggins Teape Apptom spin-off at a subsequent extraordinary general meeting yesterday, and the shares will start trading this morning.

The Argos demerger has already taken place.

Neither the timing of the Eurotec sale nor the buyer came as a complete surprise. For several weeks, BAT has suggested that the deal was imminent, while Kloeckner-Werke said it was in "very concrete negotiations" to buy Eurotec last October.

Shareholders were also given confirmation yesterday that Mr Sheehy will stay on as chairman of BAT until September 1993 - beyond BAT's normal retirement age. Mr Sheehy, aged 60 in September, was originally expected to retire earlier this year or next.

The AGM attracted a generally loyal turnout of private investors, with the only real criticism focusing on BAT's tobacco activities.

## Unloading Thorn EMI's mixed bag of businesses

Michael Skapinker talks to group chairman Colin Southgate

Someone told Mr Colin Southgate recently that the good thing about him was that he was not emotionally attached to the businesses that make up Thorn EMI, the UK group whose interests include lighting, music, retail, rental, software, security and defence.

Mr Southgate, the group's chairman, says he does feel affection towards Thorn's activities. An effective leader, however, has to know the difference between his heart and his head.

It was Mr Southgate's head which told him to sell Thorn's lighting business to CTE of the US. Nevertheless, he shifts uncomfortably in his seat when asked how he feels about shedding the original business started by Sir Jules Thorn, the group's founder, in 1928.

Mr Southgate has a house on the subject from my wife and youngest daughter," he says. "But in the end you've got to think about protecting your customers, shareholders and staff."

The group also has manufacturing activities in defence, although this is a business Thorn would have liked to have shed some time ago. The company took its defence interest off the market earlier this year after failing to find a buyer willing to pay the reported £300m Thorn was asking. Mr Southgate concedes that Thorn will never be a global defence player, but he says the business does have some profitable niches, such as fitting advanced fuses to old missiles.

Nevertheless, it is true that it is in the leisure sectors of music and rentals that Thorn intends to make its future. Mr Southgate says that music always has been an international business, one in which the group's earlier parochial outlook failed to take root.

The group last year bought SBK, which holds 200,000 musical copyrights, including Singing in the Rain and Over the Rainbow. But it failed earlier this year to acquire Geffen, the US record label. Mr Southgate agrees that Thorn EMI requires substantial growth in the US if it is to maintain its position as one of the world's leading music companies. All

the same, he says: "This week we have the top four albums in North America. We have eight albums in the top 20. If we do this every month we can all go to Acapulco."

Thorn boasts that it is the world's leading rental company. Some would say that is not much of an achievement, given that it is only the British who rent their television sets. Mr Southgate, however, says they would be wrong.

In 1990-91, he says, more than half of Thorn's rental profit will come from outside the UK. Growth is particularly strong in the US, where Thorn owns Rent-A-Center.

One of the attractions of the rental business is that it is recession-resistant, even if not recession-proof. Mr Southgate says that when a factory in the US goes from full-time to part-time working, people do tend to return their rented electronic goods. On the other hand, for people facing hard times, renting is more attractive than buying.

Rental is also an attractive option for those bewildered by - or sceptical of - the staying power of new electronic technology. When Philips of the Netherlands and Thomson of France introduced wider television screens with sharper pictures later this year, the sets' retail price is expected to be about £3,000. Many might prefer to rent. Competing and incompatible satellite equipment could push consumers in the same direction.

Given that there appears to be no connection between Thorn's remaining businesses, does Mr Southgate believe that his central London corporate headquarters continues to serve any function? Does he foresee a day when the remaining divisions will be split up and sold or floated separately?

"What we bring to the businesses is financial discipline and fiscal and tax efficiency. We challenge and review the strategy of the businesses. We do add that value," he says. On the second question, Mr Southgate does not deny that, in future, it may be logical to spin off part of the existing group. In business run with the heart rather than the head, no possibility can be excluded. Results, Page 28

## Strong start to year for Storebrand

By Karen Fosell in Oslo

STOREBRAND, one of Norway's top three insurance companies, has announced improved profits for the first four months of 1990, advancing to Nkr406m (\$62.8m) from Nkr351m a year earlier.

The figures are struck after claims losses and before extraordinary items, and reflect a good domestic performance. But market share fell as the company shifted priority from volume to profitability.

The insurance business - domestic and international - posted profits of Nkr450m, up from Nkr402m. However, Storebrand's international business made a loss of Nkr24m compared with profits of Nkr120m in the same period last year.

The group said: "The international insurance business has suffered severely from the storm damage in central Europe. As with the rest of the reinsurance market, it returned poor results."

Mr Egil Myklebust, 48, managing director of the Confederation of Norwegian Business and Industry, is to take over from Mr Aakvaag.

## Polymark to shed French unit

By George Graham in Paris

POLYMARK International, the UK laundry equipment distributor, is to sell its French offshoot to its management in a leveraged buy-out backed by 3i SA, the French arm of the British venture capital group.

The UK distributor will receive about £7m (\$12.4m) before tax and expenses from the buy-out of the unit, which last year contributed £1.6m out of total group profits of £2m.

Polymark said high French corporate tax rates and withholding taxes on dividends made it difficult to repatriate profits, and it preferred to rein-

vest the proceeds of the buy-out in the UK.

Polymark France was set up in 1982 to distribute Polymark's proprietary laundry marking technology, but has since diversified into the distribution of a full range of laundry machinery as well as sporting goods, including Raleigh bicycles, Yamaha tennis racquets and Cobra golf clubs.

After the buy-out, Polymark France will be 51 per cent owned by Mr Albert Beja, its chairman who already holds 10 per cent, and by his four principal managers.

3i, which will advise Polymark's managers on the buy-out, will take 22 per cent, with 15 per cent held by Cinvest, the investment arm of the Crédit Lyonnais bank, and 8 per cent by Avenir Entreprises, a division of the Crédit d'Équipement pour les Petites et Moyennes Entreprises.

Loan finance will be provided by the same banks and by Crédit National. Polymark's sales totalled FF276m (\$49m) last year, up a third from 1988, with FF83m accounted for by sports distribution.

## Confectionery deal boosts Nora's Danish profile

By Karen Fosell

NORA INDUSTRIES, a medium-sized Norwegian company with core interests in the food and beverage industry and chocolate and confectionery, has acquired for about Nkr600m (\$92.8m) Danish Fancy Food Group (DFFG), a subsidiary of Denmark's Krysolsselskabet Oresund.

The deal strengthens Nora's foothold in Denmark. Last year it acquired a 50 per cent stake in the Dragsbaek Group, Denmark's second largest manufacturer of margarine, salad dressing and fried onions.

DFFG comprises three divi-

sions: Odense Marzipanfabrik, Scandinavia's largest producer of marzipan, commanding 35 per cent of the Scandinavian market; Kims, a crisps and snacks producer, which has a 50 per cent market share in Denmark; and Kjeldsens, a biscuit maker which exports 97 per cent of its production.

Last year DFFG had a turnover of DKr746m (\$116.6m). Group profits, before taxes, reached DKr8m.

Nora said it saw significant production and marketing opportunities between two of its subsidiaries - Nidar Bergen and Idun - and DFFG.

## Heavy demand for Villeroy issue

THE subscription period for an initial public offering of shares in Villeroy and Boch, the West German bathroom fittings and tableware maker, has ended ahead of schedule, with the issue heavily oversubscribed, Reuter reports.

Lead manager Deutsche Bank said the subscription period for the issue began on Wednesday and was to have run until today. Villeroy and Boch is floating non-voting preference shares at DM500 (\$297) each.

Funds from the flotation are to help finance investment and acquisitions. In 1989 the company made group net profits of DM35.7m, against DM27.2m in 1988.

## BANQUE GÉNÉRALE DU LUXEMBOURG

1989  
GROWTH IN ALL SECTORS

In millions of	1988 LUF	1989 LUF	1989 ECU (3)
Total assets	412,826	463,312	10,940
Customer deposits	287,127	317,450	7,496
Due to banks	78,802	87,224	2,060
Due from customers	71,320	78,677	1,858
Shareholders' equity and provisions (1)	27,504	31,513	744
Gross cash-flow (2)	4,730	5,179	122
Net profit	921	1,125	27
Dividends paid	400	480	11

(1) Including loan capital

(2) Net profit, plus taxes and net allocations for the year to depreciation and provisions.

(3) The translation of amounts expressed in LUF into ECU has been made at the rate prevailing on December 31st, 1989. 1 ECU = 42.35 LUF

Customer deposits continued to grow steadily.

The bank significantly expanded its lending to private borrowers, small and medium-sized business and industry.

The bank consolidated its leading position on the Luxembourg capital market and remains very active in the primary and secondary eurobond markets, particularly in ECU.

In the financial services field, the investment fund business continued to grow vigorously. The bank now serves 79 investment funds with 213 compartments. It also developed the range of its own investment funds, the base of its increased portfolio management activity.

The healthy growth in profits has permitted ample allocations to provisions and reserves.



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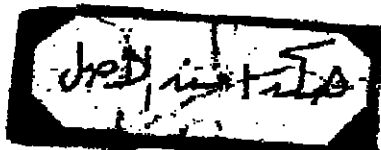
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## INTERNATIONAL COMPANIES AND FINANCE

# Packer set to win Bond TV network despite NBC offer

By Kevin Brown in Sydney

MR KERRY Packer's Consolidated Press group last night appeared poised to win control of Australia's top-rated Channel Nine television network, in spite of a last minute \$200m (US\$155m) rescue bid for Bond Media: Nine's parent, by a US consortium led by NBC.

The US interest was announced by Marriott Moore, a Melbourne-based merchant bank, apparently in the hope of staving off an imminent deal which would remove Bond Media from Mr Alan Bond's troubled Bond Corporation empire.

Mr Jeremy Kirkwood, a Marriott Moore director, said NBC International Capital Corporation — two arms of General Electric — and Helman & Friedman, a US private investment fund, were willing to invest \$200m in Bond Media by means of a mixture of equity and subordinated debt.

Mr Kirkwood said the refinancing would allow Bond Media to repay most of \$479m owed to Bell Resources, part of AS367m owed to a bank syndicate led by National Australia Bank (NAB), and part of \$200m in preference shares owned by Consolidated Press.

In return, the consortium would take a 15 per cent shareholding in Bond Media, leaving

nominal control in the hands of Mr Bond. The US companies were keen not to miss the opportunity to invest in Australian television, in spite of its temporary financial problems.

Mr Kirkwood said the consortium had been advised that the proposal would meet new government guidelines limiting foreign ownership of TV stations. An earlier refinancing deal involving the three US companies collapsed after the NAB syndicate reduced the ceiling on foreign ownership of television stations from 100 per cent to 20 per cent.

Marriott Moore appeared to have made its proposals public in order to put pressure on the NAB syndicate to allow more time for the US consortium to discuss the refinancing with Bond Media.

However, the bid appeared to have little prospect of success because of NAB's desire to bring the long Bond Media saga to a close before Tuesday, when a winding-up action launched against Bond Media by Mr Packer is due to start in the Western Australian Supreme Court.

To succeed, the US bid would need support of both NAB and Mr Packer, who would be expected to accept repayment of only around half the \$200m he claims is due.

# Nissan up 19 per cent to Y184.2bn

By Martina Gannon in Tokyo

NISSAN MOTOR, Japan's second largest car maker, benefited in its latest year from increased domestic demand for luxury cars, spurred by the replacement of a luxury goods tax with a lower-rate consumption tax in April 1989.

In the year to March, pre-tax profits for the Japanese parent company showed a rise of 19 per cent to Y184.2bn (Y130m). However on a worldwide consolidated basis, net earnings were up only 1.3 per cent to Y116bn. The group was quoted as describing US profitability as "unsatisfactory" and British operations as weak.

Mr Atsushi Muramatsu, Nissan's chief financial officer, told a press conference in Tokyo that export earnings decreased as overseas production was stepped up, but this was offset by the depreciation of the yen.

He said that research and development costs were up on the previous year, as were labour costs.

Global sales reached Y5,645bn, up 17.3 per cent. Nissan ranks as the world's fourth biggest car manufacturer.

For the current year, Nissan expects to see non-consolidated pre-tax profits rise to Y190bn.

# Costs hurt Japan power companies

By Ian Rodger in Tokyo

JAPAN'S leading electric power utilities all suffered substantial profit declines in the year to March as rising crude oil prices, the weaker yen and higher interest rates more than offset increases in sales.

Pre-tax profit of Tokyo Electric Power (Tepco), the largest, tumbled 32.8 per cent to Y184.9bn (Y130m) on sales up 2.8 per cent to Y4,086.8bn. Power sales volume was up 7.5

per cent, but fuel costs rose by Y180bn, the utility said. Tepco expects another big plunge in its pre-tax profit to Y110bn in the current year.

Kansai Electric Power, which serves the Osaka-Kobe-Kyoto area, said its pre-tax profits fell 14.9 per cent to Y127.9bn on sales up 2.8 per cent to Y2,075.3bn. Sales volume was up 4.8 per cent, reflecting robust housing con-

struction in the region. Net income fell 18 per cent to Y86.4bn. This year, Kansai Electric is forecasting a 29.6 per cent fall in pre-tax profit to Y90bn.

Chubu Electric Power, which serves the Nagoya area, said its pre-tax profit plummeted 34.8 per cent to Y96.2bn on sales up 2.8 per cent to Y1,706.8bn. The company said strong power demand more

than offset a drop in revenue that followed an average 3.61 per cent cut in power rates imposed in April, 1989.

For the current year, it expects a further 3.1 per cent rise in power sales to 96.6bn kilowatt hours. Assuming an exchange rate of Y155 to the dollar and a crude oil price of \$18 per barrel, pre-tax profit could tumble another 38 per cent to Y60bn.

# Sansui sees a return to profitability

By Ian Rodger

SANSUI ELECTRIC, the troubled Japanese audio equipment maker which is being rebuilt by Polly Peck International of the UK, is forecasting a return to profit in the current year after a string of unbroken losses since 1985.

Sansui yesterday reported a pre-tax loss of Y3.7bn (\$24.5m) in the irregular five-month period to March, bringing its cumulative losses to Y20.9bn.

The company attributed the latest loss to slack sales of audio equipment.

Total sales amounted to Y7.2bn in the five-month period, compared to Y22.1bn in the previous 12-month period to October 1989.

The company is forecasting a swing back into profit in an irregular term to this December, thanks to dividend income of Y3m from Capetronic and Imperial, two Polly Peck electronic equipment subsidiaries which it is purchasing.

Also, sales of audio equipment are expected to grow towards the end of this year and US-bound shipments of video cassette recorders will begin in July.

The company is forecasting a pre-tax profit of Y1.2m in the nine months to December.

# HK exchange considers sanctions against Laus

THE HONG KONG Stock Exchange is considering taking sanctions against Mr Joseph and Mr Thomas Lau for announcing the transfer of properties between two of their listed companies in spite of a warning that the transaction violated exchange rules, AP-DJ reports from Hong Kong.

The exchange said the shift of properties worth HK\$613m (US\$78.5m) between Paul Y International and China Entertainment and Land, both listed units of the Lau brothers' Evergo International, was a connected transaction and did not comply with listing rules.

Mr Mark Hanson, the exchange's director for listings, said he viewed "with grave concern" the announcement of

the transactions. The bourse would consider censuring their directors, suspending trade in their shares and possibly cancelling their listing.

The exchange said the two companies sought its advice two weeks ago, when it expressed the view that the transaction required the approval of shareholders with the connected parties abstained.

The companies disagreed. Asia Securities International, property and investment group, lifted 1989 net profit by 42 per cent to HK\$203m. Turnover rose 20 per cent to HK\$571m. It plans to continue shedding holdings.

A full-year payout of 10.7 cents is accompanied by a one-for-five bonus issue.

# Withdrawal from Iran oil deal hits Mitsui & Co

MITSUMI & CO, the Japanese trading house, yesterday unveiled a 9.7 per cent fall in worldwide net profits to Y36.41bn (\$249.7m) for the year to March, a period for which its rivals have been reporting respectable increases. Our Financial Staff writes.

The setback was attributable mainly to an extraordinary loss of Y36.6bn after withdrawing from its joint petrochemical venture in Iran, which had been blighted by the Gulf War.

Sales rose 16.4 per cent to Y19,510bn in spite of its decision to exclude transactions in Japan's popular gold savings accounts, and are forecast to reach Y20,000bn this year

when it expects net earnings to recover to Y45bn.

Mitsubishi Corporation lifted its consolidated net profits by 30.8 per cent to Y60.36bn and expects to touch Y70bn in the current year. Sales rose 18.4 per cent to Y18,520bn.

A 14-fold rise in gold transactions, attributed to the huge popularity of securities houses' high-yield gold savings accounts, lifted Sumitomo Corporation to the number one position in terms of sales, up 52 per cent to Y22,598bn.

Its consolidated net income rose 42.4 per cent to Y50bn. For all the traders, capital investment boosted domestic sales, lifting demand for construction materials.

# Orix profits held back by higher interest rates

By Stefan Wagstyl in Tokyo

ORIX, Japan's biggest leasing company, yesterday posted a 38 per cent increase in annual revenues to Y316bn (\$2.1bn) due to strong demand for funds for industrial equipment from Japanese companies. Earnings, however, rose more slowly.

In the year to March, net profits were up 18 per cent at Y19.2bn as the company's margins were squeezed by the rise in interest rates. Interest

expenses soared 51 per cent. Total expenses rose 36 per cent, 3 percentage points more than the increase in revenues. Nevertheless, the company's performance compared well with leading Japanese banks, many of which suffered declines in pre-tax profits.

For the current year, Orix forecasts a 9 per cent rise in revenues and a 10 per cent rise in pre-tax profits to Y44bn.

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£150,000,000  
**Floating Rate Notes Due 1994**  
In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 31st May, 1990 to (but excluding) 31st August, 1990, the Notes will carry a rate of interest of 15 1/4 per cent per annum. The relevant Interest Payment Date will be 31st August, 1990. The Coupon Amount per £10,000 will be £384.38 payable against surrender of Coupon No 5.  
**Hambros Bank Limited** Agent Bank

**Mistral International Limited**  
U.S. \$1,100,000,000  
**Variable rate notes due 2005**  
For the interest period 1 June, 1990 to 31 September, 1990 the notes will bear an interest rate of 8 3/8% per annum. Interest payable on 31 September, 1990 will amount to \$827,618.06 per US\$1,000,000 in U.S.  
Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**Mortgage Funding Corporation No 2 Plc**  
£115,000,000 Class B-1  
£11,000,000 Class B-2  
**Mortgage backed floating rate notes August 2023**  
For the interest period 31 May, 1990 to 31 August, 1990 the Class B-1 notes will bear interest at 15 1/2% per annum. Interest payable on 31 August, 1990 will amount to £3,910.00 per £100,000 note. The Class B-2 notes will bear interest at 15 1/4% per annum. Interest payable on 31 August, 1990 will amount to £3,954.11 per £100,000 note.  
Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**TRIPS LIMITED**  
Series A U.S. \$23,000,000  
**Secured Floating Rate Notes due 1992**  
Interest Rate 8 3/8% p.a. Interest Period 30.06.90 - 30.11.90 Interest payable 30.06.90 U.S. \$1,000,000 Note U.S. \$44,338.53  
Agent: J.P. Morgan & Co. Ltd., Agent Bank

# Babcock

BABCOCK INTERNATIONAL GROUP PLC

"The outlook for the re-formed Babcock Group is good. The directors are confident that, with a strong order book, all operating subsidiaries are well placed for the future".

Lord King Chairman

**FINANCIAL HIGHLIGHTS**

Turnover .....	£624.3m
Profit before Tax .....	£42.6m
Dividends per Share .....	3.00p
Earnings per Share .....	6.53p
Order Book Value .....	£900m

# Babcock

International Engineers, Contractors and Manufacturers.

Babcock International Group PLC  
Head Office: The Lodge, Badminton Court,  
Church Street, Amersham HP7 0DD

The results for the year to 31 March 1990 are prepared on a pro-forma basis and comprise the audited results of the Company consolidated with those of Babcock International Ltd. and its subsidiaries from 1 April 1989 to 31 March 1990 after eliminating all transactions relating to the demerger from FKI Babcock PLC and to those activities identified as "discontinued" at the time of demerger. The group's full financial statements for the period ended 31 March 1990, which will include the pro-forma information, have not yet been reported upon by the auditors nor delivered to the Registrar of Companies.

Copies of the Company's Annual Report to shareholders may be obtained by writing to the Company Secretary.



## Our 1989 balance: 4,250,000 of travelling kilometres



Financial and personal dedication enabled us to rise above both economic obstacles and geographic borders in 1989.

The effort was worth it: foreign trade business was decisive in the dynamic worldwide development of BHF-BANK in 1989 and made an important contribution to the rise in our business volume of almost 17%, to DM 28 billion.

Our international activities in the investment and commercial banking business have further increased; around 50% of our credit volume is now allocated to foreign clients.

We also set course for the East, with holdings in two newly formed banks, the Prager Handelsbank AG and the Deutsch-Ungarische Bank AG.

With personal service and customized problem solutions we intend to head for the next four million kilometres - in the style of a merchant banker which BHF-BANK has cultivated for more than 100 years.



**BHF-BANK**

Merchant Bankers  
by Tradition

Head office: Bockenheimer Landstrasse 10, D-6000 Frankfurt am Main 1, Tel. (0 69) 7 18-0, Fax (0 69) 7 18-2296, Telex 411026 (general).  
Branches and subsidiaries in Amsterdam, St. Helier, Jersey, London, Luxembourg, New York, Singapore, Tokyo and Zurich.



### INTERIM REPORT January 1 to April 30, 1990

#### SCA IN BRIEF

(SEK million)	1990 Jan 1-Apr 30	1989 Jan 1-Apr 30	Change
Net Sales	8,659	8,062	+7%
Operating profit including shares of earnings in associated companies	1,084	1,090	-1%
Earnings after financial items	957	1,046	-9%
Earnings per share (SEK)	3.39	3.43	-1%

#### Comments from the CEO, Mr Sverker Martin-Löf

Earnings for the first four months fell by 9% compared with the corresponding period last year, which was a very strong period. However, the first four months of 1990 are 6% above the average for all of 1989, and 7% above the final four months of last year.

Our current forecast for 1990 as a whole is unchanged: earnings will be some 10% lower than in the preceding year.

Earnings per share before extraordinary items were SEK 3.39 on the basis of a theoretical tax charge of 30% and assuming full dilution.

The sale of stock in Feldmühle Nobel led to a capital gain of SEK 127 million.

#### BUSINESS GROUPS

(SEK million)	Net Sales	Earnings
	1990 Jan 1-Apr 30	1990 Jan 1-Apr 30
Hygiene (Mölnlycke)	3,688	220
Packaging	1,936	207
Graphic Paper	2,104	198
Forest & Timber	1,444	172
Energy (BÄKAB)	425	204
Internal Deliveries etc.	(938)	83
Consolidated	8,659	1,084

#### SVENSKA CELLULOSA AKTIEBOLAGET SCA

For additional information, please contact Sten Lindholm, Senior Vice President, Corporate Communications. Tel: 46 8 665 09 09; Fax: 46 8 660 74 30

## INTERNATIONAL COMPANIES AND FINANCE

### Royal Bank of Canada up 19% in second quarter

By Bernard Simon in Toronto

ROYAL BANK OF CANADA (RBC), the country's biggest financial institution, lifted second-quarter earnings by 19 per cent, thanks to a strong contribution from retail banking and the sale of its half-interest in National Mutual Royal Bank of Australia (NMR).

RBC, whose recent activities have been marked by the sale or closure of several well-known overseas investments, earned C\$255m (US\$216.5m), or 79 cents a share, in the three months to April 30, up from C\$214.8m, or 70 cents, a year earlier. The increase includes a C\$47m pre-tax gain from the NMR sale and a decline in loan loss provisions to C\$100m from C\$145m.

Assets grew to C\$123.4bn on April 30 from C\$114.3bn a year earlier. Return on average assets rose to 0.88 per cent from 0.79 per cent, and on equity to 18.4 per cent from 17.7 per cent.

RBC abruptly shut down its British stockbroking arm Kitcat & Aiken earlier this week, and participated in winding down Libra Bank, the London-based consortium bank in which it had an 11 per cent interest. Asset sales over the last few years have totalled C\$1bn, and have included a full-service bank in Belgium and a Hong Kong-based merchant bank.

The bank said yesterday: "We have refocused our attention on the large corporate market, concentrating on companies with a link to Canada."

The closure of Kitcat & Aiken, which the bank says was motivated by poor future prospects in the cut-throat London market rather than past performance, will not have a significant impact on overall performance.

Although it declined to be specific, RBC said its broker-age business, under the umbrella of RBC Dominion Securities, made a small profit in the latest period. However,

the difficulties in the securities industry are reflected in the income statement by a sharp fall in minority interests' earnings in RBC subsidiaries to C\$1.7m from C\$5.9m.

The decline in provisions for loan losses is entirely due to extra provisioning on LDC loans last year, and masks a substantial increase in specific reserves. With a weak Canadian economy and high interest rates, the bank estimates loan losses at C\$380m for fiscal 1990, up from a forecast of C\$320m three months ago.

Non-performing loans have jumped by almost a third in the past three months to C\$896m, due largely to the problems of a customer in the forestry industry, which the bank refused to identify. The RBC official said that the bank does not have a big exposure to the troubled leveraged buy-out or US real estate markets.

First half net income climbed to C\$228.9m or C\$1.65 a share from C\$484.7m or C\$1.59.

But the company would in future concentrate on selected market segments, especially customers who wanted to combine quick service at the petrol pump with grocery and other purchases.

The company said that staff-related costs of the restructuring, totalling C\$50m after tax, would be charged against second-quarter earnings. Income in the first three months of 1990 was C\$63m (US\$53.4m) or 56 cents a share, sharply down from a year earlier. Much of the decline was caused by a halving in oil products earnings to C\$21m.

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### Shell Canada to restructure

By Bernard Simon

INTENSIFYING competition in the Canadian petrol market has led Shell Canada to restructure its downstream operations, with the loss of about 800 jobs.

Shell, 79 per cent owned by Royal Dutch Shell, said yesterday the restructuring would include fewer levels of management, franchising of some company-owned service stations, the disposal of some distribution facilities, and more carefully targeted marketing.

With 3,500 service stations, Shell has 16 per cent of Canada's petrol market. Its competitive advantage has been

squeezed by takeovers and acquisitions over the past two years, leaving it the smallest of Canada's leading integrated oil companies.

In particular, the pressure on Shell has sharpened with last year's acquisition of Texaco Canada by Imperial Oil, Exxon's local subsidiary, and by PetroCanada's earlier purchase of Gulf Canada's retail network.

Shell said yesterday that Shell Canada still considered itself "a viable petroleum marketer," and planned extensive capital investment in its service station network.

### Stikine trading halted as bidding war opens

By Robert Gibbens in Montreal

A BIDDING war is starting for Stikine Resources, a small Vancouver exploration company which owns half the gold property at Eskay Creek in north-western British Columbia.

The area could host four or five future gold mines, analysts say, and the big players such as Placer Dome, Noranda, Teck and American Barrick are all involved.

Early yesterday trading in Stikine Resources and Corona Corp, a gold producer in the Esmeo area of northern Ontario, was halted on the Canadian exchanges confirming a fight for Stikine is probably underway.

Last April, Corona, controlled by Toronto financier

Ned Goodman, made a share exchange bid worth more than C\$90 a share for the Stikine shares it did not already own.

Then last Friday Placer Dome bid C\$87 a share for Stikine's stock, with a total value of C\$230m (US\$195m). The bid confirmed industry estimates that the Eskay Creek property could be worth C\$800m. Placer later disclosed it already held nearly 5 per cent of Stikine.

Stikine shares had already reached C\$71 in the market, fuelling rumours that Corona will counterbid or that others might enter the fray.

Placer has around C\$700m cash available after selling its energy assets while Corona would have difficulty in making an all cash offer.

### Political interference at Caisse de Dépôt claimed

By Robert Gibbens

THE QUEBEC Government's choice of Mr Jean-Claude Delorme as head of the C\$38bn (US\$32.2bn) Caisse de Dépôt, one of Canada's largest institutional investors, signals a return to conservative investment policies but has also raised charges of political interference.

The 25-year old Caisse invests Quebec public pension plans and the state's insurance funds, and for 15 years acted quietly as any other institutional investor. Then in 1980 the Parti Quebecois Government installed Mr Jean Campeau as chairman after a dispute about Caisse lending at below-market rates to government corporations.

Mr Campeau, an avowed Quebec Nationalist, used the Caisse's financial power to hold control of several major companies in Quebec, helped to create several new private-sector pools of capital, and

finally won control of the Steinberg family's property company, worth C\$800m in a battle with Toronto financier Mr George Mann.

Now, Mr Campeau, 58, has reached the end of his 10-year term and Quebec Liberal premier Robert Bourassa has named Mr Delorme, 55, for a 10-year term. A former civil servant, he has headed Tele-globe, Canada's overseas telecommunications company, for 20 years.

But the Government also appointed Mr Guy Savard, an accountant, as the Caisse's chief operating officer. Known as a provincial Liberal fund raiser, he supervises finances for Mr Paul Martin's Federal Liberal leadership campaign.

"This is obvious political interference in the Caisse's affairs," said Mr Jacques Parizeau, president of the opposition Parti Quebecois, who as Finance Minister appointed Mr Campeau in 1980.

### Tonka shares plunge on loss warning

By Karen Zagor  
in New York

TONKA, THE third biggest US toy maker whose products include play-doh, Monopoly and its eponymous trucks, yesterday said it would report a significant loss in the second quarter on lower sales.

The news sent Tonka's share price plunging to \$6.74, down 33%, in very heavy trading on the New York Stock Exchange.

The Minnetonka, Minnesota-based company had net income of \$100,000 or 2 cents a share on sales of \$189.4m in the second quarter of 1989. The company will report its earnings for the three months ended June 30 in late July.

Tonka also said yesterday it would not meet its planned revenue growth for 1990 and might report a loss for the year. Net income was \$5.7m or 67 cents a share in 1989, including extraordinary charges, after two years of net losses.

The company attributed its changed outlook to disappointing early retail sales of some promotional products and to an overall decline in retail orders.

### Chargeurs to write off more on BSB stake

By George Graham  
in Paris

CHARGEURS, the French textiles to transport group headed by Mr Jérôme Seydoux, will take another charge this year on its stake in British Satellite Broadcasting (BSB), after writing off FF135m in 1989.

Mr Seydoux said BSB, which started broadcasting at the end of March, represented a "considerable development potential" but that it would be impossible to form an idea of public response until the end of the year. Chargeurs' annual report discloses that BSB made a net loss of £61.1m (\$108m) last year.

The size of the BSB charge will not be determined until then, but it could offset part of the FF1.8bn (\$282.7m) net capital gain Chargeurs will record this year from the sale to Air France of UTA, its loss-making airline, and its stake in UTA's charter subsidiary Aeromaritime.

Chargeurs is one of the leading shareholders in BSB, along with Granada, Reed and Pearson, which also owns the Financial Times.

Mr Seydoux said Chargeurs' total financial commitment to BSB now amounted to FF1.8bn, but this could be reduced in certain circumstances.

In 1989 Chargeurs took a FF135m charge on BSB, writing down the value of its 12 per cent stake to FF11.5m. It also took a FF200m charge on FF1.8bn, but this could be reduced in certain circumstances.

Like the other main shareholders, committed a further £113m by underwriting the capital increase now under way.

The group is also on the point of selling its other main television interest, a 7 per cent stake in the French commercial TV station La Cinq, for FF143m.

Mr Seydoux said Chargeurs should make net profits of about FF500m in 1990, excluding the capital gain on UTA and the charge for BSB.

The group's clothing fabrics division, which along with wool trading and carding now represents the bulk of its activities, made a loss of FF308m last year after exceptional restructuring charges totalling FF247m.

Mr Seydoux said restructuring would cost another FF100m in 1990.

PFIZER, the big US drug company which is facing a number of lawsuits resulting from flaws in its Shiley heart valves yesterday said a Superior Court judge in Los Angeles had dismissed a consumer group suit against the company, writes Karen Zagor.

The Los Angeles group had pressed for Pfizer to contact directly about 60,000 people worldwide to warn them that they had received a potentially defective heart valve formerly sold by Pfizer's Shiley unit. The suit also sought payment for medical monitoring and psychological counselling for heart valve recipients.

### CITICORP MORTGAGE SECURITIES, INC.

REMIC Pass-Through Certificates, Series 1987-13  
US\$57,057,000 Initial Stated Amount  
of Class A-1 Citicorps

For the period 1st June, 1990 to 1st September, 1990 the Class A-1 Citicorps will carry an interest rate of 9.125% per annum with an interest amount of US\$19.52 per US\$1,000 (the Initial Stated Amount of an individual Citicorp) payable on 1st September, 1990. The Stated Amount of the Citicorps outstanding will be \$5,794,706% of the Initial Stated Amount of the Citicorps, or US\$55.79 per individual Citicorp until 1st September, 1990.

1st June, 1990 Security Pacific National Bank, London - Agent Bank  
Security Pacific National Bank is the business name of Security Pacific National Bank, a member of The Securities Association.



**IG INDEX**  
9-11 GROSVENOR GARDENS, LONDON SW1W 0BD  
Tel: 071-828 7233 AFB member  
FTSE 100  
June: 2372/2382 +1  
Sept: 2420/2430 +1  
5pm Prices. Change from previous 9pm close

**EAST RIVER SAVINGS BANK**  
SINCE 1848  
U.S. \$100,000,000 Collateralized  
Floating Rate Notes due August 1993  
For the three months 31st May, 1990 to 31st August, 1990 the Notes will carry an interest rate of 8.4875% per annum with an interest amount of U.S. \$2,169.03 per U.S. \$100,000 Note, payable on 31st August, 1990.  
Bankers Trust Company, London  
Agent Bank

**KLEINWORT BENSON GROUP plc**  
(formerly Kleinwort Benson Lonsdale plc)  
US \$100 million  
Primary Capital  
Undated Floating Rate Notes  
US \$125 million  
Primary Capital  
Undated Floating Rate Notes (Series Two)  
For the interest period 31 May, 1990 to 30 November, 1990, all the above Notes will carry a Rate of Interest of 8 7/8 per cent per annum with a coupon amount of US\$451.15.  
**CHEMICAL BANK**  
Agent Bank

**MELLON BANK NA**  
USD 250,000,000 FLOATING RATE  
SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996  
Notice is hereby given that for the period 31 May, 1990 to 31 August, 1990, the Notes will carry an interest rate of 8 1/2% per annum. Interest payable on 31 August 1990 will be US\$1,086.11 per US\$50,000 Note.  
**CHEMICAL BANK** As Agent Bank





## INTERNATIONAL CAPITAL MARKETS

## Warm welcome for ESOP Finance asset-backed deal

By Andrew Freeman

GOLDMAN SACHS launched an unusual asset-backed issue on the Eurobond market yesterday and claimed the deal was over-subscribed. Goldman acted as an agent rather than an underwriter on the issue, which came in registered form and was available for immediate US placement under Rule 144a.

The \$173.5m five-year deal was for ESOP Finance Trust, a special vehicle created to securitise a \$220m pool of Employee Stock Ownership Plan notes guaranteed by Exxon Corporation. The bonds were priced with a 9.35 per cent coupon to be re-offered at 100% giving a spread of 72.6 basis points over Treasuries.

Goldman formed a small syndicate of four co-managers and the paper was quickly placed, trading at 100.30 bid for most of the session. At that level the spread over Treasuries tightened to around 69 basis points.

The Swiss market continued to do well, with traders reporting growing international investor interest. Among primary issues, prices rose by around 1/2 point in heavy turnover. Many deals are now trading above their issue prices.

The SFR150m 10-year deal for the Asian Development Bank closed at less 1/4 bid, up 1/2 point, while the recent 7% per cent SFR200m EIB issue which struggled at its launch last week was trading at less 1/2 point bid, up 1/2 point for the second day running and well inside fees.

Credit Suisse brought a two-tranche SFR300m issue for the Republic of Austria. The bonds carried the same 7% per cent coupon but had different issue prices and maturities. After opening with inside fees at less 1/2 bid, the price improved to close at less 1/4 bid.

The first Japanese borrower to tap the market since mid-March was given a warm welcome, although at SFR300m the deal was aptly described as testing the water. Footwork Express Corporation, a transport and packaging company, launched the bonds with a 7% per cent coupon via Credit Suisse and the paper was quickly

## INTERNATIONAL BONDS

sold out. At the close, the lead manager was bidding the bonds at less 1/4, a full point inside fees.

The Australian dollar sector, already full of paper after recent issues, saw three further deals. Westpac's A\$25m issue for Finnish Export Credit carried an astonishing 26 per cent coupon. Described as a leveraged forward transaction around the D-Mark/AS cross exchange rate, it was not expected to trade widely.

McDonald's Restaurants of Canada launched an A\$100m five-year deal via Deutsche Bank Capital Markets at an average reception. The paper was trading on fees at less 1/2 bid amid fair retail interest.

Proceeds were thought to have been swapped into floating-rate Canadian dollars.

Hambros' A\$100m 10-year deal for the State Bank of South Australia was trading just inside fees to co-managers at less 1/2 bid and was described as targeted towards institutional and investment funds looking for big tickets.

Credit Commercial de France was the lead manager of a FF100m 10-year deal for CEPME, the state-guaranteed institution responsible for lending to small businesses.

The bonds were priced at 101.80 with a 10 per cent coupon to yield 43 basis points over OATs. This level uncovered mainly domestic demand that took the lead manager by surprise. Towards the close the paper was trading inside fees at less 1/2 bid, a spread of 34 basis points over OATs.

Salomon Brothers issued covered call warrants on two baskets of international shares yesterday. The Italian basket comprises Credito Italiano, Mediobanca, Ambro Veneto, BCI and Banco Lariano. Salomon launched 2.5m warrants with an 18-month maturity, priced at \$4.5 per cent with a premium of 19.5 per cent, giving a gearing of 4.1 times. Ten warrants will be exercisable into one basket.

The basket of Belgian shares contains six leading industrial groups. Salomon issued 500,000 warrants priced at \$2.6 per cent with a premium of 18.6 per cent, or 4.2 times geared.

## Insurance covers Third World debt for Paribas

By George Graham in Paris

PARIBAS, the French investment bank, has shed the last of its exposure to sovereign debt risk from developing countries through an innovative insurance policy.

Mr Michel Francois-Poncet, chairman of the bank's supervisory board, said the group had signed an insurance policy with a US insurance company covering 60 per cent of the FF7.5bn (\$1.4bn) sovereign debt exposure of its Banque Paribas and Credit du Nord banking subsidiaries for the next 20 years.

Paribas had established provisions covering 53 per cent of its exposure.

The premium of the policy will be paid by the 13 percentage point reduction in these to 40 per cent.

It has been active in the secondary debt market and in debt-equity swaps in Brazil and Mexico. But it will also be covered by the unnamed insurance company.

This company has an AAA credit rating and is setting aside a blocked portfolio of US Treasury bonds to back up the policy.

Paribas officials said that the arrangement was the first of its kind and was exciting the interest of several other French and international banks.

## Amex and Reuters venture likely

By Stephen Fidler, Euromarkets Correspondent

THE AMERICAN Stock Exchange and Reuters, the UK news and information group, are expected to announce a joint venture this month to establish a screen trading system for the rapidly growing market in privately placed securities in the US.

Mr James R. Jones, Amex chairman, said in London yesterday that he hoped to announce a joint venture with a European partner in the next two weeks.

He said matters remained to be resolved before an announcement of the agreement and so declined to name the prospective partner.

Although Paribas is expected to be in operation before Amex, it is understood, however,

that the exchange is in negotiations with Reuters over the project. A Reuters official could not comment.

Mr Jones said he was strongly committed to the concept.

He reckoned that the system could be running in full by the end of the year or "incrementally" before that.

The system, which the exchange has been calling Situs, would be established as a competitor to the Paribas system of the National Association of Securities Dealers, which runs the Nasdaq exchange.

Mr Jones said: "We believe our system and technology will be superior."

The market for private placements of debt and equity, where issuers of securities can avoid the often onerous registration requirements of the Securities and Exchange Commission by selling only to recognised institutional investors, has been growing rapidly.

New rule 144a, approved in April by the SEC, is expected to further spur growth by improving the prospects for private placements, which previously was highly restricted.

Paribas, which has SEC approval, and Situs, which has

yet to obtain it, would be the vehicles for both placement and subsequent trading of the securities among investment institutions and securities houses. The two exchanges would act as arbiters of the investors qualified to deal on the systems.

Predictions about the future of the market vary widely from those that expect to see volumes rising rapidly to those that believe rule 144a to be an important development, but one which will result in only modest market growth. It is expected to lead to increased capital-raising in the US by foreign companies not wanting to go through SEC registration.

## Jardine Fleming in Taiwan link

By Peter Wickenden in Taipei

JARDINE FLEMING plans a joint securities venture in Taiwan with two of the island's leading industrial groups: Yue Loong Motor, the largest Taiwanese car maker, and USI Far East, a big manufacturer of polyethylene.

Jardine Fleming Taiwan Securities will apply to establish an integrated securities house to offer underwriting, brokerage, research, trading and over-the-counter market making services. Jardine Fleming's shareholding is 35 per cent, and business is expected to start in September.

Yue Loong, 25 per cent owned by Nissan, has been diversifying since domestic sales began to suffer under a flood of imports last year. It

recently issued Taiwan's second domestic convertible bond to finance a five-year recovery programme.

For USI Far East, Jardine Fleming has been involved in an overseas share placement and the company's investment in a petrochemicals complex in the Philippines.

Jardine Fleming sold its stake in a Taiwanese securities house this year after a disagreement with the local partner over management practices. Mr Alan Smith, the firm's Hong Kong-based managing director, said the new venture reflected Jardine Fleming's commitment to the Taiwan market.

After falling by 50 per cent over the last three months, the

Taiwan Stock Exchange yesterday continued a sharp rebound as institutions began to bring small investors off the sidelines. Analysts predict a steady recovery now that the new premier and Cabinet are in place.

Hoare Govett Asia has received licenses to expand its brokerage operations in Singapore and Taiwan.

The company's representative office in Singapore has been granted a securities dealer's permit from the Monetary Authority and has received a license in Taiwan as a securities investment consultant.

The moves increase Hoare Govett Asia's independent offices in the region to seven.

## £35m loan for Taurus arranged

By Andrew Freeman

BARCLAYS BANK has completed syndication of a £35m loan to fund the Taurus paperless share trading system under development by London's International Stock Exchange. The deal is due to be signed at the end of next week.

The facility is thought to be a 10-year term loan payable a margin of 30 basis points over London interbank offered rate. The funds may be drawn in three tranches over the first three years, with an initial £15m tranche.

Interest is capitalising with equal repayments on each tranche. There is a commitment fee of 1.5 basis points. The syndicate is understood to contain about 15 banks.

The ISE announced on Wednesday that the loan would pay for the cost of the estimated £25m development costs for Taurus, which is due to be introduced by 1993.

Electricity Corporation of New Zealand is establishing a \$1m global medium-term note programme, being arranged by Morgan Stanley.

The notes can be placed either in the US, through private placements under the Securities and Exchange Act of 1933, or in the Euromarkets.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
FRANCE (Carmen)	1bn	10	101.80	2000	1 1/2	CCF Credit Lyonnais
FRANCE (Lyonnais des Eaux)	720	8 1/2	101.80	1998	2 1/2	CCF Credit Lyonnais
AUSTRALIAN DOLLARS (McDonald's)	100	15	101.85	1995	2	Deutsche Bank Cap. Mkts
AUSTRALIAN DOLLARS (State Bank of Australia)	100	14 1/2	101.85	2000	2 1/2	Hambros Bank
FINNISH EXPORT CREDIT	25	26	101.85	1981	1	Westpac Banking
US DOLLARS (ESOP Finance Trust)	173.5	9.35	100 1/4	1995	25bp	Goldman Sachs Int.
US DOLLARS (Nippon Credit)	130	10	102	2000	2 1/4	Nippon Credit Int.
SWISS FRANKS (Austria, Republic of)	150	7 1/2	101 1/4	2002	2 1/2	Credit Suisse
SWISS FRANKS (Austria, Republic of)	150	7 1/2	101 1/4	2002	2 1/2	Credit Suisse
SWISS FRANKS (Austria, Republic of)	150	7 1/2	101 1/4	2002	2 1/2	Credit Suisse
YEN (Mitsubishi)	10bn	6.5	100 3/4	1995	1 1/2	Yamaichi Int. (Europe)

\*Private placement. \*Convertible. \*Final terms. \*Non-callable. \*FFr2-2 1/2bn domestic issue of which FFr200m aimed at international investors. Issue price FF200. \*Redemption linked to A\$/DM exchange rate. \*Call non-callable. \*Fixed re-offer price. \*One call after three years at par. \*Call after nine years at 101 1/2 declining 1/2 p.p. \*Call 2000 at 101 1/2 declining 1/2 p.p. \*Call 1992 at 101 1/2 declining 1/2 p.p. semi-annual.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Equities	11	66	11
Financial and Foreign Bonds	2	278	16
Financial and Properties	211	108	423
Dis.	3	16	19
Plantations	0	10	10
Mines	38	35	91
Others	107	34	103
Totals	776	563	1,613

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Book runner
British Funds	11	66	11		
Financial and Foreign Bonds	2	278	16		
Financial and Properties	211	108	423		
Dis.	3	16	19		
Plantations	0	10	10		
Mines	38	35	91		
Others	107	34	103		

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Book runner
British Funds	11	66	11		
Financial and Foreign Bonds	2	278	16		
Financial and Properties	211	108	423		
Dis.	3	16	19		
Plantations	0	10	10		
Mines	38	35	91		
Others	107	34	103		

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Book runner
British Funds	11	66	11		
Financial and Foreign Bonds	2	278	16		
Financial and Properties	211	108	423		
Dis.	3	16	19		
Plantations	0	10	10		
Mines	38	35	91		
Others	107	34	103		

## TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating	Book runner
British Funds	11	66	11		
Financial and Foreign Bonds	2	278	16		
Financial and Properties	211	108	423		
Dis.	3	16	19		
Plantations	0	10	10		
Mines	38	35	91		
Others	107	34	103		

## LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put
British Funds	11	66	11			
Financial and Foreign Bonds	2	278	16			
Financial and Properties	211	108	423			
Dis.	3	16	19			
Plantations	0	10	10			
Mines	38	35	91			
Others	107	34	103			

## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS	Thursday May 31 1990	Friday May 31 1990	Year ago (approx.)
1 CAPITAL GOODS (199)	888.92	-0.3	13.07
2 Building Materials (27)	1117.94	-0.1	14.15
3 Contracting, Construction (36)	708.56	-0.1	17.49
4 Electrical (10)	253.56	-0.1	10.57
5 Electronics (29)	1852.36	-1.5	9.80
6 Engineering-Aerospace (8)	482.92	-0.1	13.36
7 Engineering-General (43)	489.66	-0.5	11.74
8 Metals and Metal Forming (6)	484.82	-1.9	24.23
9 Motors (16)	358.25	-0.2	15.38
10 Other Industrial Materials (24)	1630.30	-0.3	10.91
11 CONSUMER GROUP (178)	1286.41	-0.1	9.38
12 Brewers and Distillers (21)	1540.11	-0.1	9.82
13 Food Manufacturing (20)	1089.07	-0.1	10.34
14 Food Retailing (16)	2513.28	-0.3	9.06
15 Health and Household (15)	2556.09	-0.7	6.73
16 Leisure (31)	1444.70	-0.1	9.92
17 Packaging and Paper (12)	591.34	-0.2	12.42
18 Publishing and Printing (16)	3448.22	-0.2	9.71
19 Stores (35)	809.62	-0.5	11.04
20 Textiles (12)	495.09	-0.1	11.27
21 OTHER GROUPS (105)	1176.81	-1.1	11.00
22 Agencies (17)	1656.68	-0.3	6.08
23 Chemicals (23)	1276.52	-0.2	11.14
24 Conglomerates (6)	1449.75	-0.1	10.30
25 Transport (11)	2260.41	-0.1	11.07
26 Telephone Networks (2)	1191.46	-0.6	10.95
27 Water (10)	1935.23	-0.7	18.01
28 Miscellaneous (29)	1780.02	-1.1	11.47
29 INDUSTRIAL GROUP (482)	1167.21	-0.1	10.79
30 Oil & Gas (18)	2337.57	-0.3	11.61
31 SUGAR INDEX (500)	1265.13	-0.1	10.90
32 FINANCIAL GROUP (108)	805.52	-0.2	5.72
33 Banks (9)	862.39	-0.9	19.03
34 Insurance (Life) (7)	1381.34	-0.6	5.32
35 Insurance (Non-life) (6)	1880.75	-0.1	6.07
36 Insurance (Brokers) (7)	1088.05	-0.4	7.95
37 Merchant Banks (7)	439.47	-0.5	4.50
38 Property (47)	1100.53	-0.5	8.18
39 Other Financial (23)	313.75	-0.5	14.21
40 Investment Trusts (16)	1209.50	-0.3	4.25
41 Overseas Traders (5)	1405.21	-0.4	8.69
42 ALL-SHARE INDEX (680)	1154.24	-	-4.74
Index	2345.11	-1.1	2337.2
Day's Change	2337.2	2337.2	2346.2
High	2337.2	2337.2	2346.2
Low	2337.2	2337.2	2346.2
Year ago (approx.)	2345.11	2345.11	2345.11

## FIXED INTEREST

PRICE INDICES	Thursday May 31 1990	Friday May 31 1990	Year ago (approx.)
1 British Government	1115.33	-0.16	115.51
2 Up to 5 years	120.39	-0.34	120.79
3 Over 5 years	123.23	-0.52	123.87
4 Irredeemables	140.97	-0.51	141.69
5 All stocks	120.73	-0.30	121.09
6 Index-Linked	144.81	-0.13	144.62
7 Over 5 years	136.98	-0.19	137.24
8 All stocks	137.45	-0.17	137.68
9 Government & Loans	98.06	-0.01	98.07
10 Preference	73.22	-0.05	73.18

Opening Index: 2347.1; 9 am 2351.7; 10 am 2356.1; 11 am 2344.5; Noon 2339.3; 1 pm 2334.9; 2 pm 2335.5; 3 pm 2337.4; 4 pm 2345.4; 4.30 pm 2345.1; 5 pm 2345.1; 5.30 pm 2345.1; 6 pm 2345.1; 6.30 pm 2345.1; 7 pm 2345.1; 7.30 pm 2345.1; 8 pm 2345.1; 8.30 pm 2345.1; 9 pm 2345.1; 9.30 pm 2345.1; 10 pm 2345.1; 10.30 pm 2345.1; 11 pm 2345.1; 11.30 pm 2345.1; 12 pm 2345.1; 12.30 pm 2345.1; 1.30 pm 2345.1; 1.45 pm 2345.1; 1.55 pm 2345.1; 2 pm 2345.1; 2.15 pm 2345.1; 2.30 pm 2345.1; 2.45 pm 2345.1; 3 pm 2345.1; 3.15 pm 2345.1; 3.30 pm 2345.1; 3.45 pm 2345.1; 4 pm 2345.1; 4.15 pm 2345.1; 4.30 pm 2345.1; 4.45 pm 2345.1; 5 pm 2345.1; 5.15 pm 2345.1; 5.30 pm 2345.1; 5.45 pm 2345.1; 6 pm 2345.1; 6.15 pm 2345.1; 6.30 pm 2345.1; 6.45 pm 2345.1; 7 pm 2345.1; 7.15 pm 2345.1; 7.30 pm 2345.1; 7.45 pm 2345.1; 8 pm 2345.1; 8.15 pm 2345.1; 8.30 pm 2345.1; 8.45 pm 2345.1; 9 pm 2345.1; 9.15 pm 2345.1; 9.30 pm 2345.1; 9.45 pm 2345.1; 10 pm 2345.1; 10.15 pm 2345.1; 10.30 pm 2345.1; 10.45 pm 2345.1; 11 pm 2345.1; 11.15 pm 2345.1; 11.30 pm 2345.1; 11.45 pm 2345.1; 12 pm 2345.1; 12.15 pm 2345.1; 12.30 pm 2345.1; 12.45 pm 2345.1; 1 pm 2345.1; 1.15 pm 2345.1; 1.30 pm 2345.1; 1.45 pm 2345.1; 1.55 pm 2345.1; 2 pm 2345.1; 2.15 pm 23

UK COMPANY NEWS

Babcock expected growth materialises with £42.6m

**by Jane Fuller**

**BABCOCK** International group, the heavy engineering concern, achieved the growth expected at the time of its split from FKI last summer with a pre-tax profit of £42.6m for the year to March 31.

The first full-year figures achieved a 19 per cent advance on turnover from £255.36m to £304.33m and a 10 per cent increase in operating profit to £7.23m (£3.55m). Net interest received was £4.2m.

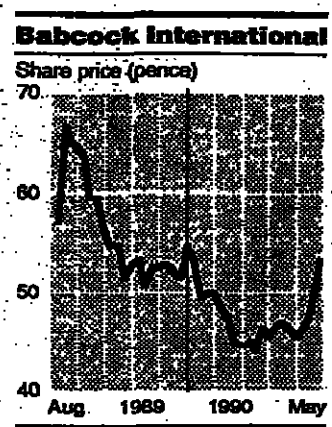
A comparison at the pre-tax level was obscured by discontinued businesses.

The biggest contribution to operating profit, £10.33m (£8.25m), came from the management of Thorn EMI of Joseph Royal Dockyard, where ships and submarines are refitted for the Ministry of Defence.

Mr Oliver Whitehead, chief executive, said there was scope for developing the facilities management side. The group is interested in the contract to run the atomic weapons establishment at Aldermaston for the Government.

The energy and manufacturing division, which encompasses Babcock's traditional power station work, accounted for 25 per cent of operating profit. The figure of £9.44m was down £3m on the previous year.

Mr Erik Porter, finance director, said £28m of turnover had been included for two



large power station contracts, but no profit had been taken yet. The biggest was the £300m flue gas desulphurisation project at Drax.

Lord King, chairman, said there should be further opportunities for Babcock's technology for cleaning up emissions from coal-fired stations as the Government bowed to political pressure and European Community rules.

Construction and process plant contracting contributed £7.1m (£5.5m). Whitehead said the group was working on a £70m project to produce town gas in Hong Kong and there was further scope in such areas as oil and chemicals.

Forty per cent of turnover

Eldridge Pope shares tumble after profit warning

**By Vanessa Houlder**

**SHARES** IN Eldridge Pope, the West Country brewer, fell by 15 per cent to 124p after the company warned that it was unlikely to make any profits in the six months to March 31.

The company blamed a combination of particularly difficult conditions in its trading area, heavy discounting by its competitors, high interest costs and delays to planned property sales.

Mr Christopher Pope, chairman and chief executive, said that the decline in consumer demand had a significant impact on brewers in southern England. Although pubs were full, the average spend was not as good as it used to be, he said.

The company said it would take early, unspecified action to restore profitability and reduce borrowings. However, the continued existence of its problems would leave profits for the full year substantially below last year's results.

After a heavy investment programme in a hotel in Bournemouth, Eldridge Pope has historically high gearing of 20 per cent.

A year ago, the company announced interim pre-tax profits of £1.05m, which represented a decline on the previous year due to additional financing costs and an increased depreciation charge.

Doctus rises 29% to £3.19m despite trebled interest

**By Jane Fuller**

**DOCTUS**, the management and marketing consultancy which recently signed a contract to export timber and minerals from Siberia, increased pre-tax profits by 29 per cent in the six months to March 31.

With turnover advancing to £65.88m (£58.4m), operating profit grew by 65 per cent to £8.86m (£4.16m). However, a near doubling of interest costs to £2.74m (£970,000) left the pre-tax figure at £4.1m (£3.19m).

The comparable figures were restated to include the Prospective Group, a marketing consultancy with which Doctus merged last July.

About 60 per cent of operating profit came from marketing services - mainly from Prospective.

Mr Brian Blake, chairman and chief executive, said Doctus had applied the same profit-enhancing medicine to Prospective as it would to a client. This had included sorting out buying procedures, improving information systems and closing the head office in Park Lane, London.

The sale of assets, such as an aeroplane in the US, would help to reduce gearing. This stood at 200 per cent after the acquisition, had fallen to 170 per cent by March and should be 125 per cent by the year end.

The management consultancy increased operating profit by more than 80 per cent to £2.3m. The main factor had been the move into Europe, with branches established in Portugal, Spain and more recently France.

Doctus USSR had been set

Macdonald Martin up 47%

**By Jane Fuller**

A developing overseas taste for Glenmorangie, already the best selling single malt whisky in Scotland, helped Macdonald Martin Distilleries to increase pre-tax profit by 47 per cent in the year to March 31.

The taxable figure of £5.58m compares with £3.75m for 15 months to March 1989. Turnover rose to £28.4m (£26.8m). Interest costs were £1.55m (£1.15m). After an increase in tax charge, earnings per A share rose from 107.64p to 131.7p and per B share from 53.52p to 65.85p.

A final dividend of 24p and 12p respectively makes totals of 32p and 16p, an annualised increase of 33 per cent.

The company plans to split both A and B shares into five, with face values of 10p and 5p.

Sleepy Kids into the red but sees upturn

**SLEEPY** Kids, the cartoon company which joined the Third Market at the end of July, has reported a £17,000 pre-tax loss for the 29 weeks to January 31, but still expects to sustain its projected profit level. At the time of its placing,

Fairhaven

Fairhaven International has acquired an 18 per cent interest two US limited partnership and a Hong Kong limited company, which make up the Nishika group. Nishika is involved in 3-D photographic technology. Fairhaven's interest amounts to £10m, £8m in cash and £2m made available under the terms of a promissory note.

Approach to Stratagem over Colonnade

**STRATAGEM**, the investment company which won a tough battle with British & Commonwealth over the takeover of Colonnade Development Capital, said in its interim statement that it had received an approach from a third party which may lead to an offer being made for Colonnade.

Stratagem declared its £8.2m offer for Colonnade unconditional in March.

In the meantime Stratagem said that in spite of exceptional costs of £314,000 for the period, which all related to the

**Turnover up.  
Post-tax profit up.  
Dividend up.  
And 280,000  
new customers  
connected up.**

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
abcock Int'l	1.8	Aug 28	-	3	-
British Gas	7.3	-	6.25	10.5	9
own Shipley	7.5	-	5.5	12	10.5
Capital Radio	1.75	July 20	1.5	-	4.5
actual	0.78	Aug 28	0.65	-	3.05
scot'd M'tin A	24	July 27	24.5	32	30.5
scot'd M'tin B	12	July 27	12.5	16	15.5
S & G Group	7.5	July 3	4.5	-	12.5
outlaw law Tel	1.4	-	1.15	-	3.55
slaw	3	July 27	3	-	7.7
hart (J)	1.95	July 18	1.75	-	6.4
rehouse	2.5	-	6.5	-	5.5
own EMI	21.5	-	19.5	30	27
B Channel tele	2.75	-	2.4	-	5.35

Dividends shown pence per share net except where otherwise stated. \*On capital increased by its and/or acquisition issues. \$USM stock. \$SUSM stock. \$Third Market. \$Partly to reduce disparity. \$For 15 months.

MONTHLY AVERAGES OF STOCK INDICES

	May	April	March	February
Financial Times	77.25	76.00	77.08	80.88
Government Securities	86.28	85.51	86.58	90.82
Binary	1757.4	1719.0	1772.0	1816.8
of Moneys	217.4	244.6	283.0	325.2
4Q Bargains(4.45pm)	25,178	24,481	25,392	25,528
Actuaries	1108.75	1091.63	1117.98	1144.87
ustrial Group	1204.65	1186.16	1216.10	1249.22
Share	771.13	781.48	794.04	828.45
ancial Group	1100.35	1087.87	1115.82	1145.53
Share	2230.6	2191.3	2248.5	2297.0
May High	1857.4 (30th)	1863.5 (1st)		
Share	1154.29 (30th)	1048.21 (1st)		
SE 100	2346.2 (30th)	2117.9 (1st)		

**STANDARD BANK IMPORT AND EXPORT FINANCE**  
CY LTD  
USD 75,000,000  
FLOATING RATE NOTES  
DUE 1991

For the period May 31, 1990 to November 30, 1990 the rate has been fixed at 8.75% PA.

Next payment date:  
November 30, 1990  
Coupon nr: 12  
Amount: USD 444.79

The Principal Paying Agent  
**SOCIETE GENERALE**  
ALSACIENNE DE BANQUE  
15, avenue Emile Reuter  
LUXEMBOURG

**Nationwide Anglia**  
£300,000,000  
Floating Rate Notes  
Due 1996

(Second Series)  
(Issued by Nationwide Building Society)

Interest Rate:  
15.205% per annum

Interest Period:  
31 May, 1990 to 29 June, 1990

Interest Amount per  
£5,000 Note due  
29 June, 1990: £60.40

Interest Amount per  
£50,000 Note due  
29 June, 1990: £604.03

Agent Bank  
Barings Brothers & Co. Limited

**ANNUAL RESULTS 1990**

British Gas reports increases in turnover, post-tax profit and dividend despite the exceptionally mild winter and introduction of contract price schedules following the MMC recommendations. In addition, a further 280,000 customers were connected up, bringing the total number of new customers over the last four years to over 1 million.

- Dividend increased to 10-5p, an increase of 16-7% on 1988/89.
- Current cost profit attributable to shareholders increased by £60m to £880m. There was, however, a 2-2% decrease in operating profit.
- Strong performance of Exploration and Production increased profit by £107m to £149m.
- Tariff gas sales volume down, owing to the mild weather, but underlying trend up by 2.5%.
- Contract gas sales volume recovered strongly.
- New programme of Commitment to Customers, including customer survey and published service standards.
- Strong investment overseas including North America, South East Asia and Spain.

**British Gas**

	Current Cost	Historical Cost
Turnover	£7983m	£7983m
Profit to British Gas shareholders	£880m	£926m
Earnings per share	16p	21-7p
Dividend	10-5p	10-5p

\*Includes a tax benefit arising from the repayment by the Inland Revenue of tax paid in earlier years, which, together with the interest accrued thereon amounted to £60m.



## UK COMPANY NEWS

## Profits plunge £27.8m to £32.6m before slashed exceptional costs City unsurprised by Storehouse fall

By Maggie Urry

ANOTHER SHARP drop in profits from retail operations and a cut in the final dividend at Storehouse, the retailing group, did not take the stock market by surprise yesterday. Worst expectations were not met, and there was a more optimistic statement from the group saying that the year ended on a stronger note than had seemed likely last summer. The shares rose on the day by 5p to 120p.

Pre-tax profits for the year to March 31 fell from £50.4m to £32.6m, before exceptional costs down at £19.8m (£49.1m) which related to restructuring. The taxable result rose slightly to £12.8m (£11.3m).

The recommended final dividend has been cut from 6.3p to 2.5p to give a total of 8.8p. Mr Michael Julien, who today celebrates two years as chief executive of Storehouse, where chairman Sir Terence Conran stepped down last month, said these results marked a turning point in the group's fortunes. The group has undergone significant restructuring with nearly all the top management jobs changing hands since his appointment.

Over the last two years, costs had been rising faster than sales, cutting profit margins, Mr Julien said. But cost-cutting measures should hold



Michael Julien: the group has undergone significant restructuring with nearly all the top management jobs changing hands

the group's cost increases to 5 per cent in the new financial year. Without forecasting the likely rise in sales, Mr Julien said that the lower rate of cost increases gave the group a chance of reversing the sales/costs squeeze.

He said that during the past year the second half was better than the first. Sales rose by 7.3 per cent over the year to £1.31bn, but the first half gain had been 4 per cent and the second half 10 per cent. The first two months of the current

year had continued to show a rise over the same period last year.

Mr Julien said the dividend cut had been made to bring the payment within the scope of earnings per share, which were 5.1p, excluding exceptional items, down from 9.5p.

BHS, the group's chain store, suffered a 33 per cent profit fall to £27.5m, although the second-half fall was only 13 per cent.

Mr Julien hoped for an improvement here in the cur-

rent year, although only two-thirds of an annual £10m cost saving from 900 recently announced redundancies will arise this year. BHS must also bear a 58m rise in rents following the sale of properties to Oppidan Estates, Storehouse's jointly owned property company, and higher rates.

The home furnishings division, now largely Habitat, fell into losses of £6.8m (profit £5.1m). The UK business lost roughly £10m, and the chain has been cut back sharply. The US business also made losses, but the French Habitat increased profits to more than £8m from about £6m.

In the speciality retailing division, Mothercare suffered a sharp drop in profits, from £17m to £9.4m, while the other businesses increased profits from £1m to £9.3m, with a good performance from Richards, a return to profits at Blazer and a contribution from Jacadi. New management at Mothercare is tackling the chain's many problems, Mr Julien said, returning it to its original focus of goods for mothers and babies.

Lower capital expenditure and strong cash inflow cut net debt to £27.6m (£68.5m) while shareholders' funds fell slightly to £494.8m (£512.4m). Net assets per share are 118p. See Lex

## Creditors to consider revised B&C rescue plans

By David Owen

THE FATE of British & Commonwealth Holdings, the stricken financial services group, may finally be decided early next week when creditor representatives are asked to approve the company's revised capital reconstruction proposals.

SG Warburg, the merchant bank, was understood last night to be putting the finishing touches to its plan. It acknowledged last week that alterations would be needed to its original discussion draft which posited a 25 per cent write-down of more than £700m owed to senior creditors and the sale of all B&C's major businesses.

Among the options believed to be under consideration is the improvement of the terms offered to senior creditors in exchange for an interest-rate moratorium for a pre-ordained period.

Holdings of £220m-worth of B&C unsecured loan stock are thought to be demanding that the preferred shares which they would receive in return for agreement to write down their debt be placed higher than originally intended in any future creditors' hierarchy.

It is by no means certain that the size of the write-down to be required of senior creditors will be reduced, however. If terms to first-tier debt-holders are sweetened at the expense of junior creditors, there are fears that holders of £320.5m of convertible unsecured loan stock (CULS) would force B&C into liquidation.

## BP possible debt upgrading

Moody's Investors Service, the US credit rating agency, yesterday placed the long-term debt rating of British Petroleum and its subsidiaries under review for a possible upgrading.

BP's current long-term senior debt rating is A1, in line with that of Texaco and Atlantic Richfield. BP's short-term debt is already rated P1, the highest level.

## Thorn EMI meets expectations with 10% rise to £317.5m

By Michael Skapinker

THORN EMI, the music, rental, lighting and technology group, yesterday announced annual pre-tax profits up 10 per cent from £289.1m to £317.5m, in line with City expectations.

Turnover for the year to March 31 grew 13 per cent to £3.72bn (£3.29bn). Earnings per share were 70.8p (64.2p) basic and 68.1p (60.7p) fully diluted. The recommended final dividend of 21.5p brings the full-year total to 30p (27p).

The shares added 8p to close at 732p. The music business showed the biggest profits increase, up 88 per cent to £99.3m (£53.5m) on turnover of £1.03bn (£765.9m). The division's profits were boosted by the purchase of the SBK music publishing business last year. But Mr Colin Southgate, the chairman, said profit growth

from the existing business was about 50 per cent.

Profit from rental and retail activities was £178m (£159.8m). Turnover was £1.48bn (£1.33bn). Mr Southgate said the best performer was Rent-A-Center in the US, where turnover and profits increased by one-third.

In the retail sector, HMV, the recorded music outlets, had a good year in the UK. The company has secured sites for expansion into Japan, France and the US.

Rumelows, the electrical goods retailer, traded close to break even in the second half after running at a £14m to £15m loss in the first.

Profits in the lighting division fell by 19 per cent to £32.9m (£40.5m) on sales of £573.4m (£461.3m). Thorn announced last week that it

hoped to sell its lighting business to GTE of the US.

Nearly two-thirds of the division's turnover came from outside the UK. The light fittings business enjoyed a buoyant year in France and Germany. The light source businesses suffered from intense price competition, particularly in the UK.

Profits in Thorn's technology division, which includes defence, security and software, rose from £48.9m to £53.5m. Turnover was £599.9m (£540.7m).

Mr Southgate said business in the past year had been hit by the economic downturn in the UK and Australia and indications of slower growth in the US. He did not expect the situation to change significantly in the coming year.

See Lex

## Old LUI policies to be settled

By Patrick Cockburn

THE COURT-APPOINTED administrators of London United Investments, the troubled insurance group, said yesterday that they had arranged for the settlement of claims under old insurance policies.

Over the next 12 months these will be handled by HS Weavers (Underwriting) Agencies, the LUI subsidiary which was previously the largest writer of US liability insurance in the London market.

Mr Colin Bird and Mr Alan Barrett of Price Waterhouse, the joint administrators, said yesterday that they had

arranged a plan to handle the first phase of the run-off of old business.

This will secure the continued employment of 122 of Weavers' 173 employees. Redundancy notices have already been issued to the other 51.

At the same time the administrators announced the appointment of Sir Denis Marshall, a past president of the Law Society, as the new chairman of Weavers. He will replace Mr Ronnie Driver who has resigned.

According to Price Water-

house, Mr Peter Wilson, previously LUI chief executive, has given up all his executive responsibilities and has been retained as a consultant by Weavers to help in the run-off. Sir Ian Morrow replaces Mr Driver as chairman of Walbrook Insurance Company, the other principal LUI subsidiary. He is a director of Hambros and in the past was appointed by Lloyd's of London, the insurance market, to administer the affairs of the syndicates and member agencies formerly managed by the PCW/Richard Beckett Underwriting agencies.

## M&G interim profits show 43% advance

By Nikki Tait

M&G GROUP, Britain's largest unit trust fund management company, yesterday unveiled a 42.8 per cent rise in pre-tax profits at £17.6m in the six months to end-March. This compared with £12.3m in the same period a year earlier.

With the tax charge virtually unchanged at 31.9 per cent, the advance translated into a 45 per cent improvement in earnings per share, at 16p (11.07p).

M&G, moreover, announced a hefty increase in its interim dividend at 7.5p a share. This compares with 4.5p at the same stage last time, but the company said that part of the rise was an attempt to reduce disparity. It also forecast a final dividend of not less than 5p a share, making a total for the

year of at least 16.5p (12.5p).

Explaining the dividend policy, Mr Tony Shearer, finance director, said that the company persistently wrote to companies in which it was invested, suggesting that levels of dividend cover generally were too high.

During the first half, M&G's unit trust sales totalled £309m while redemptions reached £233m. This left net sales at £76m, down on the £98m achieved in the first half of 1988/9, although the company said that it was a net seller in all months. Total unit trust funds under management were £4.5bn at end-March, slightly down on the £4.6bn seen in September, although the group broadly maintained its market share.

Sales of both life assurance and pension products was "encouraging", with sales of single premium business amounting to £103.8m (£88.7m).

Revenues totalled £26.3m (£18.8m) in the first half, with management charges remaining largely static. Marketing and commissions expenditure was £5.46m (£5.02m), while administration costs rose from £5.09m to £5.1m.

### COMMENT

M & G's shares reacted strongly to yesterday's profit figures, rising 16p to 445p. Quite why was a matter of divided opinions. Some analysts suggested that the dividend forecast explained much of the greeting; others that it

was the combination of the recent market rally and healthy interims in a relatively difficult period for the industry. However, for all the enthusiasm, full-year forecasts were only subject to small upward revisions at best, and the consensus now seems to settle at around the £35m-£36m level. This gives a prospective multiple of 13-14 times, which is clearly a significant premium to the sector. Given that M & G has demonstrated the quality of its earnings during past downturns, that rating may be justified. However, it can only look seductive to raging stock-market bulls or anyone who believes that the market will suddenly develop a more sophisticated appreciation of the life business' worth.

# THORN EMI: STRONG INTERNATIONAL PERFORMANCE AND PROFIT GROWTH

Profit before finance charges  
UP 14.2% to £365.3m

Pre-tax profit  
UP 9.8% to £317.5m

International profit  
UP to 61% of total at £222.8m

Earnings per share  
UP 10.3% to 70.8p

Dividend  
UP 11.1% to 30.0p

EMI MUSIC — profits more than doubled to nearly £92m. Organic growth around 50%. Strong worldwide performance: highest-ever profits from Continental Europe; sustained profit improvement in North America; results from Toshiba-EMI outstanding

RENTAL and RETAIL — overall 11.4% profit growth at £178m. Rent-A-Center profits up by over a third. UK and International Rentals maintain satisfactory profit performance. A good year for HMV

LIGHTING — record turnover with two-thirds generated internationally. Fittings business buoyant in most European territories and in Asia Pacific. Profits subdued by pressures on light sources in the UK

TECHNOLOGY — overall profit increases to £53.8m. Electronics and Security both perform strongly; results at Software held back by reorganisation costs

In his Statement to Shareholders for the year to 31 March 1990, Colin Southgate, Chairman and Chief Executive, comments:

"1989/90 was a year of international achievement for THORN EMI. An important feature of our strong results was the substantial 61% international contribution to total profit — over half for

the first time in the Company's history. This is a direct measure of the success of our strategy to build global businesses.

"Our profit before finance charges from continuing operations increased by 20.3%, including the benefit of exchange rates. Excluding the effect of acquisitions, the underlying growth rate was a healthy 13%. Interest expense was covered more than seven times by pre-interest profit. The Group's financial position remains very robust overall, leaving us well placed to deal with the changing economic picture.

### Changing Economic Environment

"A more uncertain world economy is arising from the changes — some quite profound — which are taking place. We have to recognise the force of these changes on our businesses... they have become particularly apparent in lighting, where the entire industry is in a pre-global stage of development. With further consolidation inevitable... we have entered discussions with GTE, one of the USA's leading international lighting companies. These could lead to the transfer of ownership of our Lighting company to GTE, creating a truly world-scale organisation with a commitment to global growth in lighting.

### The Way Forward

"The year's results, like those of the previous four, have been achieved by adhering to a clear corporate strategy... based on dealing with competitive realities and concentrating on fundamental priorities.

"Our strategy will not change... we will be pursuing our global intent with even greater vigour in the 1990s, determined that all our businesses achieve global scale in the markets they are in... This demands creativity and flexibility... being prepared to consider different approaches for different businesses — identifying and taking advantage of those opportunities which best ensure their global position.

"There is no single or simple solution. Each of our businesses demands an individual and imaginative approach. Enabling them to realise their full potential is our overriding priority for 1990 and the years ahead."

**THORN EMI**

A BUSINESS STYLE THAT WORKS  
ON A WORLD SCALE

THORN EMI plc, 4 Tenterden Street, Hanover Square, London W1A 2AY.

THIS ANNOUNCEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt as to the action you should take, please consult your stockbroker, bank manager, solicitor, accountant or other professional adviser authorised pursuant to the Financial Services Act 1986 immediately.

## TENDER OFFER

by  
S.G. Warburg & Co. Ltd.

on behalf of

## LVMH Moët Hennessy Louis Vuitton

to purchase up to 59,446,392 ordinary shares of 25p each in

## GUINNESS PLC

at up to 825p per ordinary share

||||

Further copies of this document and the annexed Form of Tender (upon the terms of which alone tenders will be accepted) may be obtained on request from Barclays Bank PLC, New Issues, S.G. Warburg & Co. Ltd. and S.G. Warburg Securities at the addresses set out in the annexed Form of Tender.

S.G. WARBURG & CO. LTD.

2 Finsbury Avenue,  
London EC2M 2PA  
1st June, 1990

To the holders of ordinary shares of 25p each in Guinness PLC ("Guinness")

Dear Sir or Madam,

Tender Offer (the "Tender Offer") on behalf of LVMH Moët Hennessy Louis Vuitton ("LVMH") for up to 59,446,392 ordinary shares of 25p each in Guinness ("Guinness")

On behalf of LVMH, we hereby offer to acquire by tender, on the terms and subject to the condition set out below, up to 59,446,392 Guinness ordinary shares, representing approximately 6.8 per cent. of the present issued ordinary share capital of Guinness.

LVMH currently owns 151,583,890 Guinness ordinary shares, representing approximately 17.3 per cent. of Guinness' present issued ordinary share capital. These shares include 42,803,608 Guinness ordinary shares, representing approximately 4.9 per cent. of Guinness' present issued ordinary share capital, which LVMH announced yesterday that it had agreed to acquire off-market.

Under arrangements with Guinness originally established in 1988, LVMH is permitted to increase its effective percentage interest in Guinness to a level corresponding with Guinness' effective percentage interest in LVMH which is currently approximately 25.1 per cent. (approximately 24.1 per cent. on a fully diluted basis). Within the framework of the agreement with Guinness, LVMH is now tendering for such number of Guinness ordinary shares as, together with the shares whose acquisition was announced yesterday, will bring its percentage interest in the present issued ordinary share capital of Guinness to approximately 24.1 per cent.

In order to ensure that LVMH's effective percentage interest in the present issued ordinary share capital of Guinness could be increased to at least 22.4 per cent., LVMH has entered into the overwriting arrangements referred to below, under which it is entitled to acquire additional Guinness ordinary shares if it does not acquire sufficient shares under the Tender Offer. Accordingly, as a result of the overwriting arrangements, LVMH may acquire up to 59,446,392 Guinness ordinary shares, representing approximately 6.8 per cent. of Guinness' present issued ordinary share capital.

Terms of the Tender Offer

1. Shares may be tendered under the Tender Offer at any price (expressed in whole pence per share) up to a maximum price of 825p.
2. If tenders totalling less than 9,000,000 Guinness ordinary shares are received, the Tender Offer shall be void.
3. Subject to paragraph 2 above, all tenders will be irrevocable.
4. The Tender Offer will close at 3.00 p.m. on Friday, 8th June, 1990 ("the closing date") and no tenders received after that time will be accepted.

Guinness ordinary shares successfully tendered will be acquired by LVMH free from all charges and encumbrances and with all rights now or hereafter attaching thereto, including the right to receive all dividends and other distributions declared, made or paid after the date hereof and the right to attend and vote at any General Meeting of Guinness after 8th June, 1990.

6. The price which will be payable for Guinness ordinary shares successfully tendered under the Tender Offer (the "striking price") will be:

- (a) if the number of shares successfully tendered is more than 59,446,392, the lowest price at which the number of shares being offered for tender under the Tender Offer can be acquired; or
- (b) if the number of shares successfully tendered is 59,446,392 or less, the maximum price of 825p per share.

All shareholders who tender at or below the striking price will receive the striking price. If necessary, tenders made at the striking price will be scaled down pro rata in which case fractions will be ignored.

No shares tendered above the striking price will be accepted. Shareholders wishing to sell their shares under the Tender Offer should be aware that the striking price could be below the maximum price.

7. All tenders must be made on the form of tender which forms part of this document (the "Form of Tender"), duly completed in accordance with the instructions therein, which (together with the notes thereon) constitute part of the terms of the Tender Offer.

8. The Tender Offer shall be governed by, and construed in accordance with, English law and delivery of a Form of Tender shall constitute submission to the jurisdiction of the English Courts.

9. As the Guinness ordinary shares are listed on the Paris Bourse, an offer to acquire by tender up to 59,446,392 Guinness ordinary shares at a maximum price of 825p per share and otherwise on substantially the same terms as the Tender Offer, is being made in France (the "French Offer"). Any shares tendered under the French Offer will be treated, for the purposes of paragraphs 2 and 5 of the Terms of the Tender Offer, as having been tendered under the Tender Offer. Accordingly, the total number of Guinness ordinary shares which may be acquired under the Tender Offer and the French Offer is 59,446,392. Shares may only be tendered under either the Tender Offer or the French Offer.

10. No person receiving a copy of this document and/or any Form of Tender in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him nor should he in any event use such Form of Tender, unless in the territory such offer is lawful and offer could lawfully be made to him without compliance with any unfilled legal requirements or other legal requirements. It is the responsibility of any person outside the UK or subject to the laws of any overseas jurisdiction, who receives a copy of this document and/or a Form of Tender and who wishes to tender, to satisfy himself as to the validity of the laws of the relevant territory and, if different, the territory of which he or the beneficial owner of the Guinness ordinary shares, tendered is a national or resident in connection therewith, including the obtaining of any governmental or other consents and compliance with any other necessary formalities. In tendering, the person doing so warrants and represents to S.G. Warburg & Co. Ltd. ("Warburg") and LVMH that the relevant offer or invitation may lawfully be made to him and that he has taken appropriate steps to satisfy himself as aforesaid provided that if LVMH in its absolute discretion (based upon legal advice or otherwise) determines that in any particular case or cases such warranty and representation cannot be or should not have been made then the relevant tender shall be void and the person making the tender shall have no claim whatsoever against Warburg or LVMH. No steps have been taken to qualify the Tender Offer or to authorise the distribution of the Tender Offer document or Form of Tender in any territory outside the United Kingdom. Nothing in this paragraph 10 shall affect the ability of the persons to whom the French Offer is addressed to accept the French Offer.

The Tender Offer is not being made to U.S. persons, as explained more fully below. Accordingly, any person tendering pursuant to the Tender Offer warrants and represents to Warburg and LVMH by the act of tendering:

- (a) that he is not a U.S. person and that he is not acting in any capacity on behalf of a U.S. person in tendering; and
- (b) that neither he nor any person on whose behalf he is acting in tendering has directly or indirectly used any instrumentalities or facilities of interstate or foreign commerce of the U.S.A., including without limitation any postal or telecommunication facility or any facility of a securities exchange or member firm of a securities exchange.

The Tender Offer is not utilizing any instrumentality or facility of interstate or foreign commerce of the U.S.A., including without limitation any postal or telecommunication facility or any facility of a securities exchange or member firm of a securities exchange. Accordingly, copies of this document, the Form of Tender and any related offering documents, are not to be made available in, or transmitted by any means whatever to, the U.S.A. or to any U.S. person or to anyone acting on behalf of a U.S. person in tendering, nor is any facility of instrumentality of interstate or foreign commerce of the U.S.A. to be used to transmit any of such documents. Persons receiving any such documents must observe the prohibitions of the preceding sentence.

U.S.A. to be used to transmit any of such documents. Persons receiving any such documents must observe the prohibitions of the preceding sentence.

Any Form of Tender:

- (a) enclosed in a postal wrapper that indicates in any manner (such as by postmark) that it was transmitted from the U.S.A., or otherwise appears to Warburg or LVMH to have been sent from the U.S.A.; or
- (b) designating a U.S. address as the place to which cash should be remitted or to which Form of Tender, Guinness share certificates and/or other documents of title should be sent or returned; or
- (c) received from a person having a registered address in the U.S.A. who does not designate a non-U.S. person or agent to receive any cash to be remitted or documents to be sent or returned in connection with the Tender Offer; or
- (d) received from a person who designates a U.S. person or agent to receive any cash to be remitted or documents to be sent or returned in connection with the Tender Offer.

will not be considered a valid acceptance of the Tender Offer. Delivery of Guinness ADRs therewith will not be considered as a valid tender under the Tender Offer.

For the purposes of this paragraph 10, "U.S. person" means a citizen or resident of the U.S.A., a corporation, partnership or other entity created or organized in or under the laws of the U.S.A., or an estate or trust the income of which is subject to United States Federal income taxation regardless of the source provided, however, that the term "U.S. person" does not include a branch or agency of a United States bank or insurance company that is operating outside the U.S.A. for valid business reasons as a locally regulated branch or agency engaged in the banking or insurance business and not solely for the purpose of participating in the Tender Offer, and "U.S.A." means the United States of America (including the States and the District of Columbia), its territories, its possessions and other areas subject to its jurisdiction.

Summary of the overwriting arrangements

LVMH has entered into an agreement with Warburg by which Warburg has undertaken to acquire, on behalf of LVMH, such number of Guinness ordinary shares as may be required to ensure that LVMH's effective percentage interest in the present issued ordinary share capital of Guinness is at least 22.4 per cent. (approximately 24.1 per cent. on a fully diluted basis). Within the framework of the agreement with Guinness, LVMH is now tendering for such number of Guinness ordinary shares as, together with the shares whose acquisition was announced yesterday, will bring its percentage interest in the present issued ordinary share capital of Guinness to approximately 24.1 per cent.

Under the overwriting arrangements, LVMH will be entitled, during the two business days following the announcement of the result of the Tender Offer, to require Warburg to procure the sale of, or to sell itself, up to such number of Guinness ordinary shares as LVMH may require to increase its interest in the present issued ordinary share capital of Guinness to approximately 24.0 per cent. (the maximum level that will be achieved if the Tender Offer is successfully completed in full), or such lower level as may be achieved by exercising the overwriting in full.

Summary of the agreement with Guinness

In July 1988, agreement was reached with Guinness regarding the establishment of a jointly-owned company, Jacques Robert, which is now owned as to 53 per cent. by LVMH and as to 47 per cent. by Guinness, and which holds approximately 46.3 per cent. of LVMH's present issued ordinary share capital. The arrangements with Guinness permit LVMH to increase its effective percentage interest in Guinness to approximately 24.1 per cent. (approximately 24.1 per cent. on a fully diluted basis), taking into account Guinness' interest in Christian Dior.

As part of the original arrangements with Guinness, Guinness issued new Guinness ordinary shares to LVMH representing approximately 10 per cent. of Guinness' ordinary share capital as enlarged by that issue. As a result of subsequent market purchases and the further purchases announced yesterday (but before LVMH's interest under the overwriting arrangements is taken into account) LVMH's present interest in Guinness represents approximately 17.3 per cent. of the present issued ordinary share capital.

Future intentions of LVMH

LVMH regards its interest in the share capital of Guinness as a long-term strategic investment and, as contemplated by the terms of the existing agreement with Guinness, LVMH is increasing its interest in the ordinary share capital of Guinness.

Procedure for tendering

Forms of Tender, duly completed, should be returned, together with the relevant share certificate(s) and/or other document(s) of title for Guinness ordinary shares, or, at the discretion of Warburg and LVMH, an indemnity in lieu thereof, to Barclays Bank PLC, New Issues, at the address set out in the Form of Tender, as soon as possible but in any event so as to arrive not later than 3.00 p.m. on Friday, 8th June, 1990. If, at any time, all of the shares represented by a certificate delivered with a Form of Tender are sold, transferred or otherwise disposed of, the relevant shareholder will be entitled to receive from Guinness a certificate for the unsold shares.

Notwithstanding that no share certificate(s) is/are delivered in respect of a duly completed Form of Tender (i) executed under seal by Sepon Limited and endorsed on behalf of the Stock Exchange to the effect that the Guinness ordinary shares to which it refers are the whole or part of a holding registered in the name of Sepon Limited and/or are Guinness ordinary shares to which Sepon Limited is unconditionally entitled immediately to become the registered holder; or (ii) executed by any other person(s) and endorsed on behalf of the Stock Exchange to the effect that such person(s) is/are unconditionally entitled immediately to become the registered holder(s) of the Guinness ordinary shares to which it refers and that one or more of the said person(s) is/are in favour of such person(s) in respect thereof, it is/are in the course of registration, shall be treated by Warburg and LVMH as valid in all respects on the date of its actual receipt provided that, no presentation to the Registrar of Guinness for registration, the instrument of transfer executed pursuant thereto is unconditionally accepted for registration.

Settlement

1. The result of the Tender Offer, the striking price and (if applicable) the basis of scaling down tenders will be announced by 8.30 a.m. on Monday, 11th June, 1990, the business day next following the closing date.
2. Town clearing cheques will be despatched by Barclays Bank PLC, New Issues, not later than 12 business days following the closing date, to holders of Guinness ordinary shares whose tenders, valid and complete in all respects, are received before the Tender Offer closes in respect of the number of Guinness ordinary shares accepted under the Tender Offer.
3. All documents and remittances sent by or to holders of Guinness ordinary shares will be sent at their own risk and no acknowledgement of receipt of such documents and remittances will be sent. If the Tender Offer is void, Forms of Tender, certificates and/or other documents of title will be returned on or before 22nd June, 1990.

Taxation

The disposal of Guinness ordinary shares pursuant to the Tender Offer by a shareholder resident in the United Kingdom will, under the taxation law presently in force, constitute a disposal or part disposal for the purposes of United Kingdom taxation on capital gains and may give rise to a liability to taxation. Any shareholder who is in doubt as to his tax position should consult his own professional adviser.

Yours faithfully,  
for S.G. WARBURG & CO. LTD.  
PIERS VUN SIMON  
Director

Appendix

1. LVMH is a Société Anonyme incorporated in France whose main place of business is 30 Avenue Hoche, 75008 Paris, France.
2. Warburg and members of the S.G. Warburg Group may have a position in Guinness ordinary shares and related investments. Warburg, which is a member of The Securities Association, is acting as financial adviser to LVMH.

Unless the context otherwise requires, expressions defined in the Tender Offer document dated 1st June, 1990 from S.G. Warburg & Co. Ltd. bear the same meanings in this Form.

## FORM OF TENDER

for the sale of  
Guinness ordinary shares

### ACTION TO BE TAKEN

If you wish to tender all of your Guinness ordinary shares at the maximum price, follow the instructions under "AND THEN" below. If you wish to tender less than all of your Guinness ordinary shares, you should insert in Box 1 the number of Guinness ordinary shares which you wish to tender. If you wish to tender at less than the maximum price, you should insert in Box 2 the price, in whole pence per share, at which you wish to tender your Guinness ordinary shares.

If you wish to tender part of your holding of Guinness ordinary shares at one price per share, and another part of your holding at a different price per share, you must submit separate Forms of Tender for each price at which you wish to tender Guinness ordinary shares.

### AND THEN

Sign the Form below and send it, together with your share certificate(s) and/or other document(s) of title for not less than the total number of Guinness ordinary shares tendered to Barclays Bank PLC, New Issues, P.O. Box 123, Finsbury House, 25 Farringdon Street, London EC4A 4HD as soon as possible but in any event so as to arrive not later than 3.00 p.m. on Friday, 8th June, 1990.

### NOTE

If you have lost any of your certificates and/or other documents of title, you should follow the procedure in Note D below. If you are a holder of Guinness ordinary shares, arising on exercise of conversion rights attaching to the 5% per cent. convertible cumulative redeemable preference shares of £1 each in Guinness and have not received a share certificate in respect of such Guinness ordinary shares, you should obtain from the Registrar of Guinness certification that you are the holder of the number of shares tendered and lodge the certification and this Form with Barclays Bank PLC, New Issues. Your attention is also drawn to the additional Notes below.

To: Warburg and LVMH

(1) I/we, the undersigned, have received the Tender Offer document dated 1st June, 1990 (the "Tender Offer document") from Warburg offering on behalf of LVMH to acquire by way of tender up to 59,446,392 Guinness ordinary shares. I/we hereby irrevocably tender to Warburg on the terms set out in the Tender Offer document:

Box 1

INSERT HERE NUMBER OF GUINNESS ORDINARY SHARES WHICH YOU WISH TO TENDER

Guinness ordinary shares held by me/us, or such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document.

Box 2

INSERT HERE PRICE IN WHOLE PENCE PER SHARE AT WHICH YOU WISH TO TENDER THE GUINNESS ORDINARY SHARES SPECIFIED IN BOX 1

at the price per Guinness ordinary share set out in Box 2 (or, if Box 2 is left blank, 825p per share), or such higher price as may be payable in accordance with the terms of the Tender Offer, for settlement in cash.

(2) I/we endorse the share certificate(s) and/or other document(s) of title in respect of not less than the number of Guinness ordinary shares tendered hereby. (3) My/Our execution of this Form shall constitute (i) my/our irrevocable acceptance of the Tender Offer on behalf of LVMH, contained in and on the terms of the Tender Offer document, in respect of the number of Guinness ordinary shares set out or deemed to be set out above (or such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document) and (ii) an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of LVMH and any Director of Warburg as my/our attorney to complete and execute on my/our behalf and in my/our name(s) one or more instruments of transfer in favour of LVMH of the Guinness ordinary shares in respect of which I/we have accepted or shall be deemed to have accepted the Tender Offer and to execute any other documents and to do any other acts as may be necessary or expedient to give effect to any such transfer; (iii) my/our irrevocable authority and request to LVMH or its agents to send by post at my/our risk to the person or agent whose name and address is specified below as to and to vote for me/us and on my/our behalf in such manner as he thinks fit or to abstain from voting at any General Meeting of Guinness (and at any adjournment of any such meeting) pending the registration of the transfer in respect of such Guinness ordinary shares.

(4) Subject to the Tender Offer becoming unconditional, my/our execution of this Form shall constitute an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of LVMH and any Director of Warburg as my/our attorney(s) to execute any form of proxy in respect of the number of Guinness ordinary shares which are purchased by LVMH from me/us hereunder, and (ii) if a corporation, to appoint any person nominated by LVMH to attend as and to vote for me/us and on my/our behalf in such manner as he thinks fit or to abstain from voting at any General Meeting of Guinness (and at any adjournment of any such meeting) pending the registration of the transfer in respect of such Guinness ordinary shares.

Please insert below in BLOCK CAPITALS the name and address of the person or agent to whom you wish any cheque and/or document of title to be sent.

Name \_\_\_\_\_ Address \_\_\_\_\_

### NOTES REGARDING THE COMPLETION AND LODGING OF THIS FORM

The following notes should be read carefully. In order to be valid, the Form of Tender must be correctly completed in all respects and received by Barclays Bank PLC, New Issues, P.O. Box 123, Finsbury House, 25 Farringdon Street, London EC4A 4HD by 3.00 p.m. on Friday, 8th June 1990, together with the share certificate(s) and/or other document(s) of title and, where appropriate, death certificate, probate, letters of administration, marriage certificate and/or deed poll. Tenders submitted on a photocopy of this Form of Tender will not be accepted. Warburg and LVMH reserve the right to accept a Form of Tender accompanied by an acceptable indemnity in lieu of a share certificate and/or other documents of title. TENDERS NOT VALID IN ALL RESPECTS WILL BE DISREGARDED.

In order to be valid this Form must, except as mentioned below, be signed personally by the registered holder or, in the case of a joint holding, by ALL the registered holders. A body corporate must execute this Form under seal, the seal being affixed and witnessed in accordance with its Articles of Association or other regulations.

The following suggestions are made to avoid delay and inconvenience:-

- A if a holder is away from home (e.g. abroad or on holiday) - Send this Form by the quickest means (e.g. air mail) to the holder for execution or, if he has executed a power of attorney, have this Form signed by the attorney. In the latter case the power of attorney (or a duly certified copy, as provided in the Powers of Attorney Act 1971) must be lodged with this Form for noting. No other signatures will be accepted.
- B If the sole holder has died:- If probate or letters of administration has/have been granted with Guinness, this Form must be signed by the personal representative(s) of the deceased. If probate or letters of administration has/have been granted but has/have not been registered with Guinness, the personal representative(s) should sign the Form below, at the address given below, with the share certificate(s) and with a copy of the probate or letters of administration as soon as possible.
- C If one or more of the joint holders has died:- This Form is valid if signed by all the surviving holders and lodged with Barclays Bank PLC, New Issues, at the address given below, accompanied by the death certificate, probate or letters of administration of the deceased holder.
- D If one or all of your share certificate(s) and/or other documents of title has/have been lost or is/are not readily available:- Complete and lodge this Form with a letter of explanation and any share certificate(s) and/or other documents of title available with Barclays Bank PLC, New Issues, at the address given below. At the same time you should write to the Registrar of Guinness, 111 Eldon Road, Edinburgh EH12 6JW, for a letter of indemnity which should be completed in accordance with the instructions given. When completed, the letter of indemnity must be lodged with Barclays Bank PLC, New Issues, at the address given below by 3.00 p.m. on 8th June, 1990. Indemnities will only be accepted at the discretion of Warburg and LVMH. No payment will be made under the terms of the Tender Offer unless share certificate(s) and/or other document(s) of title, or an acceptable indemnity in lieu thereof, is/are received by the due date.
- E If your name or other particulars are shown incorrectly on the certificate, e.g.:-

(i) incorrect name: name on certificate \_\_\_\_\_ James Smith  
correct name \_\_\_\_\_ James John Smythe

Complete and lodge this Form with the correct name and accompanied by a letter from your bank, stockbroker or solicitor confirming that the person described on the certificate and the person who has signed this Form are one and the same.

(ii) incorrect address: Write the correct address on this Form.

(iii) change of name: Lodge your marriage certificate or the deed poll with this Form for noting.

Further copies of this Form are available from:-

Barclays Bank PLC, New Issues,  
P.O. Box 123, Finsbury House,  
25 Farringdon Street, London EC4A 4HD.  
Tel: 071-489 1995

S.G. Warburg & Co. Ltd.,  
2 Finsbury Avenue,  
London EC2M 2PA.  
Tel: 071-486 1090

S.G. Warburg Securities,  
1 Finsbury Avenue,  
London EC2M 2PA.  
Tel: 071-486 1066

Signed, sealed and delivered by the undersigned shareholder(s):-

### PLEASE SIGN HERE

(1) Sole or First Holder:

Usual signature \_\_\_\_\_

Surname \_\_\_\_\_

(State whether Mr., Mrs., Miss or Title)

Forename(s) \_\_\_\_\_

(in full)

Address \_\_\_\_\_

(in full)

Postcode \_\_\_\_\_

(2) Second Holder (if any):

Usual signature \_\_\_\_\_

Surname \_\_\_\_\_

(State whether Mr., Mrs., Miss or Title)

Forename(s) \_\_\_\_\_

(in full)

(3) Third Holder (if any):

Usual signature \_\_\_\_\_

Surname \_\_\_\_\_

(State whether Mr., Mrs., Miss or Title)

Forename(s) \_\_\_\_\_

(in full)

Address \_\_\_\_\_

(in full)

Postcode \_\_\_\_\_

(4) Fourth Holder (if any):

Usual signature \_\_\_\_\_

Surname \_\_\_\_\_

(State whether Mr., Mrs., Miss or Title)

Forename(s) \_\_\_\_\_

(in full)

In the case of joint holders ALL must sign. A corporation must execute under seal.





## FT LAW REPORTS

## Digest of cases reported in the Easter Term

FROM MAY 15 TO MAY 25

Gloucester City Council v  
Williams and Others

(FT, May 18)  
The defendants were granted a licence by the City for a stall in its market building for the sale of "high class salads." Another stallholder complained to the City that the defendants' stall was trading in competition with him in selling general vegetables. A list of 18 items was agreed but the defendants did not abide by the list and were given notice to quit. The question was whether as a matter of law of market franchises, the City was entitled to impose items on a stallholder as to what goods should be sold from his stall. Dismissing an appeal from a first instance decision in favour of the City, the Court of Appeal stated that at Common Law, the owner of the stall was entitled to stipulate such terms as he thought fit when granting a licence to occupy a stall and there was no rule of franchise law to the contrary. On the judge's findings, the agreed list of 18 items was incorporated in the licence as identifying the high class salads there specified, and was binding on the defendants.

Derby and Co Ltd v  
Weldon and Others

(FT, May 18)  
In interlocutory proceedings concerning the continuance of Mareva injunctions, the Court

of Appeal stated that the object of a Mareva injunction was that, within the limits of its power, no court should permit a defendant to take action designed to ensure that subsequent court orders were rendered less effective than would otherwise be the case (*Derby v Weldon* [Nos 3 & 4]). There was no reason why that should not extend in principle and in an appropriate case to ordering the transfer of assets to a jurisdiction in which the English judgment would have to be recognised from one where it would not and where issues would have to be relitigated. However in the present case, it appeared that assets in Switzerland were safe from dissipation under the present regime, so there was no need to resort to what would be a drastic and wholly exceptional measure.

Al-Nakib Investments  
(Jersey) Ltd and Another v  
Longcroft

(FT, May 18)  
The defendants were directors of a company and they made application to the Stock Exchange to deal in shares issued on the unlisted securities market. A prospectus was published inviting subscriptions and, in reliance on the prospectus, the plaintiffs subscribed for shares. Thereafter the plaintiffs acquired shares in the market, acquired options

and increased their holdings. The plaintiffs alleged that the directors knew or ought to have known that they were likely to acquire shares not only under the rights issue but also in the market and were likely to rely on the prospectus and interim reports, and that the directors owed them a duty of care. Mr Justice Mervyn Davies stated that the defendants did not owe the plaintiffs a duty of care insofar as the prospectus and the interim reports had been addressed to them for a particular purpose, namely the rights issue and the plaintiff had used them for another purpose, i.e. buying shares in the market. Therefore those parts in the statement of claim relating to transactions other than the rights issue would be struck out.

## Javid v Agil

(FT, May 22)  
In a dispute over a tenancy, the tenant contended that proof of possession and payment of quarterly rent raised a presumption in favour of periodic tenancy which could only be rebutted by express agreement for a tenancy at will. However, the Court of Appeal held, that landlord and tenant could not sensibly be taken to have agreed that the tenant should have a periodic tenancy with all the consequences flowing from that, at a time when

they were still not agreed about the terms, and when he had been permitted to go into possession as an interim measure in the expectation that all would be regulated and regularised in due course. When and so long as such parties were in the throes of negotiating larger terms, caution must be exercised before inferring or imputing an intention to give the occupant more than a very limited interest, be it licence or tenancy.

## Re Wellab Engineers Ltd

(FT, May 23)  
The two directors sold the company's freehold premises, equipment and work in progress for £110,000. A winding up order was made on June 20 1988. The creditors' deficiency was estimated at £43,000. The liquidators alleged that the sale of assets was at a gross undervalue and in breach of the directors' fiduciary duties. They also alleged that the directors acted improperly because they gave priority to preservation of the business and employees' jobs including their own. However, the liquidators accepted that if they had decided to invite the appointment of a receiver, the chances that the creditors would have done any better would have been minimal. Dismissing the liquidators' misfeasance summons, Mr Justice

Hoffmann stated that it was not fair or realistic to have expected the directors to have undertaken the task of realising the assets to the best advantage of the creditors while an honest attempt to save their business was in accordance with recent developments in insolvency law.

Barber v Guardian Royal  
Exchange Group

(FT, May 25)  
Mr Barber was a member of a pension fund established under a non-contributory scheme wholly financed by the employer. It was a "contracted out" scheme involving the contractual waiver of the earnings-related state pension scheme. The normal pensionable age in Mr Barber's category of employee was 62 for men and 57 for women. Mr Barber was made redundant when he was 52. The employer paid him the cash benefits provided for the severance terms, statutory redundancy pay, and an ex gratia payment. It was not disputed that a woman in the same position as Mr Barber would have received an immediate retirement pension as well as the statutory redundancy pay, and that the total value of her benefits would have been greater than the amount paid to him. The European Court of Justice held that under the principle of Article

119 of the EEC Treaty that each member state should ensure that men and women should receive equal pay for equal work, compensation in connection with redundancy constituted a form of pay in respect of employment and fell within the concept of pay within article 119. It could not cease to constitute a form of pay on the sole ground that it was statutory or ex gratia. Benefits paid by an employer in connection with compulsory redundancy fell within Article 119, whether paid under a contract of employment, by virtue of legislative provisions, or on a voluntary basis, as did a pension paid under a contracted-out private occupational scheme.

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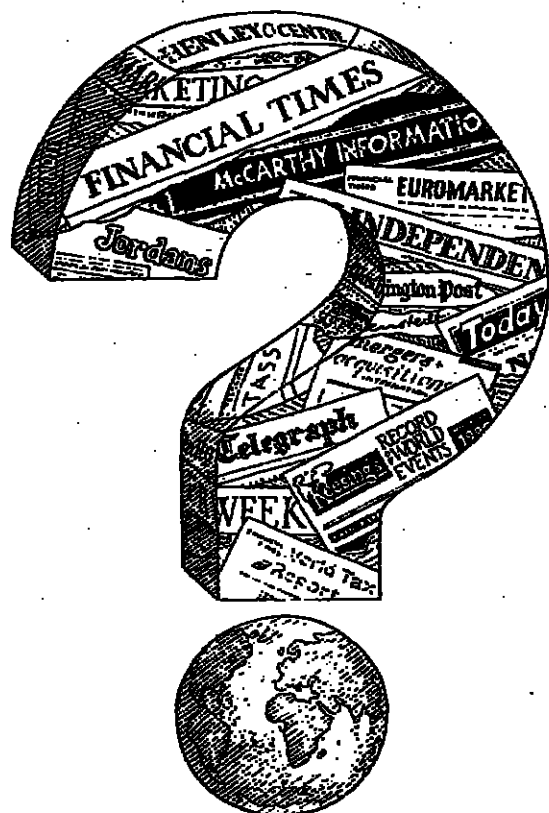
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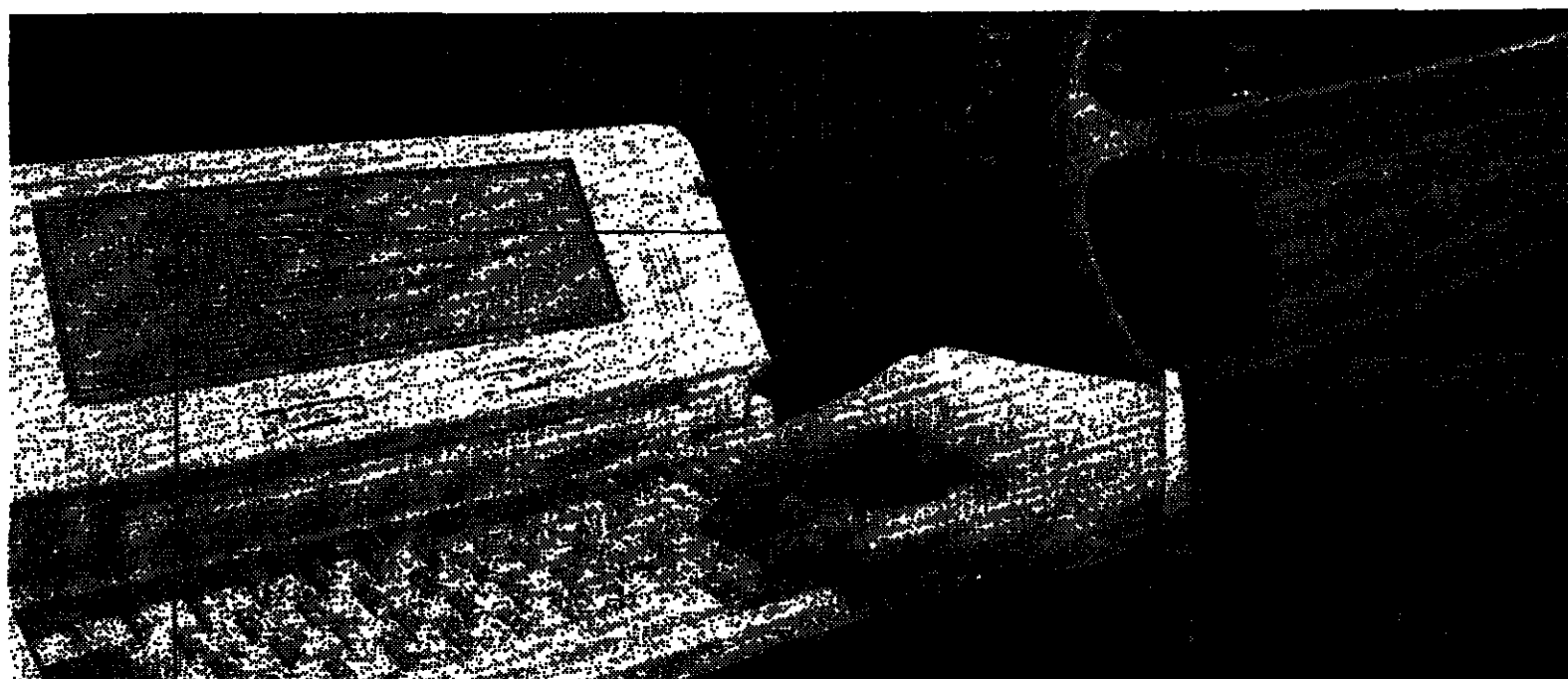
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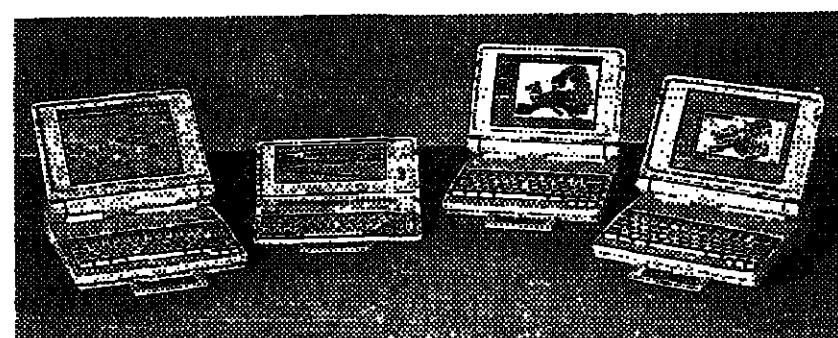
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## Gains held after irregular trading

FINANCIAL TIMES STOCK INDICES												
	May 31	May 30	May 28	May 25	May 24	Year Ago	1990	Since High		Completion Low		May 28
Government Secs	76.21	76.58	76.14	76.25	76.36	84.88	84.20 (21)	74.13 (30)	127.4 (31/85)	49.18 (31/78)		
Fixed Income	67.28	67.27	67.54	67.08	67.29	96.37	92.91 (8)	85.86 (30/74)	100.5 (2/77)	50.53 (2/75)		
Ordinary Share	1665.0	1657.4	1623.3	1800.0	1805.2	1745.6	1669.3 (5/1)	1633.0 (20/1)	2006.6 (5/89)	2006.6 (20/84)		
Gold Mines	213.3	216.2	215.7	211.2	208.7	171.5	378.5 (6/2)	307.1 (16/5)	734.7 (15/92)	43.5 (20/77)		
FT-SE 100 Share	2345.1	2346.2	2295.6	2295.6	2277.1	2130.0	2453.7 (2)	2103.4 (34/80)	2463.7 (23/87)	206.0 (23/84)		
Ord. Div. Yield	5.12	4.88	5.06	5.11	5.06	4.58	Since 10 Govt. Secs 15/10/92, Pound Int. 1928, Ordinary 17/5/93, Gold mines 12/9/85, Basic 10 FT-SE 100 5/12/83, 6 MI 10/39					
Earning Yield % (full)	11.50	11.22	11.43	11.58	11.49	11.04						
P/E Ratio(Nat)(b)	10.80	10.78	10.58	10.46	10.52	10.00						
S&P 500 Barge 4.46pm	32.814	30.67	21.836	25.698	24.440	25.653						
Equity Turnover(Net)	-	1078.14	556	949.59	107.70	149.50	<b>GILT EDGED ACTIVITY</b> <b>Indices*</b>					
Equity Bargains	-	29.801	22.945	26.295	25.287	29.420						
Shares Traded (mlt)	-	408.7	339.5	371.5	350.8	68.58						
Ordinary Share Index, Hourly changes	Day's High 1666.2					Day's Low 1464.2						
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	<b>FT-SE, Hourly</b> <b>1989</b>			
1987	1988	1989	1990	1991	1992	1993	1994	1995				
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	<b>Day's High 2357.2</b> <b>1989</b>			
1987	1988	1989	1990	1991	1992	1993	1994	1995				
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	<b>Day's High 2337.6</b> <b>1989</b>			
1987	1988	1989	1990	1991	1992	1993	1994	1995				

[illegible]

Based on trading volume for monthly securities dealt through the BEAG system yesterday until 4.30pm.

One follower said: "It was clear that the offer was not going to succeed at 15p and the funds were gambling on the fact that the funds will raise their price."

Lex Service continued its upward progress after a favourable research note and firmed bids by M&G. This "little rascal" was described as "a risk taker" by one marketmaker.

Anticipation of a good set of results from VSEI pushed its shares up 19 to 535p.

Harley's shares slumped heavily to 15p, after it forecast significant first half losses. The USM-quoted company pinned the blame on development costs of a software package and a recent deterioration in the general state of the UK software mar-

ket.

Other computer companies also experienced a sticky day. Hazysys slid 4 p, Sullivan was again off at 215p, down 1, and the USM-quoted Misyss shed 5 to 155p.

The Monopolies and Mergers Commission's recommendation that David Sullivan, the controversial publisher of the Sunday Sport, should not be allowed to merge his interests with those of the Bristol Evening Post came as a relief to the newsreader. Sullivan's response to his share price which slithered 17 to 278p.

USM-quoted Select Appointments slid 17 to 70p after saying that its French subsidiary would incur a significant loss for the year to April 1990.

US arbitrageurs bought Car-

ton Communications' American depositary receipts, saluting marketmakers. The result was a rise of 20 shares in London to 29 to 585p.

Premier unit trust group M&G, bounded forward after revealing a very satisfactory set of mid-term figures. Marketmakers at M&G Crutwick shank said pre-tax profits may have been better than the market had expected but he saw little reason to alter his full year estimate of £36m. Funds management groups have prospered behind the recent share rise in the market, said the researcher, as M & G share rose 16 to 445p.

■ Other Market statistics, including the FT-Averages share index. Page 26

[illegible][illegible][illegible]

11.34	11.86				
11.39	12.46				
12.05	12.37				
<b>Building Societies</b>					
11.57	11.79	10% 99% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
11.57	11.79	10% 99% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
11.57	11.79	10% 99% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%
10.94	11.76				
11.71	12.31				
11.28	11.68				

[illegible]

10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14</
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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar strong as D-Mark falls

THE PROBLEMS associated with ending Germany overhauling the foreign exchange yesterday, depressing the D-Mark and boosting the dollar. A statement from Mr James Baker, US Secretary of State, appeared to offer no compromise on the issue of Germany being a member of Nato, as President George Bush began a summit meeting with Soviet President Mikhail Gorbachev.

At the same time the seen lack of cohesion within the Bundesbank on the subject of German monetary union also cast a shadow over the D-Mark. The central bank issued a statement yesterday that the treaty on monetary and economic union between the two Germanys had fulfilled Bundesbank demands. This was seen as an attempt to dispel speculation that the Bundesbank is at odds with the Government in Bonn, and was regarded as a move to reinforce the authority of Mr Karl Otto Pöhl, the Bundesbank president. Earlier this week Mr Pöhl spoke out against critical comments made by some regional members of the Bundesbank board, after suggestions that Bonn had ignored Bundesbank reservations about the terms for monetary union.

## € IN NEW YORK

May 31	Latest	Previous
1 month	1.6475-1.6480	1.6475-1.6480
3 months	1.6475-1.6480	1.6475-1.6480
6 months	1.6475-1.6480	1.6475-1.6480
12 months	1.6475-1.6480	1.6475-1.6480

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

May 31	Latest	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

Commercial rates taken towards the end of London trading. Six-month forward rate 5.35-5.37p 12 months 5.35-5.37p.

## CURRENCY RATES

May 31	Latest	Previous
US Dollar	1.6475-1.6480	1.6475-1.6480
Swiss Franc	1.6475-1.6480	1.6475-1.6480
Japanese Yen	1.6475-1.6480	1.6475-1.6480
West German Mark	1.6475-1.6480	1.6475-1.6480
French Franc	1.6475-1.6480	1.6475-1.6480
Italian Lira	1.6475-1.6480	1.6475-1.6480
Spanish Peseta	1.6475-1.6480	1.6475-1.6480
Portuguese Escudo	1.6475-1.6480	1.6475-1.6480
Belgian Franc	1.6475-1.6480	1.6475-1.6480
Dutch Guilder	1.6475-1.6480	1.6475-1.6480
Austrian Schilling	1.6475-1.6480	1.6475-1.6480
Irish Punt	1.6475-1.6480	1.6475-1.6480
Greek Drachma	1.6475-1.6480	1.6475-1.6480
Israeli Sheqel	1.6475-1.6480	1.6475-1.6480
Thai Baht	1.6475-1.6480	1.6475-1.6480
Singapore Dollar	1.6475-1.6480	1.6475-1.6480
Malaysian Ringgit	1.6475-1.6480	1.6475-1.6480
Indonesian Rupiah	1.6475-1.6480	1.6475-1.6480
Philippine Peso	1.6475-1.6480	1.6475-1.6480
South African Rand	1.6475-1.6480	1.6475-1.6480
New Zealand Dollar	1.6475-1.6480	1.6475-1.6480
Australian Dollar	1.6475-1.6480	1.6475-1.6480

Source: Reuters. All rates are for 100 units of foreign currency against 100 units of sterling.

## CURRENCY MOVEMENTS

May 31	Latest	Previous
US Dollar	1.6475-1.6480	1.6475-1.6480
Swiss Franc	1.6475-1.6480	1.6475-1.6480
Japanese Yen	1.6475-1.6480	1.6475-1.6480
West German Mark	1.6475-1.6480	1.6475-1.6480
French Franc	1.6475-1.6480	1.6475-1.6480
Italian Lira	1.6475-1.6480	1.6475-1.6480
Spanish Peseta	1.6475-1.6480	1.6475-1.6480
Portuguese Escudo	1.6475-1.6480	1.6475-1.6480
Belgian Franc	1.6475-1.6480	1.6475-1.6480
Dutch Guilder	1.6475-1.6480	1.6475-1.6480
Austrian Schilling	1.6475-1.6480	1.6475-1.6480
Irish Punt	1.6475-1.6480	1.6475-1.6480
Greek Drachma	1.6475-1.6480	1.6475-1.6480
Israeli Sheqel	1.6475-1.6480	1.6475-1.6480
Thai Baht	1.6475-1.6480	1.6475-1.6480
Singapore Dollar	1.6475-1.6480	1.6475-1.6480
Malaysian Ringgit	1.6475-1.6480	1.6475-1.6480
Indonesian Rupiah	1.6475-1.6480	1.6475-1.6480
Philippine Peso	1.6475-1.6480	1.6475-1.6480
South African Rand	1.6475-1.6480	1.6475-1.6480
New Zealand Dollar	1.6475-1.6480	1.6475-1.6480
Australian Dollar	1.6475-1.6480	1.6475-1.6480

Source: Reuters. All rates are for 100 units of foreign currency against 100 units of sterling.

## OTHER CURRENCIES

May 31	Latest	Previous
US Dollar	1.6475-1.6480	1.6475-1.6480
Swiss Franc	1.6475-1.6480	1.6475-1.6480
Japanese Yen	1.6475-1.6480	1.6475-1.6480
West German Mark	1.6475-1.6480	1.6475-1.6480
French Franc	1.6475-1.6480	1.6475-1.6480
Italian Lira	1.6475-1.6480	1.6475-1.6480
Spanish Peseta	1.6475-1.6480	1.6475-1.6480
Portuguese Escudo	1.6475-1.6480	1.6475-1.6480
Belgian Franc	1.6475-1.6480	1.6475-1.6480
Dutch Guilder	1.6475-1.6480	1.6475-1.6480
Austrian Schilling	1.6475-1.6480	1.6475-1.6480
Irish Punt	1.6475-1.6480	1.6475-1.6480
Greek Drachma	1.6475-1.6480	1.6475-1.6480
Israeli Sheqel	1.6475-1.6480	1.6475-1.6480
Thai Baht	1.6475-1.6480	1.6475-1.6480
Singapore Dollar	1.6475-1.6480	1.6475-1.6480
Malaysian Ringgit	1.6475-1.6480	1.6475-1.6480
Indonesian Rupiah	1.6475-1.6480	1.6475-1.6480
Philippine Peso	1.6475-1.6480	1.6475-1.6480
South African Rand	1.6475-1.6480	1.6475-1.6480
New Zealand Dollar	1.6475-1.6480	1.6475-1.6480
Australian Dollar	1.6475-1.6480	1.6475-1.6480

Source: Reuters. All rates are for 100 units of foreign currency against 100 units of sterling.

## MONEY MARKETS

## London rates firmer

INTEREST RATES had a firmer tone in London yesterday, as speculation faded that sterling would soon become a full member of the EMS. Dealers noted that Mr John Major, the UK Chancellor, had given no hint of early entry into the EMS Exchange Rate mechanism when he spoke in Paris on Wednesday, but he did not rule out a rise in bank base rates.

Three-month sterling inter-bank rate to 15.15-15.20 per cent from 15.10-15.15, while 12-month money market to 15.15-15.20 per cent from 15.10-15.15.

## UK clearing bank base lending rate

15 per cent
from October 5

Short sterling futures fell back following the Chancellor's comments. September delivery opened weak at 85.28 and touched a low of 85.23, before closing at 85.23, against 85.34.

Day-to-day credit was in very short supply again on the money market. The Bank of England initially forecast a shortage of £1.250m, but revised this to £1.150m at noon and to £950m in the afternoon. Total assistance of £1.020m was provided.

An early round of help was offered and at that time the authorities bought £500m bills, including £47m bank bills

The D-Mark weakened against most major currencies, and was particularly depressed against the dollar. Expectations that today's US employment data will show a strong rebound in job creation underpinned the dollar. A rise of about 230,000 is expected in May non-farm payrolls, after the low April figure of 64,000. A fall in April US factory orders was widely forecast, but the drop of 2.3 per cent was larger than expected. However, it had little impact on the dollar.

At the London close the US currency had climbed to DM1.6815; to SF1.4325 from SF1.4206; to FF5.7800 from FF5.6700; and to ¥152.80 from ¥151.30. Its index rose to 67.8 from 67.3.

The D-Mark lost ground to the Japanese yen, falling to ¥88.80 from ¥89.08, and was also weak in terms of the Italian lira. The Bank of Italy supported the D-Mark, buying

DM165m at the Milan fixing. It finished in London at L735.60, against L735.60 on Wednesday. The Italian central bank also bought Ecu52m and FF731m to limit the lira's advance against other members of the European Monetary System, after Mr Paolo Pomicino, the Italian Budget Minister, ruled out another cut in the Bank of Italy's discount rate. This was a heavy intervention came as the French franc was fixed at its floor of L218.13 in Milan.

Sterling had a soft undertone, following Wednesday's speech by Mr John Major, the UK Chancellor, when he dashed hopes of early UK membership of the EMS Exchange Rate Mechanism. The pound fell 1 1/2 cents to £167.70, but rose to DM2.8500 from DM2.8450, and to FF5.6100 from FF5.5925, while holding steady at ¥256.00 and SF12.4025. Sterling's index fell 0.4 to 98.0.

## EURO-CURRENCY INTEREST RATES

May 31	Short	7 Days	One Month	Three Months	Six Months	One Year
US Dollar	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Swiss Franc	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Japanese Yen	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
West German Mark	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
French Franc	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Italian Lira	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Spanish Peseta	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Portuguese Escudo	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Belgian Franc	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Dutch Guilder	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Austrian Schilling	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Irish Punt	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Greek Drachma	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Israeli Sheqel	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Thai Baht	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Singapore Dollar	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Malaysian Ringgit	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Indonesian Rupiah	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Philippine Peso	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
South African Rand	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
New Zealand Dollar	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20
Australian Dollar	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20	15.15-15.20

Long term Eurodollar: two years 9.5-9.6 per cent, three years 9.5-9.6 per cent, four years 9.5-9.6 per cent, five years 9.5-9.6 per cent. Short term rates are for US dollars and Japanese yen. All rates are for 100 units of foreign currency against 100 units of sterling.

## POUND SPOT-FORWARD AGAINST THE POUND

May 31	Spot	One Month	Three Months	Six Months	One Year
US Dollar	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Swiss Franc	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Japanese Yen	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
West German Mark	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
French Franc	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Italian Lira	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Spanish Peseta	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Portuguese Escudo	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Belgian Franc	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Dutch Guilder	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Austrian Schilling	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Irish Punt	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Greek Drachma	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Israeli Sheqel	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Thai Baht	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Singapore Dollar	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Malaysian Ringgit	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Indonesian Rupiah	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Philippine Peso	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
South African Rand	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
New Zealand Dollar	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480
Australian Dollar	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480	1.6475-1.6480

Commercial rates taken towards the end of London trading. Six-month forward rate 5.35-5.37p 12 months 5.35-5.37p.

## DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

May 31	Spot	One Month	Three Months	Six Months	One Year	
US Dollar	1.6750-1.6920	1.6762-1.6775	1.6747-1.6900m	6.87	2.78-2.75p	6.50
Swiss Franc	1.5780-1.5910	1.5780-1.5910	1.58-1.5900m	2.46	1.02-1.02p	2.03
Ireland	1.7780-1.7910	1.7780-1.7910	1.78-1.7900m	2.46	1.02-1.02p	2.03
Japanese Yen	1.7780-1.7910	1.7780-1.7910	1.78-1.7900m	2.46	1.02-1.02p	2.03
West German Mark	1.8940-1.9135	1.8942-1.9135	1.8942-1.9135m	0.13	0.01-0.01p	0.03
French Franc	1.8940-1.9135	1.8942-1.9135	1.8942-1.9135m	0.13	0.01-0.01p	0.03
Italian Lira	1.8940-1.9135	1.8942-1.9135	1.8942-1.9135m	0.13	0.01-0.01p	0.03
Spanish Peseta	1.8940-1.9135	1.8942-1.9135	1.8942-1.9135m	0.13	0.01-0.01p	0.03
Portuguese Escudo	1.8940-1.9135	1.8942-1.9135	1.8942-1.9135m	0.13	0.01-0.01p	0.03
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
West German Mark	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
French Franc	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Italian Lira	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Spanish Peseta	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
Portuguese Escudo	1.6800-1.7000	1.6800-1.7000	1.6800-1.7000m	2.14	0.03-0.03p	2.14
US Dollar	1.6800-1.7000	1.6800-1.7000				



NADA									
Sales	Ship	High	Low	Close	Chng	Sales	Ship	High	Close
100 Inv Bop	\$224	224	224	224	+	52030 Resurgence	\$15	14 1/2	14 1/2
22500 Pacco	\$176	181	164	+	+	46800 Pepp	\$7	7	7
3400 Nemo A I	\$104	104	104	+	+	1718 Film Algom	\$20	20 1/2	20 1/2
7000 Janesco	\$165	164	164	+	+	31904 Rogers B I	\$8	7 1/2	7 1/2
4000 Korr Auto	\$116	121	121	+	+	650 Romeo	\$84	84	84
4880 Labatz	\$271	271	271	+	+	100 Rottman	\$84	84	84
87972 Lac Inter	\$113	113	113	+	+	278912 Royal Oak	\$23 1/2	23 1/2	23 1/2
402 Large p	\$21 1/2	21 1/2	21 1/2	+	+	15003 Pyo Trco	\$14 1/2	14 1/2	14 1/2
5800 Laddco A	\$23 1/2	23 1/2	23 1/2	+	+	47002 SHL Syst	\$7 1/2	7 1/2	7 1/2
26419 Laddco B I	\$204	204	204	+	+	200 SHG A I	\$11 1/2	11 1/2	11 1/2
11500 Laur B I	\$14 1/2	14 1/2	14 1/2	+	+	1500 SHL Com A I	\$16 1/2	16 1/2	16 1/2
6000 Laur Cr B	\$21 1/2	21 1/2	21 1/2	+	+	25000 Sealand	\$13 1/2	13 1/2	13 1/2
11000 Laventel A	\$9 1/2	9 1/2	9 1/2	+	+	26500 Seapine	\$30	30	30
10700 Laddco Co	\$16	16	16	+	+	600 Stoner B I	\$16	16	16
135 Laventel	\$20 1/2	20 1/2	20 1/2	+	+	62000 Steg	\$16	16	16
2000 MDS B	\$12 1/2	12 1/2	12 1/2	+	+	36010 Sengram	\$10 1/2	10 1/2	10 1/2
30070 New Novale	\$2 1/2	2 1/2	2 1/2	+	+	46800 Soers Cam	\$11 1/2	11 1/2	11 1/2
121172 Macmillan	\$16 1/2	17 1/2	18 1/2	+	+	600 Shw-C B I	\$24	24	24
10000 Macmillan	\$2 1/2	2 1/2	2 1/2	+	+	28821 Shtl Cam	\$26 1/2	26 1/2	26 1/2
1037 Macmillan	\$16 1/2	16 1/2	16 1/2	+	+	7500 Sherrill	\$17	17	17
3070 Marti Res	\$11 1/2	11 1/2	11 1/2	+	+	100 Silo	\$2 1/2	2 1/2	2 1/2
3000 Marti Res	\$2 1/2	2 1/2	2 1/2	+	+	1400 Sotham	\$5	5	5
10000 Metal Int	\$14 1/2	14 1/2	14 1/2	+	+	12800 Southern	\$24 1/2	24 1/2	24 1/2
4000 Midway City	\$20	20	20	+	+	5000 Sover B I	\$27	27	27
25200 Minerva	\$17 1/2	17 1/2	17 1/2	+	+	20000 Stock A	\$16 1/2	16 1/2	16 1/2
3210 Mithl Corp	\$20	20	20	+	+	23970 Teco Sav	\$11 1/2	11 1/2	11 1/2
10700 Laddco Co	\$16	16	16	+	+	28800 Teco B I	\$29	29	29
10100 Moore	\$34 1/2	34 1/2	34 1/2	+	+	1000 Tencos A B	\$8 1/2	8 1/2	8 1/2
30070 New Novale	\$2 1/2	2 1/2	2 1/2	+	+	24 Unecorp A I	\$16	16	16
81800 West Bl. Can	\$20	20	20	+	+	1000 Ten Sun	\$22 1/2	22 1/2	22 1/2
4000 West Bl. Can	\$20	20	20	+	+	5415 Tote Star	\$24	24	24
4000 West Bl. Can	\$20	20	20	+	+	33010 Tote Star	\$17 1/2	17 1/2	17 1/2
7300 Noranda F	\$12	10 1/2	11 1/2	+	+	7000 WBC B I	\$11 1/2	11 1/2	11 1/2
15000 Noranda	\$24 1/2	24 1/2	24 1/2	+	+	1000 Tencos A B	\$8 1/2	8 1/2	8 1/2
15000 Noranda	\$24 1/2	24 1/2	24 1/2	+	+	28000 Teco B I	\$29	29	29
4000 Noranda	\$20	20	20	+	+	1000 Tencos A B	\$8 1/2	8 1/2	8 1/2
3000 Noranda	\$20	20	20	+	+	24 Unecorp A I	\$16	16	16
15000 Noranda	\$24 1/2	24 1/2	24 1/2	+	+	1000 Tencos A B	\$8 1/2	8 1/2	8 1/2
4000 Noranda	\$20	20	20	+	+	24 Unecorp A I	\$16	16	16
15000 Noranda	\$24 1/2	24 1/2	24 1/2	+	+	1000 Tencos A B	\$8 1/2	8 1/2	8 1/2
4000 Noranda	\$20	20	20	+	+	24 Unecorp A I	\$16	16	



## 12 Month P/

Continued on Page 43

Handwritten signature: *John D. Smith*



**NASDAQ NATIONAL MARKET**

3000 prices May 31

Sales						Sales						Sales						Sales																							
Stock	Div.	100s	High	Low	Last	Change	Stock	Div.	100s	High	Low	Last	Change	Stock	Div.	100s	High	Low	Last	Change	Stock	Div.	100s	High	Low	Last	Change														
ADM	Div.	20	379	314	314	+	ADM	Div.	20	379	314	314	+	ADM	Div.	20	379	314	314	+	ADM	Div.	20	379	314	314	+	ADM	Div.	20	379	314	314	+							
AG	Div.	10	18	20	20	+	AG	Div.	10	18	20	20	+	AG	Div.	10	18	20	20	+	AG	Div.	10	18	20	20	+	AG	Div.	10	18	20	20	+	AG	Div.	10	18	20	20	+
AIG	Div.	10	18	20	20	+	AIG	Div.	10	18	20	20	+	AIG	Div.	10	18	20	20	+	AIG	Div.	10	18	20	20	+	AIG	Div.	10	18	20	20	+	AIG	Div.	10	18	20	20	+
AJ	Div.	10	18	20	20	+	AJ	Div.	10	18	20	20	+	AJ	Div.	10	18	20	20	+	AJ	Div.	10	18	20	20	+	AJ	Div.	10	18	20	20	+	AJ	Div.	10	18	20	20	+
AM	Div.	10	18	20	20	+	AM	Div.	10	18	20	20	+	AM	Div.	10	18	20	20	+	AM	Div.	10	18	20	20	+	AM	Div.	10	18	20	20	+	AM	Div.	10	18	20	20	+
AN	Div.	10	18	20	20	+	AN	Div.	10	18	20	20	+	AN	Div.	10	18	20	20	+	AN	Div.	10	18	20	20	+	AN	Div.	10	18	20	20	+	AN	Div.	10	18	20	20	+
AO	Div.	10	18	20	20	+	AO	Div.	10	18	20	20	+	AO	Div.	10	18	20	20	+	AO	Div.	10	18	20	20	+	AO	Div.	10	18	20	20	+	AO	Div.	10	18	20	20	+
AP	Div.	10	18	20	20	+	AP	Div.	10	18	20	20	+	AP	Div.	10	18	20	20	+	AP	Div.	10	18	20	20	+	AP	Div.	10	18	20	20	+	AP	Div.	10	18	20	20	+
AR	Div.	10	18	20	20	+	AR	Div.	10	18	20	20	+	AR	Div.	10	18	20	20	+	AR	Div.	10	18	20	20	+	AR	Div.	10	18	20	20	+	AR	Div.	10	18	20	20	+
AS	Div.	10	18	20	20	+	AS	Div.	10	18	20	20	+	AS	Div.	10	18	20	20	+	AS	Div.	10	18	20	20	+	AS	Div.	10	18	20	20	+	AS	Div.	10	18	20	20	+
AT	Div.	10	18	20	20	+	AT	Div.	10	18	20	20	+	AT	Div.	10	18	20	20	+	AT	Div.	10	18	20	20	+	AT	Div.	10	18	20	20	+	AT	Div.	10	18	20	20	+
AV	Div.	10	18	20	20	+	AV	Div.	10	18	20	20	+	AV	Div.	10	18	20	20	+	AV	Div.	10	18	20	20	+	AV	Div.	10	18	20	20	+	AV	Div.	10	18	20	20	+
AW	Div.	10	18	20	20	+	AW	Div.	10	18	20	20	+	AW	Div.	10	18	20	20	+	AW	Div.	10	18	20	20	+	AW	Div.	10	18	20	20	+	AW	Div.	10	18	20	20	+
AX	Div.	10	18	20	20	+	AX	Div.	10	18	20	20	+	AX	Div.	10	18	20	20	+	AX	Div.	10	18	20	20	+	AX	Div.	10	18	20	20	+	AX	Div.	10	18	20	20	+
AY	Div.	10	18	20	20	+	AY	Div.	10	18	20	20	+	AY	Div.	10	18	20	20	+	AY	Div.	10	18	20	20	+	AY	Div.	10	18	20	20	+	AY	Div.	10	18	20	20	+
AZ	Div.	10	18	20	20	+	AZ	Div.	10	18	20	20	+	AZ	Div.	10	18	20	20	+	AZ	Div.	10	18	20	20	+	AZ	Div.	10	18	20	20	+	AZ	Div.	10	18	20	20	+
BA	Div.	10	18	20	20	+	BA	Div.	10	18	20	20	+	BA	Div.	10	18	20	20	+	BA	Div.	10	18	20	20	+	BA	Div.	10	18	20	20	+	BA	Div.	10	18	20	20	+
BB	Div.	10	18	20	20	+	BB	Div.	10	18	20	20	+	BB	Div.	10	18	20	20	+	BB	Div.	10	18	20	20	+	BB	Div.	10	18	20	20	+	BB	Div.	10	18	20	20	+
BC	Div.	10	18	20	20	+	BC	Div.	10	18	20	20	+	BC	Div.	10	18	20	20	+	BC	Div.	10	18	20	20	+	BC	Div.	10	18	20	20	+	BC	Div.	10	18	20	20	+
BD	Div.	10	18	20	20	+	BD	Div.	10	18	20	20	+	BD	Div.	10	18	20	20	+	BD	Div.	10	18	20	20	+	BD	Div.	10	18	20	20	+	BD	Div.	10	18	20	20	+
BE	Div.	10	18	20	20	+	BE	Div.	10	18	20	20	+	BE	Div.	10	18	20	20	+	BE	Div.	10	18	20	20	+	BE	Div.	10	18	20	20	+	BE	Div.	10	18	20	20	+
BF	Div.	10	18	20	20	+	BF	Div.	10	18	20	20	+	BF	Div.	10	18	20	20	+	BF	Div.	10	18	20	20	+	BF	Div.	10	18	20	20	+	BF	Div.	10	18	20	20	+
BG	Div.	10	18	20	20	+	BG	Div.	10	18	20	20	+	BG	Div.	10	18	20	20	+	BG	Div.	10	18	20	20	+	BG	Div.	10	18	20	20	+	BG	Div.	10	18	20	20	+
BH	Div.	10	18	20	20	+	BH	Div.	10	18	20	20	+	BH	Div.	10	18	20	20	+	BH	Div.	10	18	20	20	+	BH	Div.	10	18	20	20	+	BH	Div.	10	18	20	20	+
BI	Div.	10	18	20	20	+	BI	Div.	10	18	20	20	+	BI	Div.	10	18	20	20	+	BI	Div.	10	18	20	20	+	BI	Div.	10	18	20	20	+	BI	Div.	10	18	20	20	+
BJ	Div.	10	18	20	20	+	BJ	Div.	10	18	20	20	+	BJ	Div.	10	18	20	20	+	BJ	Div.	10	18	20	20	+	BJ	Div.	10	18	20	20	+	BJ	Div.	10	18	20	20	+
BK	Div.	10	18	20	20	+	BK	Div.	10	18	20	20	+	BK	Div.	10	18	20	20	+	BK	Div.	10	18	20	20	+	BK	Div.	10	18	20	20	+	BK	Div.	10	18	20	20	+
BL	Div.	10	18	20	20	+	BL	Div.	10	18	20	20	+	BL	Div.	10	18	20	20	+	BL	Div.	10	18	20	20	+	BL	Div.	10	18	20	20	+	BL	Div.	10	18	20	20	+
BM	Div.	10	18	20	20	+	BM	Div.	10	18	20	20	+	BM	Div.	10	18	20	20	+	BM	Div.	10	18	20	20	+	BM	Div.	10	18	20	20	+	BM	Div.	10	18	20	20	+
BN	Div.	10	18	20	20	+	BN	Div.	10	18	20	20	+	BN	Div.	10	18	20	20	+	BN	Div.	10	18	20	20	+	BN	Div.	10	18	20	20	+	BN	Div.	10	18	20	20	+
BO	Div.	10	18	20	20	+	BO	Div.	10	18	20	20	+	BO	Div.	10	18	20	20	+	BO	Div.	10	18	20	20	+	BO	Div.	10	18	20	20	+	BO	Div.	10	18	20	20	+
BP	Div.	10	18	20	20	+	BP	Div.	10	18	20	20	+	BP	Div.	10	18	20	20	+	BP	Div.	10	18	20	20	+	BP	Div.	10	18	20	20	+	BP	Div.	10	18	20	20	+
BQ	Div.	10	18	20	20	+	BQ	Div.	10	18	20	20	+	BQ	Div.	10	18	20	20	+	BQ	Div.	10	18	20	20	+	BQ	Div.	10	18	20	20	+	BQ	Div.	10	18	20	20	+
BR	Div.	10	18	20	20	+	BR	Div.	10	18	20	20	+	BR	Div.	10	18	20	20	+	BR	Div.	10	18	20	20	+	BR	Div.	10	18	20	20	+	BR	Div.	10	18	20	20	+
BS	Div.	10	18	20	20	+	BS	Div.	10	18	20	20	+	BS	Div.	10	18	20	20	+	BS	Div.	10	18	20	20	+	BS	Div.	10	18	20	20	+	BS	Div.	10	18	20	20	+
BT	Div.	10	18	20	20	+	BT	Div.	10	18	20	20	+	BT	Div.	10	18	20	20	+	BT	Div.	10	18	20	20	+	BT	Div.	10	18	20	20	+	BT	Div.	10	18	20	20	+
BU	Div.	10	18	20	20	+	BU	Div.	10	18	20	20	+	BU	Div.	10	18	20	20	+	BU	Div.	10	18	20	20	+	BU	Div.	10	18	20	20	+	BU	Div.	10	18	20	20	+
BV	Div.	10	18	20	20	+	BV	Div.	10	18	20	20	+	BV	Div.	10	18	20	20	+	BV	Div.	10	18	20	20	+	BV	Div.	10	18	20	20	+	BV	Div.	10	18	20	20	+
BW	Div.	10	18	20	20	+	BW	Div.	10	18	20	20	+	BW	Div.	10	18	20	20	+	BW	Div.	10	18	20	20	+	BW	Div.	10	18	20	20	+	BW	Div.	10	18	20	20	+
BX	Div.	10	18	20	20	+	BX	Div.	10	18	20	20	+	BX	Div.	10	18	20	20	+	BX	Div.	10	18	20	20	+	BX	Div.	10	18	20	20	+	BX	Div.	10	18	20	20	+
BY	Div.	10	18	20	20	+	BY	Div.	10	18	20	20	+	BY	Div.	10	18	20	20	+	BY	Div.	10	18	20	20	+	BY	Div.	10	18	20	20	+	BY	Div.	10	18	20	20	+
BZ	Div.	10	18	20	20	+	BZ	Div.	10	18	20	20	+	BZ	Div.	10	18	20	20	+	BZ	Div.	10	18	20	20	+	BZ	Div.	10	18	20	20	+	BZ	Div.	10	18	20	20	+
CA	Div.	10	18	20	20	+	CA	Div.	10	18	20	20	+	CA	Div.	10	18	20	20	+	CA	Div.	10	18	20	20	+	CA	Div.	10	18	20	20	+	CA	Div.	10	18	20	20	+
CB	Div.	10	18	20	20	+	CB	Div.	10	18	20	20	+	CB	Div.	10	18	20	20	+	CB	Div.	10	18	20	20	+	CB	Div.	10	18	20	20	+	CB	Div.	10	18	20	20	+
CC	Div.	10	18	20	20	+	CC	Div.	10	18	20	20	+	CC	Div.	10	18	20	20	+																					

**3pm prices  
May 31**

[illegible]



## AMERICA

## Profit-taking gives way to modest buying again

## Wall Street

AFTER a string of record highs, the US equity market is finding it tough to make further progress although a minor bout of profit-taking early yesterday morning gave way yet again to modest buying, writes Janet Bush in New York.

At 2pm, the Dow Jones Industrial Average was quoted 7.59 higher at 2,988.15 on relatively active volume of 108m shares. The Dow had closed 8.06 higher on Wednesday at a record close of 2,978.56.

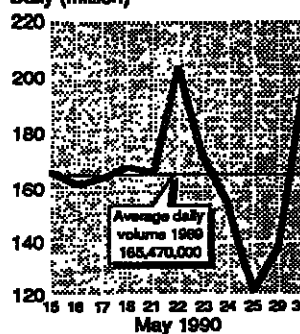
The market's early pause came partly on defensive stock markets in Europe, partly on under pressure by a stronger dollar, and then on an early bout of selling of IBM which has been a definite market leader in recent sessions. At one point, IBM was quoted \$1 lower but then the stock recovered to stand around \$4 higher before dipping back at mid-session to stand unchanged at \$120.

The selling of IBM came on rumours that Hitachi of Japan would soon unveil a main-frame computer which is faster than IBM's equivalent model. Other stocks which have been leading the market higher generally made small gains. Coca-Cola added \$1 to \$45.75, Pepsi-Cola gained \$1 to \$74.4, Compaq Computer rose \$1 to \$120.45 and Waste Management

edged \$1 higher to \$40. The most obvious loser of the morning session was Tunka, the toy manufacturer, whose shares slumped \$2 to \$7.4 after the company said that it expected to report a significant loss in its second quarter because of lower sales. The mood of the market still

## NYSE volume

Daily (million)



appears to be relatively positive. There is, however, a more pessimistic view which argues that only relative stability in the bond market is sustaining the equity market at these price levels. If today's May employment release is stronger than expected, the Treasury market could look very vulnerable indeed and start to drag stocks lower.

The most important piece of economic news yesterday was

a report from Chicago purchasing managers which showed a much stronger manufacturing sector. The national purchasing managers' report is due today and is now also expected to show more strength than earlier anticipated.

Profit-taking continued on two issues which have been under pressure all week. LA Gear fell \$1 to \$42 and Avery International dipped \$1 to \$23. On the over-the-counter market, Tyco Toys jumped \$2 to \$27.7 after an unsolicited offer to buy the company. It did not name the suitor.

## Canada

TORONTO stocks firmed at mid-session on hopes that provincial ministers might be close to solving the Meach Lake constitutional impasse. The composite index climbed 17.3 to 3,582.8 on volume of 15.31m shares. Advances led declines 246 to 221.

Among industrials, Nova rose \$2 to \$28.75, Alcan climbed \$1 to \$28.75 and T-D was flat at \$21. National Bank was unchanged at \$23.75 after the release of second quarter earnings. Shell Canada led \$1 to \$80 from its work force. Imperial Oil class A shares lost \$1 to \$38.58 on reports that it would lay off 2,000 employees.

## THE FOUR WEEKS

to May 25 gave a graphic demonstration of how investors in emerging markets can lose money, almost as easily as they can win.

Losers in the list of emerging markets covered by the International Finance Corporation are led by Taiwan, which shows a dollar-adjusted 36 per cent drop over the period. As it happens, the Taipei Stock Exchange weighted index hit its low for the year of 6,146.44 on May 25, against a February 10 high of 12,495.34.

The last week alone saw a drop of over 17 per cent. Political confusion, a growing capital outflow and decreasing exports and rapidly reducing stock market volume, to period of utter dejection. Subsequently, perceptions and share prices have improved.

Taiwan's performance was the main reason why the Asian Pacific Index fell 50 per cent at one point last year, following the introduction of a single floating exchange rate and the liberalisation of interest rates. But a significant recovery has been taking place recently as the result of a progressive reduction in interest rates and the opening of the market to foreign investors.

Mexico is having a phenomenal run. In a revival based on the political credibility of its new president, Mr Carlos Sal-

developed later in the month into rumours of a further political coup attempt.

Latin America came out better, with a 3.4 per cent rise over the period. Its big winners were Venezuela and Mexico.

Venezuela, in stock market terms, is seen as one of the new, exciting places in Latin America, a big oil producer which should follow others, like Mexico, into the financial big time. The Caracas stock exchange began operations in 1978. It now has 48 registered brokers. Its sister Maracaibo exchange, founded in 1987, is being developed to serve as the capital market for the western region of the country.

The Caracas market fell 50 per cent at one point last year, following the introduction of a single floating exchange rate and the liberalisation of interest rates. But a significant recovery has been taking place recently as the result of a progressive reduction in interest rates and the opening of the market to foreign investors.

Mexico is having a phenomenal run. In a revival based on the political credibility of its new president, Mr Carlos Sal-

## IFC EMERGING MARKETS PRICE INDICES

Market	No. of stocks	May 25 1990	% Change over 4 weeks (Dollar terms)	% Change over 4 weeks (Local currency terms)	May 25 1990	% Change over 4 weeks (Dollar terms)	% Change over 4 weeks (Local currency terms)
Latin America	(24)	284.53	+1.4	-32.2	8,247.237	+5.1	+160.8
Argentina	(1)	75.25	-9.5	-39.3	1,220.285	-4.6	+17.7
Brazil	(56)	75.25	-9.5	-39.3	1,220.285	-4.6	+17.7
Chile	(28)	689.08	-6.3	+8.1	1,087.69	+4.8	+28.3
Colombia	(20)	259.50	+3.2	+13.9	11,033.67	+19.1	+38.3
Mexico	(54)	754.66	+17.9	+29.4	975.75	+40.0	+123.4
Venezuela	(13)	158.40	+30.5	+110.4	975.75	+40.0	+123.4
East Asia	(63)	387.57	+12.1	-16.3	328.95	+12.1	-13.2
Korea	(23)	1,421.10	-12.5	-26.3	1,607.38	-12.0	-24.3
Philippines	(64)	825.06	-36.0	-37.4	572.63	-33.3	-34.2
Taiwan, China	(64)	825.06	-36.0	-37.4	572.63	-33.3	-34.2
South Asia	(60)	202.16	+1.1	-1.0	280.07	+0.9	+1.3
India	(62)	157.35	+12.4	+3.5	174.92	+11.6	+3.4
Malaysia	(34)	418.47	+13.0	+4.6	396.46	+12.4	+5.0
Europe/Middle East	(26)	601.37	+8.2	+113.5	773.25	+9.0	+125.7
Greece	(26)	99.71	+2.0	+7.7	175.43	+2.0	+12.1
Jordan	(27)	627.02	+3.1	-8.0	589.48	+0.6	-10.2
Portugal	(16)	339.52	+12.7	+39.9	1,131.32	+14.4	+54.0
Turkey	(16)	339.52	+12.7	+39.9	1,131.32	+14.4	+54.0

Source: International Finance Corporation. Base date: Dec 31, 1989. Last 1989 = 100. Dec 1989 = 100.

nas de Gortari. Ma Gillian Graham, of Latin American Securities in London, says that there is a great feeling of confidence and notes that the privatisation of the banking system could be a bull point. This

week the president of the Association of Mexican Banks said that foreign banks will be able to participate as minority investors in the new mixed banking system, possibly up to 49 per cent.

She says: "All this talk of privatisation, coupled with Mexico's recent decision to hold talks with the US on a free trade agreement, is going to inspire a lot of people to come into the market."

## EUROPE

## Special situations enliven holiday mood on bourses

SPECIAL SITUATIONS provided the main interest in bourses yesterday, as bourses moved towards the Whitsun weekend, writes Our Markets Staff.

AMSTERDAM saw panic selling of NMB on rumours that the bank had suffered a loss of F100m from currency swaps in South America and that the Dutch state would sell its remaining 23 per cent stake, all hotly denied by the bank. The stock fell to a low of F149.80 before closing F150.90 on heavy volume of 178,786 shares.

Also actively traded was the trading and transport group Van Ommen Celco, which gained F1.60 to F140.60 on takeover rumours. The CBS Tendency index closed steady at 120.5.

ZURICH eased on profit-taking, the Credit Suisse index easing to 652.1 from 655.3. The engineering company, Gebrüder Fischer, fell SF21.20 to SF21.20 after a shareholder, through a proxy, announced that it has sold its 10 per cent holding to the three largest banks in Switzerland, which will place the shares on the open market.

PARIS closed lower as trading concentrated on selected stocks. Traders were getting increasingly nervous about the market's short term prospects after rumours of early, and big rights issues from Total, the insurer GAN and Générale des Eaux. The CAC 40 index fell 13.29 to 2,107.51, though off its lows of 2,094.12. Volumes slipped to around FF2.2bn from Wednesday's FF2.6bn.

Lafarge was the most actively traded stock, soaring FF23 to FF91 with 686,160 shares traded on continued speculation of stake-building. The activity prompted the company to issue a statement that it was not worried by the unusually high turnover. BIL-

which said it would issue new capital of some FF5.6bn reserved for the state as part of its purchase of the state-owned cement firm Orkma, slipped FF6 to FF70.4. Lyonnaise Des Eaux dropped FF6 to FF7.37 after it announced that it would issue a convertible bond for FF2.2bn to FF2.5bn.

LYONNESE DES EAUX rose to FF7.52 in initial reaction to news that it planned to buy another 6.8 per cent of Guinness of the UK to bring its total stake to around 24 per cent. But the market later decided that closer ties between the two companies would be beneficial, and the stock recovered to close FF7.63 lower at FF7.60.

Paribas and Navigation Mixte both fell after Wednesday's news to cut their stakes in each other. Paribas slipped FF13 to FF7.83 while Mixte lost FF13 to FF7.12.

FRANKFURT closed mixed as volume slid for the second day in succession, from DM4.5bn on Tuesday, through DM5.3bn on Wednesday, to DM4.5bn. The DAX index rose 3.87 to 1,844.41 after a 2.64 decline to 1,785.53 in the FAZ at mid-session.

Once again, the hiatus in the market was emphasised by Volkswagen, topping the most active list for the fourth day in succession after news of one big buy order on Monday. The shares fell DM2.50 to DM20.50. BMW managed to gain DM1 to DM57 after reporting a 3 per cent rise in sales for the first five months of 1990; industry sales figures showed that new car sales in Europe fell by 4.3 per cent in April.

There were worse falls in construction, where Philipp Holzmann dropped DM66 to DM1,510 on an unchanged DM10 dividend, and Bilfinger & Berger fell DM34 to DM84; Andreas Wahl of Carnegie International still likes BIL-

ger, which he has on a prospective pie of about 25 against 42 for Holzmann.

MILAN was steady as some investors closed their profits after nearly three weeks of sustained gains by the market. Volume remained healthy and the Comit index closed 0.57 firmer at 746.73.

Borsa stood out, rising L31 to L2,800 on speculation that the share-swap agreement with Banco Hispano Americano of Spain and Commerciale AG would be pitched above the current share price. CIB, Mr Carlo de Benedetti's holding company, added L5 to L5,700 on rumours that Mr de Benedetti would finally announce the sale of his stake in Société Générale de Belgique by public tender offer in the next few days. Insurers, especially the smaller ones, continued to advance and Fiat, which said late on Wednesday that it would extend its share-buyback programme to June 1991 from December 1990, rose L75 to L10,685.

BRUSSELS was pulled higher by Petrofina which jumped BF325 to 2.8 per cent to BF12.100 in heavy turnover of 37,000 shares. The appointment of financier Albert Frère as the company's new chairman and an issue of Petrofina warrants by Bankers Trust motivated the rise. The cash market index rose 32.76 to 6,321.66.

STOCKHOLM closed mixed in active trading which concentrated on a few of the larger stocks. The weighted Affarsvärden general index closed 0.5 lower at 1,265.7 on turnover of SKr777m, the largest daily volume so far this year. Ericson advanced smartly on rumours of more lucrative orders and a positive article in the Dagens Industri business daily. Ericsson free B shares rose SKr50 to SKr1,234.

Special situations supported

## Tokyo

INVESTORS brushed caution aside and after a slow start being picked up and took the Nikkei back above 3,000 mark, writes Michiko Nakamoto in Tokyo.

Although a weak yen and futures-related activity made for some volatility, interest in a wide number of issues with good earnings prospects or special situations supported a firm advance in share prices.

The Nikkei average moved from a low of 3,227.94 before closing at 3,130.80, up 204.54. Advancing issues far outnumbered decliners at 612 to 346, with 180 unchanged. Turnover remained at 800m, where it has been for the past two days. The Toxix index of all listed stocks advanced 18.65 to 2,425.74 and in London, the ISE/Nikkei 50 index rose 1.91 to 1,829.00.

Investors had been expecting some volatility due to arbitrage activity as the index futures advanced 18.65 to 2,425.74 and in London, the ISE/Nikkei 50 index rose 1.91 to 1,829.00. Investors had been expecting some volatility due to arbitrage activity as the index futures advanced 18.65 to 2,425.74 and in London, the ISE/Nikkei 50 index rose 1.91 to 1,829.00.

Issues with good earnings prospects that have lagged behind the market were sought after. Mitsui Engineering and Shipbuilding topped the active list with 27.5m shares and gained Y10 to Y1,040. Mitsubishi Heavy Industries was up Y20 to Y1,070. Tokyo, the railway company which is at the core of the Tokyo group, emerged third on the volumes list with 21.5m shares. News that companies in the group have been increasing their shareholdings in each other prompted speculation that one, or some, of the companies might be a takeover target. Tokyo Corp advanced Y120 to Y1,970.

Special situations supported

## Nikkei rises over 33,000 as caution fades

a firm rise in Osaka where the OSE average added 287.32 to 35,539.22. Volume at 75.9m shares was slightly lower than Wednesday's 78.2m.

## Roundup

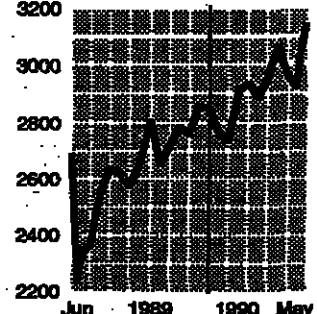
THE PACIFIC Rim was mostly higher, buoyed by Wall Street and improving domestic politics. Manila recouped some losses after Wednesday's plunge while Singapore saw volume shrink as investors looked to other markets.

MANILA made a partial recovery on bargain-hunting after Wednesday's drop. The composite index rose 19.71 to 817.85. But concern about a coup attempt kept investors nervous. Turnover rose to 483.2m shares from 457.6m.

HONG KONG reached another post-June 4 high in the heaviest trading in over seven months, on follow-through buying from Wednesday's rally and further signs that Peking was softening its stance. The

## Hong Kong

Hang Seng Index



Hang Seng Index surged 48.97 points, or 1.5 per cent, to 3,182.32. Turnover ballooned to HK\$2.12bn, the heaviest since October 16, from HK\$1.55bn.

TAIWAN rallied as investors returned after seeing the weighted index pierce the 7,000 resistance point. The index added 433.88, or 6.33 per cent, to 7,290.88. Trading volume

rose to 1.67bn shares or NT\$113.22bn from 1.57bn shares or NT\$99.42bn.

AUSTRALIA was pulled higher by a surge in Australian share price index futures. The All Ordinaries index was 12.5 higher at 1,512.0. But turnover fell to 81m shares or A\$155m from 82m shares or A\$171m.

NEW ZEALAND ignored firmer money market rates and gained for the sixth day in a row. The Barclays index added 19.10 to 1,816.25. Turnover was 12.7m shares or NZ\$18.6m after 10.7m or NZ\$21.6m.

SEOUL rose for the third consecutive day on confirmation that President Roh Tae-woo would meet Soviet President Mikhail Gorbachev in the US next week. The meeting could lead to diplomatic relations and boost economic ties.

The composite index advanced 8.06 to 727.86, in active volume of 305.1bn won after 219.4bn won. SINGAPORE closed mixed in listless trading. UIC remained

the most active issue as investors evaluated the benefits of buying Singapore Land. The stock fell 2 cents to \$22.83 with 4.34m shares traded. The Straits Times index fell 3.80 to 1,553.64. Turnover fell to 63.2m shares, worth S\$124.5m from 69.0m or S\$131.6m.

KUALA LUMPUR was encouraged by further gains in Tokyo, but it went sideways in later trading due to a lack of follow-through. The composite index rose 1.61 to 583.57, in thin turnover unchanged at 27.4m shares.

JAKARTA fell in slow trading, the composite index shedding 4.21 to 636.40 from an official revised close of 640.61 on Wednesday.

BANGKOK surged in active trade centred on securities and mining issues, sending the index past the 1,000-level to a record high. The official SET index gained 13.40 to 1,000.71. Johannesburg was closed for South Africa's Republic Day holiday.

New Issue This announcement appears as a matter of record only. June 1990

**INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT**  
Washington, D.C.

**DM 250,000,000**  
8 7/8% Bearer Bonds of 1990, due 2000

Issue Price: 101 1/4%  
Interest: 8 7/8% p.a., payable annually in arrears on June 1  
Maturity: June 1, 2000 at par  
Listing: München, Frankfurt am Main and Düsseldorf stock exchanges

Bayerische Landesbank Girozentrale	Westdeutsche Landesbank Girozentrale	Deutsche Girozentrale - Deutsche Kommunalkbank -
Caisse des Dépôts et Consignations	Girozentrale Vienna Capital Markets Group	Hessische Landesbank - Girozentrale -
A/B/C Union Bank of Norway	ASLK-ÖGER Bank	BACOB Savings Bank s.c.
Bank der Bondspaarbanken N.V.	Benque et Caisse d'Epargne de l'Etat, Luxembourg	Bremer Landesbank
Caja de Madrid	Deutsch-Schweizerische Bank AG	DSL Bank Deutsche Siedlungs- und Landesrentenbank
Die Erste Österreichische Spar-Casse - Bank First Austrian Bank	Forsta Sparbanken	Hamburgische Landesbank - Girozentrale -
Landesbank Rheinland-Pfalz - Girozentrale -	Landesbank Saar Girozentrale	Landesbank Schleswig-Holstein Girozentrale
Sparkasse der Stadt Berlin West Girozentrale in Berlin	Südwestdeutsche Landesbank Girozentrale	SwedBank
	Zentralparkasse und Kommerzbank, Wien	

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY MAY 30 1990										TUESDAY MAY 29 1990										DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	Gross Div Yield	1990 High	1990 Low	Year Ago (approx)					
Figures in parentheses show number of stocks per grouping																							
Australia (81)	136.31	+1.1	119.44	130.37	119.17	117.54	+0.5	5.91	134.79	117.88	128.57	117.17	116.96	158.31	125.86	131.30	125.86	118.13					
Austria (19)	243.41	-0.7	213.29	232.90	212.79	212.36	-0.2	1.27	245.11	214.40	233.61	213.07	212.85	285.63	181.15	118.13	118.13	118.13					
Belgium (31)	150.98	+0.1	132.20	144.59	131.99	128.64	+0.8	4.48	150.78	131.88	143.81	131.07	127.91	150.02	132.11	128.88	132.11	128.88					
Canada (119)	137.98	+1.2	120.54	131.55	120.25	117.39	+0.9	3.48	135.95	119.91	129.67	118.17	116.91	133.61	130.37	137.43	130.37	137.43					
Denmark (33)	255.74	-0.5	224.09	244.59	223.57	222.89	+0.2	1.29	257.04	224.82	245.18	223.43	222.34	260.82	236.89	137.43	137.43	137.43					
Finland (25)	137.97	+0.1	120.90	131.98	120.82	113.93	+0.4	2.40	137.78	120.51	131.43	119.77	113.45	162.29	129.95	143.56	129.95	143.56					
France (125)	165.88	-0.8	145.35	152.03	145.00	137.53	-0.1	2.78	167.13	146.19	159.41	145.27	147.67	188.93	141.88	117.78	141.88	117.78					
Germany (93)	130.05	-0.9	113.96	124.40	113.70	113.89	-0.4	1.86	131.27	114.82	122.23	114.12	114.00	137.40	113.85	77.72	77.72	77.72					
Hong Kong (48)	128.04	+1.3	112.19	122.45	111.93	127.88	+1.2	4.85	128.44	110.59	120.60	109.91	126.31	128.04	112.24	115.60	115.60	88.84					
Ireland (17)	165.84	+1.2	162.84	177.74	162.46	164.07	+1.8	2.67	163.68	160.64	175.19	159.65	161.24	198.57	172.72	139.57	172.72	139.57					
Italy (98)	107.10	+0.4	93.85	102.48	93.82	98.94	+0.1	2.41	106.67	93.31	101.75	92.72	97.91	101.75	91.85	77.72	77.72	91.85					
Japan (233)	154.85	+0.7	135.70	145.14	135.40	146.11	+0.3	5.06	154.92	135.50	147.80	134.68	147.77	192.28	124.40	108.00	124.40	108.00					
Malaysia (33)	233.22	+0.1	204.55	223.04	203.87	242.42	+0.2	2.58	234.41	205.92	224.15	205.92	205.92	260.82	236.89	137.43	236.89	137.43					
Mexico (13)	537.05	+1.1	470.58	513.63	469.48	498.64	+1.3	0.31	531.19	464.62	508.68	465.15	464.47	537.05	324.53	222.86	324.53	222.86					
Netherlands (43)	141.28	+0.3	123.80	131.12	123.61	122.51	+0.9	4.62	140.28	123.18	134.34	122.42	121.03	145.66	130.37	115.60	130.37	115.60					
Norway (17)	242.20	+0.2	213.29	232.90	212.79	212.36	+0.2	1.27	245.11	214.40	233.61	213.07	212.85	285.63	181.15	118.13	118.13	118.13					
Sweden (33)	242.20	+0.2	213.29	232.90	212.79	212.36	+0.2	1.27	245.11	214.40	233.61	213.07	212.85	285.63	181.15	118.13	118.13	118.13					
Singapore (25)	206.48	-0.2	180.92	197.47	180.50	175.79	-0.3	1.92	206.96	181.04	197.47	179.92	178.27	207.28	178.70	178.70	178.70	178.70					
South Africa (50)	193.85	-0.8	169.86	185.40	169.46	164.96	-0.4	3.81	195.48	170.98	186.48	169.82	165.30	251.39	173.80	131.07	173.80	131.07					
Spain (42)	160.35	+0.7	140.51	153.36	140.18	126.96	+1.0	4.20	169.21	139.26	151.87	138.39	125.32	161.09	132.94	147.18	132.94	147.18					
Switzerland (66)	206.78	-0.2	180.92	197.47	180.50	175.79	-0.3	1.92	206.96	181.04	197.47	179.92	178.27	207.28	178.70	178.70	178.70	178.70					
United Kingdom (305)	104.31	+0.2	91.30	99.77	91.20	81.86	+1.0	2.25	104.99	91.04	99.29	88.49	90.95	104.31	88.75	71.80	88.75	71.80					
USA (537)	160.36	+1.9	140.52	153.36	140.18	140.52	+2.0	4.77	157.44	137.71	150.16	136.84	137.71	164.31	138.67	138.67	138.67	138.67					
	145.79	+1.0	127.75	139.44	127.48	145.79	+1.0	3.34	145.76	127.48	139.04	126.81	127.48	145.76	139.04	138.67	138.67	138.67					
Africa (984)	147.42	+0.6	129.18	141.00	128.88	128.65	+1.0	3.52	146.54	128.26	136.87	127.47	127.32	147.42	135.57	114.50	135.57	114.50					
Europe (117)	203.40	+0.3	178.22	194.53	177.61	172.62	+0.2	1.74	203.65	178.39	194.64	177.18	172.62	203.40	185.01	152.07	185.01	152.07					
Europe - Pacific (660)	151.24	+0.2	132.82	144.63	132.21	136.43	+0.5	1.92	153.13	133.46	144.64	133.11	132.66	151.24	134.83	115.60	134.83	115.60					
North America (858)	145.20	+0.1	127.23	138.98	126.95	129.41	+0.1	3.36	145.07	128.69	138.39	128.12	126.83	145.20	131.02	101.01	131.02	101.01					
Europe Ex. UK (579)	137.94	+0.3	120.87	131.95	120.62	120.94	+0.3	2.73	138.33	121.00	131.88	120.28	120.58	137.94	124.81	96.61	124.81	96.61					
Pacific Ex. Japan (208)	151.42	+0.1	127.23	138.98	126.95	129.41	+0.7	3.12	150.87	114.96	128.65	113.88	118.19	132.32	122.53	122.53	122.53	122.53					
World Ex. Japan (355)	151.42	+0.1	127.23	138.98	126.95	129.41	+0.7	3.12	150.87	114.96	128.65	113.88	118.19	132.32	122.53	122.53	122.53	122.53					
World Ex. UK (208)	147.11	+0.0	129.61	140.71	128.82	131.46	+0.2	2.20	147.12	128.88	140.34	127.40	126.81	147.11	130.37	115.60	130.37	115.60					
World Ex. So. Af. (2313)	148.00	+0.2	128.68	141.56	129.39	141.16	+0.4	2.43	147.73	128.22	140.33	128.43	126.40	161.04	131.95	142.42	131.95	142.42					
World Ex. Japan (1919)	146.34	+0.3	128.23	139.97	127.95	130.05	+0.4	3.48	146.92	127.93	139.20	126.86	137.44	146.34	134.62	124.57	134.62	124.57					
The World Index (2373)	148.28	+0.2	129.93	141.82	128.64	141.22	+0.4	2.44	148.02	128.47	141.20	126.88	140.40	182.05	132.25	125.25	132.25	125.25					



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## The tell-tale gap between deeds and words

By Michael Dixon

IT IS well recognised that company departments' titles would often be truer descriptions of what goes on there if they ended in a question mark. *Service Department?* is a common case in point.

Less recognised, perhaps, is that the same applies to people's job titles. For example, when a colleague was opening his mail the other day he came upon two packages each holding an identical book and letter inviting him to review it. The letters were signed by someone styling herself "Marketing Co-ordinator".

But while the addition of a question mark would certainly improve accuracy in such instances, the simple device has limitations.

Although signifying what the people concerned don't do in their jobs, it gives no hint of what they do do. And as confusion on that point evidently continues apace, the Jobs column feels no shame in returning to a topic raised here five weeks ago. It is the growing importance of the ability to give a verbal description of your skills that enables even employers in totally unfamiliar fields to see how you could help them.

Nearly 40 readers have been in touch about the matter. But since today's

congregation may include some who were not present on April 25, I'd better repeat why I think the verbal ability is becoming more important.

The prime reason is companies' tendency to cut full-time employees to the small core the business continuously needs, reducing the supply of staff jobs for managers and specialists. The probable result is that people displaced from such jobs, and youngsters aspiring to skilled occupations, will increasingly have to earn their keep as self-employed operators.

In which case it will not be enough for them to persuade one recruiter, often from a similar background, to give them a chance just to show their skills in an established position. Nor is any job they get likely to last them years before they need to obtain another.

## Selling task

Their living will depend on selling their abilities over and over to several clients simultaneously. As well as communicating what they can do for a company, they will sometimes have to point out why and how it needs their services. But the necessary selling surely cannot start unless they

can describe in words the particular skills that make them worth employing.

Alas, according to six of the readers who responded to the earlier discussion - who happen to be outplacement consultants, many executives not only lack the verbal ability, but see no use in it.

"Even when they end up with us, they can be hard to convince that it's pointless just citing job-titles and sizes of empires and salaries," says one. "While they must know the things they've done to earn them, they apparently expect the knowledge to transfer to others by a process of osmosis."

But purblindness on the part of potential victims is far from the whole problem. Its main root is that there is no language in which skilled workers can communicate the details of what they do, apart from jargons apt to enrage as well as befuddle anyone not in the same trade. Even for so widespread an activity as management, "advanced" nations seem to have no equivalent of the common tongue of Siberia's Chukchi nomads, who divide the task of judging a reindeer-hide into 15 precise operations.

That is why, five weeks back, the Jobs column unveiled its own crude

WHAT IS DONE:	People	Animals & plants	Hard-ware	Money	Other info.
Originating	OP	OA	OH	OM	OI
Procuring	PP	PA	PH	PM	PI
Nurturing	NP	NA	NH	NM	NI
Reproducing	RP	RA	RH	RM	RI
Maintaining	MP	MA	MH	MM	MI
Increasing	IP	IA	IH	IM	II
Lessening	LP	LA	LH	LM	LI
Judging	JP	JA	JH	JM	JI
Allocating	AP	AA	AH	AM	AI
Converting	CP	CA	CH	CM	CI
Delivering	DP	DA	DH	DM	DI

scheme aimed at eventually bridging the language gap. An amended version appears in the box above. All it attempts to do is provide meaningful labels for various elements of skilled jobs, by breaking them down into a variety of actions which in each case can be performed on several different objects.

The five objects are listed across the grid under "What the action is performed on". They are people; other living beings; in the guise of "animals and plants"; hardware; money; which is in essence a special kind of information; and other sorts of information.

The various actions run down the left. Unlike the

objects, and thanks to readers' criticisms, they have altered a bit since April. Before denoting the changes, however, I'll deal with a query which unless eight people all independently decided to take the mickey in the same way, suggests they are not familiar with grids.

They asked about the meaning of the two-letter symbols to the lower right. So I confirm that they are not codes hiding a quotation from the Talmud or whatever. They are just signals for a specific action done to a certain kind of object. If you're an actor or surrogate parent earning your living by "reproducing people", then the signal for that part of

your job is RP, and so forth. Although the meaning of most words denoting actions is clear - at least to me - some need explanation.

"Nurturing" (changed from "Improving" in the first version) is developing something from a lesser to a greater realisation of its own inherent potential. It covers much of educational work, engineering and the like.

"Converting" (which remains the same) signifies changing an object so that it does something it otherwise wouldn't. Hence "converting people", for example, makes up a large part of managing as well as selling.

A couple of other changes involve a confession. When offering the first version, I said I hoped it would lead to more accurate descriptions of management jobs especially. The upshot was 27 demands to know why, in that case, did the list of actions exclude decision-making. In response, I have added "judging" and "allocating".

Nevertheless the scheme is still but a tiny wavering step towards establishing commonly understood terms for the detailed skills people use in making their livings. So I hope readers will go on sending criticisms, preferably accompanied by the odd constructive suggestion.

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please call:  
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Jennifer Hudson  
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Richard Huggins  
ext 3460

Stewart Maddock  
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**FINANCIAL TIMES**

EUROPE & SUBSIDIARY NEWSPAPERS

## FUND MANAGERS

SBC PORTFOLIO MANAGEMENT INTERNATIONAL is seeking Fund Managers to support its expansion programme.

### Equities

- Minimum 2-5 years' experience in international and U.K. markets.
- Strong analytical background required.
- Knowledge of U.S. and/or Japanese markets particularly advantageous.

### Fixed Income

- Minimum 2-5 years' experience in multicurrency investment management or treasury functions.
- Theoretical and practical experience in the use of derivatives a significant advantage.

Both positions are expected to contribute to the formulation of investment strategy.

Apply in strictest confidence, with full personal, career, and salary details to Sue Jackson, Human Resources, Swiss Bank Corporation, Swiss Bank House, 1 High Timber Street, London EC4V 3SB.



**Swiss Bank Corporation**  
Portfolio Management  
International

## Jonathan Wren International

**STRUCTURED FINANCE  
MIDLANDS & NORTH OF ENGLAND  
to £50,000**

Two of our client banks who have established strong U.K. corporate finance teams in their London offices are now looking to expand their specialist teams to other major City centres in the UK.

Specifically they are looking for candidates with good inter-personal skills and at least two years experience in structured and/or acquisition financing to middle market corporates. Applicants should be prepared to relocate to regional offices.

Please contact Brian Jarvis or Jan Parrin on 071-623 1266.

**CREDIT & RISK ANALYSIS  
to £50,000**

Our client, a major investment banking organisation with a global market exposure, seeks a senior analyst to join its small team. You should have a strong credit background ideally gained in a securities environment. Preference will be given to candidates who can also demonstrate good knowledge of the nature of trading risk for bonds and derivatives. There is considerable scope for progression within this organisation for the right candidate.

Please contact David Scott-Ralphs of Nigel Haworth on 071-623 1266.

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Recruitment Consultants

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Telephone: 071-623 1266 Fax: 071-626 5258

## BOND SALES TO MIDDLE EAST £40-50,000

A highly proactive International Securities house with broad fixed income market making presence is actively seeking to boost its bond retail business to the Middle East. Aged 26-33 you will have at least 3 years' experience and a captive client base.

## NEW ISSUES/CORPORATE FINANCE LAWYER £40,000

This large, active and highly innovative International Bank requires a Capital Markets legal specialist. Active in all legal aspects of New Issues and bond execution you will additionally be expected to work on the broader aspects of corporate finance such as M&A as well as compliance.

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A major player in the bond markets, we seek an experienced C.M. marketing executive to initiate and company manage new issues business to the UK, Canadian and Irish markets. Marketing experience in these sectors is preferred but a good honours degree and very strong analytical and presentation skills are prerequisites.

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An excellent position for a highly educated technical trader who is experienced in trading liquid and illiquid \$ bonds and has exposure to the derivative markets.

Please contact Stephen Shanahan on 071-588 3991 day or 061-588 2483 evenings.

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The Alcor Group is a fast growing, US based multi-national provider of consulting, data and sophisticated financial software to top corporations and financial service firms. We are looking for several highly qualified professionals to assist us in our growth in the UK and Europe.

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- Helping clients to use sophisticated corporate finance software tools for evaluating business unit performance and investment opportunities.
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Candidates will be highly motivated and creative self-starters who possess 4 to 5 years of relevant work experience, strong accounting, finance, communications and interpersonal skills; and the highest ethical standards. University degree, or accounting experience required. An MBA would be a distinct advantage.

Please send CV and salary requirements to:

Anabella Ronilly  
The Alcor Group Ltd  
Ely House  
37 Dover Street  
London W1X 3RB

No agency or phone enquiries please.

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MANCHESTER - CIRCA £40,000 PACKAGE

This is a challenging opportunity to join a dynamic, regional team within one of the UK's most respected providers of development capital. Suitably qualified candidates, aged 26-35, will preferably have experience in the venture capital sector, although serious consideration will be given to individuals with corporate financial knowledge gained in industry, commerce or professional practice.

The successful candidate will immediately take on a leading role in initiating, evaluating and concluding quality investment proposals in the private unquoted sector. All aspects of development capital are covered, from MBO's and MBIs to expansion finance. Strong verbal and written communication skills must be backed by the maturity necessary to develop a high profile in business communities across the North of England.

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Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1671/FT.



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You will have had experience in the financing of major capital projects gained in a financial institution, or with a major contractor, law firm, accounting practice, or from within Government. Ideally you will also have had international experience and be fluent in one or more foreign languages.

The opportunities for career advancement are excellent and we provide a competitive salary and comprehensive benefits package.

Manufacturers Hanover was the first U.S. bank to establish an investment banking capability in London and together with its operations located in New York, Tokyo, Frankfurt, Hong Kong and Sydney provides comprehensive origination, trading, distribution and related advisory services to corporates, financial institutions and governments worldwide.

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Vice President  
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Slough

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Our client is a major leasing business, backed by one of the UK's largest merchant banks. A results-oriented culture, based on promoting suppliers' sales and satisfying their customers, is creating phenomenal growth in demand for its services. A dynamic individual is now sought to join the key business area of Treasury, reporting to the Treasurer in Customer Services Division.

Principal responsibilities are to manage and broker the leasing contracts, maintain close relations with lessors to obtain the best performance and rates, and diversify fund-sourcing. As a creative treasurer you will power the sales team by innovative funding and rental contracts to suit the customers. There is scope for introducing new techniques.

Candidates must have at least two years of directly relevant leasing experience gained with a reputable financial services institution or a thriving and innovative corporate treasury department. While a degree and membership of the A.C.T. would be desirable, management potential, the ability to grasp complex financial products and excellent communication skills are essential.

The remuneration package includes significant turnover bonus; benefits are excellent and working conditions attractive. Interested candidates should send a curriculum vitae in confidence stating a daytime telephone number and details of current salary to Anne Grant (Ref 119).

**Kidsons Impey Search & Selection Ltd, 29 Pall Mall  
London SW1Y 5LP Tel: 071-321 0336 Fax: 071-976 1116**

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FINANCIAL TIMES

## Foreign Exchange

Senior Corporate Dealer £55,000

We are currently recruiting for an International Bank who are expanding their Customer desk. They are seeking a Senior Customer Dealer/Salesperson who has an excellent knowledge of the UK Corporate Market with the potential to assume control of a large desk. A sound trading background of all Treasury products together with an understanding of Derivatives is required from candidates aged in their early to mid-thirties.

Senior Spot FX c£60,000 + Benefits

A large US Bank, with an active Treasury dealing room continues to build up its presence in the Spot Market and seeks a Senior Spot Dealer. Candidates should have at least 5 years experience in a major currency within an active interbank environment. This position involves active book running within a professional and dynamic team.

Spot STG and  
STG Crosses to £50,000 +  
Benefits

This International Bank is currently in the process of expanding its Foreign Exchange dealing room. To augment the existing dealers a candidate is sought with solid trading experience in STG - both Spot Cable and STG Crosses. Suitable candidates are likely to be in their late twenties or early thirties, and should perform well in a team environment.

Senior Forward Dealer to £50,000

A large European Bank with an active presence in the Forward Markets is presently trading in Forwards, Forward Forwards and Forward Crosses as well as using Off Balance Sheet Products such as Financial Futures and FRAs. Candidates in their late twenties and with 3 years experience on a Forward Desk are thought to possess the necessary experience.

For further information please contact  
**Anthony Marshall or Veronica McPake on  
071-929 2383.**

EXCHANGE  
appointments

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## CAPITAL MARKET POSITIONS

### FRENCH SPEAKING MARKETING OFFICER

Late 20s Generous Salary  
Well-respected international bank seeks French speaking marketing officer to join its origination team. The ideal person, a graduate, will have gained experience over a minimum of 3 years of obtaining mandates geared to a wide range of products, principally swaps, options and futures. Ability to deal with documentation is also essential.

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## MAINSTREAM CORPORATE FINANCE EXECUTIVES

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British Merchant Bank whose activities include Banking, Capital Markets, Investment Management, Securities and Corporate Finance, seek several talented and experienced Mainstream Corporate Finance Executives. An excellent academic history is essential.

All enquiries will be treated in the strictest of confidence.

Please reply to Box A831, Financial Times,  
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## SENIOR MARKETING OFFICER

Package c£35,000

LONDON

An expanding European bank, committed to the London market is now seeking to increase their corporate banking division.

Operating within the marketing team in this high profile role, you will be presenting the bank's credit related and specialised range of products to UK corporates. Involved in reviewing both existing clients and potential new business, you will also participate in structuring the deals and making presentations to the credit committee.

You will have gained a comprehensive credit training, have experience of marketing acquired within a

commercial bank and ideally exposure to leveraged transactions and structured finance deals.

The bank is performance orientated and offers an excellent rewards package for strong performers, combined with the opportunity to further progress your career.

As a result of this expansion the bank would also be interested to talk to graduate credit analysts who are seeking to make a career move within corporate banking.

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MBA graduate with fluent French or German to undertake economic, industry and project research. Engineering backgrounds preferred.

**Corporate Dealer to £22,000**  
Graduate with a minimum of one year's Treasury back-up experience preferably to have included foreign exchange, money market and off-balance sheet products.

**Industrial Economist £20,000**  
Graduate with an additional European language and basic exposure to balance sheet analysis, to undertake economic and company research.

**Trade Finance £18,000**  
First or 2:1 degree in Mathematics, Science or Economics together with one year's capital markets/treasury experience.

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Law graduate to train in Eurobond/Securities new issues origination and execution. Further development into Mergers and Acquisitions.

For further information please telephone or send your CV to: **Joan Race Associates (Financial Recruitment Consultants), Bell Court House, 11 Blenheim Street, London EC2M 4JX**  
Tel: 071-438 5248 Fax: 071-382 9417

## BOND MARKETING

ENEG + Bank Bonn

2 International Bond Houses require Marketmakers with 2/3 yrs exp. to obtain, negotiate mandates and deal with all subsequent documentation. Fluency in French essential for one role.

## CORPORATE DEALER To £50K + Bank Bonn

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Banque Générale du Luxembourg is one of the oldest-established banks in Luxembourg. Our solid national base and our international orientation have made us one of the largest banks in the Grand-Duchy. More than 1,800 employees as well as a total balance sheet of more than 8.121 billion £ testify our strength and our dynamics.

The expansion of our activities as well as the preparation of the single European market offer exciting new challenges and career opportunities. We are now looking for

- an experienced money market dealer (ref. DBCT/EP/0890)
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You should preferably have at least 5 years of experience as well as a working knowledge of French.

You will be located in Luxembourg, a charming town with high standards of living. The very attractive package includes a non-contributory pension scheme.

Please send your CV, enclosing copies of certificates and a recent photograph, quoting the appropriate reference, to

**G**

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L-2951 Luxembourg

**VWD-Vereinigte Wirtschaftsdienste GmbH** is a German economic news agency based in Frankfurt.

VWD disseminates via its own network comprehensive information for and about banks, brokers, industry, media, trading and service companies, business associations, and public and private authorities. VWD publishes daily two dozen newsletters and a newspaper on foreign trade. VWD serves all sectors of the economy with real-time products.

VWD is seeking for its London office

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with a perfect command of English. Their primary task will be to report corporate and financial news.

Candidates should have several years' professional experience in business and financial reporting with a news agency or a daily newspaper.

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Applicants should contact VWD by telephone or fax.

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FINANCIAL TIMES

## Develop and Introduce New Derivative Capital Market Products

related both to Swiss and international equity or fixed-income markets, or to take over risk management responsibility in swaps/swaptions in a major European currency.

Your strong quantitative background (Economics, Finance, Maths) and/or your experience in derivative financial markets will enable you to make decisive contributions to the development, risk management and marketing of capital market innovation.

If you can meet this challenge at the head office of UBS's global capital markets and risk managements operations in Zurich please call Dr Hans-Peter Bauer, Head of Risk Management (Tel. 01/234 53 34) or send your application form directly to Daniel Eigenmann (Tel. 01/234 30 57), Union Bank of Switzerland, Personnel Department, P.O.B. 645, 8021 Zurich.



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# FINANCIAL CONTROLLER

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Soto Sound enjoys an unrivalled reputation for providing a competitive, professional and bespoke service to retailers of entertainment software products. The Group is recognised as one of the most efficient distributors of CDs, tapes, albums and singles in the UK. Following a recent restructuring of the management team, the Group has identified the need to strengthen the finance function through the appointment of a Financial Controller.

Working in close conjunction with the Finance Director, the successful candidate will be instrumental in establishing a financial framework compatible with the long-term aspirations of the Group and capable of handling increasing volumes of business. Specific responsibilities will include the production of timely and accurate accounts, the provision of regular management information and, in particular, the

development and integration of appropriate accounting systems.

Candidates should be qualified accountants with up to two years' relevant post-qualification experience, gained either in industry or practice. They should demonstrate technical competence in all levels of financial management and control, and in-depth familiarity with computer systems. In addition, applicants should possess the interpersonal skills necessary to communicate effectively with colleagues from other disciplines. The role constitutes a challenging opportunity for an ambitious, energetic individual with the adaptability to thrive in a dynamic and pressurised environment.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting reference S7773/2.



**Peat Marwick Selection & Search**  
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**SB**

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## Assistant Treasurer Operations

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An important opportunity exists for an experienced treasury or banking operations executive to join the highly-centralised and sophisticated Corporate Treasury department, to run all London-based treasury operations.

Reporting directly to the Director of Treasury, you will be responsible for

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The successful candidate will be an ACT member or ACIB with a degree or other relevant professional qualification.

If you wish to be considered for this appointment please write, enclosing a CV, with details of current remuneration, to Douglas Austin, Ref: 7159, MSL International (UK) Ltd., 32 Aybrook Street, London W1M 3JL. Tel: 071-487-5000.

**MSL International**

## FINANCIAL CONTROLLER

SLOUGH

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Parc International Limited, a subsidiary company of Kleinwort Benson Group Plc, specialises in the design, implementation and administration of rental programmes for major UK, European and North American suppliers of computer and telecommunications equipment. It currently administers a portfolio in excess of £1.2 billion under such programmes.

As part of a reorganisation of its activities, a Financial Controller is now sought who can take on full responsibility for all the finance and accounting functions of Parc's UK subsidiaries. Reporting to the Operations Director and working alongside a small team of senior managers, the Financial Controller will be expected to make a

material contribution to the creation of a business unit capable of supporting the operations of this rapidly expanding group of companies.

The ideal candidate will be a qualified accountant aged between 30-45, be used to operating at a senior management level, be able to demonstrate sound commercial acumen and have proven experience of implementing and operating sophisticated budgeting and financial management systems.

Interested applicants should submit their CV in confidence to Andrew Cameron, Parc International Limited, Edinburgh House, Windsor Road, Slough SL1 2DU.

**parc**

Managing Change in a Changing World

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c.£36,000 + car

Bracknell

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## FINANCIAL CONTROLLER

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In recognition of this growth the Financial Director has taken on additional operational responsibilities and has identified the need for a Financial Controller to take over full responsibility for the finance function. Through a staff of 11 you will have responsibility for monthly management reporting, statutory accounts, sales order processing and the operation of an IBM36 system. The emphasis of the role is on managing your team, interpreting and advising the board on the financial affairs of the company, and to make a commercial contribution to the future success of the company.

You will preferably be a qualified accountant aged 28-42, however suitably experienced part qualified applicants will also be given consideration. Your experience is most likely to have been in a marketing and distribution company or related service industry, with good systems knowledge and used to tight deadlines.

Interested applicants should submit their CV in confidence to: Ref: 90/101, Adrian Wheale Consultancy, Executive Selection and Search, 31-33 Corn Street, Bristol, BS1 1HT. Tel: 0272 308809.



## Financial Controller

£35,000 + car + benefits

London

Our client is a successful US company which specialises in the manufacture and marketing of over-the-counter and ethical pharmaceutical products. The company has decided to launch onto the European marketplace and has set up a UK subsidiary from which to begin the expansion phase.

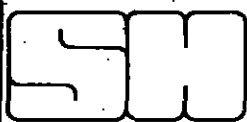
The company has ambitious plans, with a projected turnover in excess of £10 million by year three. A new technology for the products has been patented which makes for an exciting and challenging future.

A Financial Controller is sought to assist the General Manager in the establishment and building up of the UK business and certain other markets in Western Europe. Duties will be numerous and varied and will include setting up

financial controls and procedures, recruiting staff, choosing and implementing a computer system and liaising with manufacturers, distributors and other suppliers. As the company expands, the Financial Controller will take on an increasingly responsible role, with strategy forming a substantial part of his/her duties.

This is a challenging opportunity for a qualified accountant with the desire to succeed in a demanding environment where performance will be rewarded, both financially and with increasing autonomy.

The successful candidate will be offered a basic salary of approximately £35,000 with a car, private health insurance and a pension. Please write, in confidence, to Kelly Iriando at the address below, quoting ref SHA 1439.



**Stoy Hayward Associates**

MANAGEMENT CONSULTANTS, EXECUTIVE RESEARCHING, 8 BAKER STREET, LONDON W1M 1DA  
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A member of Horwath International

## Finance Director

Industrial Capital Equipment

Plymouth, Devon,

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The company is a £15m subsidiary of a highly successful billion pound British PLC with international manufacturing and engineering interests.

It manufactures electro-mechanical and electronic capital equipment with many of its products established as market leaders in home and overseas markets.

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Great emphasis is placed on the adherence to monthly and quarterly reporting procedures to the parent company, with additional accountability for the formulation of regular reports on profit projections, cash flow forecasts and internal reviews.

You would be given ample scope to work closely with manufacturing and sales and to make a considerable contribution to the wider commercial aspects of the business.

Candidates, likely to be aged 32-45, should be qualified as an accountant, with a proven background in all aspects of financial management in a manufacturing company. Strong commercial acumen and highly evident interpersonal skills are also necessary to ensure maximum job satisfaction and first class career prospects.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.W. Conchie, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP. 0753-850851. Fax: 0753-853339, quoting Ref: W20025/FT.

## Group Financial Controller

Building on Growth  
N.W. Home Counties

c.£40,000 + car and benefits

A major force in construction materials, the company has a turnover in excess of £200m. Growth is planned to continue through the 1990's both organically and through strategic acquisitions. A Group Financial Controller is to be appointed to work closely with the Finance Director to help build further on the company's current success.

The role will be challenging and wide ranging. At the centre of a widely diversified and multi-divisional group the position will provide the opportunity to work closely with senior management at head office

and the divisions. Line management responsibility will be substantial, involving the control of a highly sophisticated, centralised accounts function with eighty staff including financial and management accounting and credit control.

Candidates should be graduate accountants, ideally chartered, in their mid-thirties who have gained extensive senior management experience in a large multi-site industrial group. An ambitious and commercially aware approach, the ability to create and communicate ideas and the skills to take a detail-conscious 'hands-on'

approach without losing sight of long-term objectives are all equally essential.

An attractive salary package will be negotiated with the successful candidate. Prospects for advancement within the group are excellent.

Please write, enclosing a full CV and salary details quoting ref: E/1060 to Christopher Bainton, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL.

**Price Waterhouse**





# Controller

## North London/Herts Border

**£37,000 + Car**

Our client is the market leader in providing a specialist service to Blue Chip clients in the consumer finance industry. Profits have tripled within the last two years and the management team is now reviewing new areas of expansion for the Company.

The recently appointed Finance Director is implementing major changes in his department and now seeks a commercially aware Controller to join his team. The challenging role will include participating in the group financial function and particularly statutory, management reporting and taxation for the UK and for overseas companies. Additionally, there will be close involvement in the development of the use of IT and implementation of MIS in the function.

Candidates should be graduate qualified accountants, aged 27-32, with good technical ability, interpersonal skills, commitment and ambition.

Please telephone or write enclosing a full curriculum vitae quoting ref: 422 to:

Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 071-839 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

# Group Finance Director

## Birmingham

**£60,000 + Bonus + S/Opts + Car**

Our client is a medium sized UK plc involved in the distribution and service sectors. The Group has grown strongly by acquisition and organically.

Reporting to the board and working closely with the Chairman/Chief Executive you will have responsibility for all aspects of the Group's financial function including statutory and management reporting, taxation, treasury and company secretarial matters. Furthermore the Finance Director will be responsible for ensuring that tight financial controls and disciplines are maintained within the operating divisions. Candidates should be graduate

accountants, age indicator 33-40, with good technical ability, interpersonal skills and a high level of commitment. A divisional line appointment and experience of working in a senior role within a plc is desirable.

Please telephone or write enclosing a full curriculum vitae quoting ref: 423 to:  
Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 071-839 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

# Financial Director Manufacturing and Distribution Northern England £30,000+

Our client is a successful and growth-oriented public group. Following a recent reorganisation, they require a Financial Director for a major subsidiary manufacturing and distributing a wide range of high value/high quality industrial materials and products.

The subsidiary, with turnover approaching £20m, is well established and profitable, but requires a high standard of financial control and further systems design and implementation.

Candidates must be qualified accountants with substantial experience in manufacturing industry.

Basic salary will be at least £30,000, plus performance related bonus, fully expensed car, and the usual range of benefits associated with a major employer, including relocation assistance where appropriate.

Please write in the first instance with a full cv to Sue Fisher, Personnel Advertising Limited, 30 Farringdon Street, London EC4A 4EA.

**PERSONNEL  
ADVERTISING  
LIMITED**

All replies will be passed to our client unless we are advised of companies to whom you do not wish your cv to be given. Please quote ref: GRS 843.

<b>PQE</b>	
<p><b>S. BUCKS</b> <b>£27,000+car</b></p> <p><b>Financial Controller</b></p> <p>Young, high flying telecommunications company seeks a commercially aware Accountant with directorship aspirations to make a positive contribution to its future growth. Your initial contribution will be in the areas of systems implementation and management reporting development, as well as the day-to-day financial management of an expanding business. Ref: 2624582</p> <p>Contact The Manager at 163 High Street, Maidenhead 6268 72932 Or the PQE Specialist advising on this appointment on 071-489 9997</p>	<p><b>WINDSOR</b> <b>£27,000</b></p> <p><b>Recently Qualified</b></p> <p>Fast track first move from practice is offered by a major computer service corporation which is market leader in its field. This opportunity provides commercial accounting exposure in an international context and features financial accounts, US reporting, consolidations and results analysis utilising sophisticated Lotus software. Ref: 5622583</p> <p>Contact The Manager at 9 Peasod Street, Windsor 0753 851447 Or the PQE Specialist advising on this appointment on 071-489 9997</p>
<p><b>LONDON W1</b> <b>£25,000+car</b></p> <p><b>Newly Qualified</b></p> <p>With an international bias, this corporate and real estate investment company offers the opportunity to join in its profitable growth. The role encompasses all aspects of financial and management accounts, as well as assuming responsibility for the administration of the UK Head Office. Benefits include prestige car. Ref: 18009</p> <p>Contact the PQE Specialist advising on this appointment at 76 Cannon Street EC4 on 071-489 9997</p>	<p><b>WIMBLEDON</b> <b>£25,000</b></p> <p><b>Financial Accountant</b></p> <p>This company provides state-of-the-art information systems and forms part of an international blue chip with an outstanding reputation for quality. It offers a team opportunity to make your mark in the areas of financial reports, computerised monthly accounting and consolidations and thereafter progress rapidly up the corporate ladder. Ref: 30155A3</p> <p>Contact The Manager at 5 Wimbledon Bridge SW19 081-947 6271 Or the PQE Specialist advising on this appointment on 071-489 9997</p>
<p><b>SOUTH COAST</b> <b>£28,000+car</b></p> <p><b>Group Management Accountant</b></p> <p>Major engineering design company, with international network, offers superb opportunity to graduate Accountant. Managing your own department, you will pull together group and subsidiary management accounting, control project budgeting, prepare cash flow projections and contribute to monthly senior management meetings. An outstanding company in a buoyant industry. Ref: 68405C1</p> <p>Contact The Manager at 133 Queens Road, Brighton 0273 207710 Or the PQE Specialist advising on this appointment on 071-489 9997</p>	<p><b>W. SUSSEX</b> <b>£25,000+car</b></p> <p><b>Management Accountant</b></p> <p>A PLC, with a turnover in excess of £100M, which is involved in the importation and distribution of motor products, requires 2 Management Accountants to provide weekly and monthly management information. The positions involve the control of stock and preparation of budgets and strategic plans. Outstanding benefits! Ref: 581705A5</p> <p>Contact The Manager at 19 Broadwalk, Crawley 0293 547762 Or the PQE Specialist advising on this appointment on 071-489 9997</p>
<p><b>CLIENTS!</b></p> <p>When you entrust your vacancies to us, we pay for the advertising.</p> <p>Phone our PQE Specialists on 071-489 9997 (24 hour answering service)</p>	
<p><b>REED... accountancy</b></p>	

# ACCOUNTING FOR CHANGE

## Accountant (Home Office, Forensic Science Service)

Starting salary to £26,910, Central London

In the process of acquiring agency (fee charging) status, the Home Office Forensic Science Service can offer you the challenge of planning and developing innovative financial practices, as well as the supporting management information systems. In addition to your planning role, you will monitor staff training, ensure procedures satisfy set requirements, co-ordinate external reporting requirements and help design an effective management accounting system.

Further details can be obtained from Mr J P Emery, telephone 071-2178448.

## Resources Manager (Home Office, Passport Department)

Starting salary to £26,910, Central London

The Home Office Passport Department will also be acquiring agency status and requires an accountant to develop and implement improved management and accounting systems. You will monitor the collation of management and financial information and provide financial input to operating and corporate planning procedures. You will be responsible for investment appraisal and all other financial procedures; also directing and managing the work of the Budget Support Group; review fees; and participate in reviews aimed at improving efficiency and value for money measures.

Further details can be obtained from Mr N Bengier, telephone 071-271 8401.

## Head of Accountancy Service Branch (Welsh Office, Industry Department)

Starting salary to £24,075, Cardiff

The Accountancy Service Branch is primarily concerned with the financial appraisal of companies which have applied for government grants. You will be responsible for general management matters, including inputs into the divisional management plan and the maintenance of professional standards. You will be expected to provide accountancy advice to colleagues and senior management in the Industry Department, and to the Welsh Industrial Development Advisory Board, which advises the Secretary of State on applications for Regional Selective Assistance. You will also undertake the financial appraisal of major projects involving meetings with the Secretary of State, negotiations with HM Treasury and applicants themselves.

Further details can be obtained from Mr R C Williams, telephone 0222 823493.

These posts offer attractive benefits, excellent working conditions and competitive salaries. Further increments, related to performance, may be payable to £31,750 in London and £28,710 in Cardiff. Salaries reviewed from 1 August.

You must have a professional Accounting Qualification from one of the CCAB institutes.

For further details and an application form (to be returned by 22 June 1990) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: G22686.

The Civil Service is an equal opportunity employer

# Group Finance Director

**£50,000 + car + benefits**

**London**

Our client, a privately owned industrial group with a £25m turnover, has enjoyed consistent growth during the last decade. Firmly committed to a policy of complementary acquisitions, each company has considerable autonomy and occupies a high profile in its given sector. The common denominator throughout the group is "quality".

Based at the small corporate headquarters, this new position covers all group accounting, treasury and taxation matters, including involvement in the supervision of existing subsidiaries with a supportive role in the current acquisition programme. The ability to gain the respect of directors at subsidiary level from a position of knowledge and experience is the key to success in this role. It is envisaged that the Group Finance Director would also take responsibility for the co-ordination of personnel policy throughout the group. To this end, a knowledge of pensions would be a considerable advantage. In short our client is looking for an all rounder.

A qualified accountant, it is essential that you can demonstrate a record of achievement in a "quality" manufacturing environment. Stature, meticulous planning skills and industrial experience are imperative. It is therefore unlikely that anyone under 40 will have sufficient breadth of experience to tackle this role.

**CLARK WHITEHILL**  
Search and Selection

Please reply in writing, enclosing a brief CV and daytime telephone number, to David Kennedy, Clark Whitehill Consultants Ltd, 25 New Street Square, London EC4A 3LN. All Applications will be treated in the strictest confidence.

# FINANCE CONTROLLER

**Package in excess of £30k  
+ car + benefits**

St Quintin are well established, highly successful, dynamic Commercial Property Surveyors and Consultants with four UK and two European Offices, employing over 350 people.

We have created the new post of Finance Controller for the Property Management Department based in the City of London.

You will be a graduate in your mid to late thirties with FCA or equivalent qualification and have experience in computerised systems in order to control the financial function of the Property Management Department, currently collecting rents in excess of £50m per annum.

The client base is prestigious, and much emphasis is placed on timely and accurate reporting in addition to the yearly collection of rents. A qualified Accounts Manager with a staff of 14 will report to the applicant.

A Wang computer system currently in place is to be replaced probably within 2 years and the successful applicant will be required to fully co-ordinate the change.

For a discussion ring  
John Boreham on 071-499 8626

or send detailed CV to:

Pamela Islip, Head of Personnel, St Quintin,  
33 Cavendish Square, London W1M 9HE

**St Quintin**  
CHARTERED SURVEYORS

# Project Accountant

**C.London c.£32,500 + Car + Benefits**

Part of a major UK group, this autonomous consultancy supplies a wide range of computer services to prestigious corporate clients and generates revenue in excess of £50 million.

An opportunity exists to make a significant and immediate impact on this dynamic business, interpreting and advising on financial matters for senior non-accounting personnel. Key projects include the implementation of a standard software package for general ledger, accounts payable and receivables.

This is a pro-active role calling for proven interpersonal, commercial and analytical flair. A qualified accountant, age c. 30 years, your background should include experience of spreadsheets and systems implementation.

Reflecting the visibility of this position are excellent prospects and many large-company benefits.

Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/067.

**PD Consultants**  
MANAGEMENT - SELECTION

314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 071-825 2275.

Handwritten signature: J. K. 150



# Finance Director Construction

c £40,000 + Bonus

Rural East Midlands

Due to internal promotion, highly regarded, privately owned Group with major plans for further expansion seeks ambitious finance professional from the construction industry for this important division.

## THE COMPANY

National construction, design and property Group. Young, fast-growing and profitable. Construction accounts for over £100m turnover and is a major contributor to Group profits. Specialising in highest quality projects for blue-chip clients. Contract values to over £10m.

## THE POSITION

Finance Director for construction company. Responsible for 50+ staff. Report to Managing Director. Key tasks to control and develop regional branch accounting operation and central finance function. Manage rapid growth, both organic and by acquisition.

Contribute to the strategic development of business.

## QUALIFICATIONS

Qualified accountant with senior level experience in major construction group. Real feel for complexity of construction projects. Aged 30-40, team player, confident, energetic and ambitious. Overseas and acquisitions experience useful.

Please reply in writing, enclosing full cv, Reference BJ2198  
NBS, Bennetts Court, 6 Bennetts Hill,  
Birmingham, B2 5ST



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# Group Chief Accountant

c £35,000 + Car

Central London

Our client is a growing international manufacturing PLC committed to an impressive plan of expansion through organic growth and acquisition. In order to continue along the path of growth and development it seeks to recruit a Group Chief Accountant.

The Group Chief Accountant will play an integral part in the management team and will be expected to undertake a key role in acquisitions and development of the group's activities.

Reporting to the Group Financial Director responsibilities will cover both Group Accounts and full company secretarial duties.

Within the Group Accounts function, duties will include developing close liaison with the Group Financial Controller having responsibility for the annual reporting and head office accounting.

The company secretarial duties will include Board business, liaison with registrars, group legal affairs and taxation.

The successful candidate will be a dynamic team player with strong interpersonal skills, will be comfortable in dealing with top management in a commercial environment, and eager to show initiative within the small head office team. Ideally aged 30-35, the candidate will be qualified in a recognised accounting discipline. Opportunities for career progression within the expanding group are excellent.

Interested candidates should telephone Peter Gerrard on 071-831 2000 or write to him enclosing a curriculum vitae at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

**Michael Page Finance**  
International Recruitment Consultants

## FINANCIAL ACCOUNTANT

Capitalise on your people management skills  
£25K + Car West Sussex

A major manufacturer of life saving medical equipment, my client commands international recognition for the innovative quality of their products.

This kind of status tells you as much about their professionalism and progressive philosophy as it does about the calibre of their staff. For in this senior position you will need several years post qualification experience in an industrial or commercial environment, although success is dependent on a good deal more than technical ability. Excellent interpersonal and people management skills together with a forward looking and enterprising attitude are less easily defined. But they're seen as

fundamental to a role in which you'll be motivating a nine strong team, and working in liaison with the Financial Controller to direct and improve both procedures and automated systems. As well as the preparation of annual statutory accounts, you will have total responsibility for monthly reports to senior management, all central accounting functions and will act as Secretary to the capital budget committee.

To apply write with full CV to Lisa McIntosh, Riley Advertising, Confidential Reply Service, 159 Hammersmith Road, London W6 8BS. Please list separately any companies to whom your details should not be forwarded.

LONDON  
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LEIS

**RILEY**

GLASGOW  
NEWCASTLE  
MANCHESTER  
NOTTINGHAM  
NORWICH

## DIRECTOR OF FINANCE

£300 MILLION RETAIL BUSINESS C£45,000

This is a board appointment within Budgens, the successful supermarket group which operates some 90 stores throughout Southern and Eastern England. Budgens is independent, growing and has a proven trading formula which is based on a combination of carefully chosen sites, product ranges and customer care policies.

Reporting to the Managing Director the role presents the opportunity to significantly influence decision making processes which will have a crucial impact on the Company's future.

Professionally qualified with strong commercial skills, you will lead the team responsible for all aspects of the financial planning, reporting and operations of the Company. A key task will be to establish the highest standards of financial control and develop systems and operational strategies which will lead to measurable improvements in efficiency and provide a clear commercial advantage. There will be a strong functional relationship with the Group Financial Director.

Previous retail experience is desirable and we are particularly interested in candidates who have well developed communication skills and who have direct experience of the management of change. There are key business centres at Ruislip, West London and at Wellingborough, Northants and the work will entail spending time at both locations.

Salary will fully reflect the expertise you can bring to Budgens and there is a range of benefits including BUPA, a car and quality pension and life assurance schemes.

Please write with comprehensive c.v. to Alastair Graham, Personnel Director, Budgens Stores Ltd, PO Box 9, Stonefield Way, South Ruislip, Middlesex HA4 0JR. Tel: 081-422 9511.

*Budgens*

## Finance Director

c. £40,000 + car + bonus  
Witham, Essex

Hugh Baird and Sons is one of the leading malt producers in the UK with a long established reputation for quality of product and service. Current turnover is in excess of £30 million with significant plans for future growth. The company is an autonomous subsidiary of Canada Malting Co Ltd, the world's largest producer, which has a substantial presence in Canada and the US.

A commercially minded and business orientated Finance Director is now required to provide key input to

business strategy formulation as a member of the senior management team, and to take responsibility for the finance, administration and data processing functions. Reporting to the UK Managing Director the position heads a department of eight staff.

Candidates should be qualified accountants aged 30+ with a high degree of computer literacy and a successful record of financial management, including the development of computerised systems, preferably gained in a

processing environment. Experience gained in a similar or related industry would be advantageous, though not essential.

Please send a CV outlining your career to date, including details of your current salary, quoting reference 1/1061, to:  
Janet Stockton  
Executive Selection Division  
Price Waterhouse  
Management Consultants  
1 London Bridge  
London SE1 9QL

**Price Waterhouse**



## Taxation Accountant

c. £25,000 + Car + mortgage subsidy

Friends Provident is one of the leading life offices in the UK, with assets of around £7 billion and an annual group tax liability of over £50 million.

We have a small, specialist taxation team, based in our prestigious head office in the centre of Salisbury. Following restructuring we are seeking to broaden the department with a Taxation Accountant.

You should be a fully qualified accountant with at least two years' post qualification experience preferably in a commercial or professional tax environment. Equally important are strong analytical and communication skills.

You will be exposed to a wide range of taxation issues, ensuring that the taxation affairs of the company are in order. This will involve the production

of tax computations for submission to the UK, Irish and other tax authorities.

In addition to the competitive salary, there is a comprehensive range of insurance sector benefits including a mortgage subsidy scheme, non-contributory pension scheme and a relocation package if appropriate.

Write with full CV including details of current remuneration package to Amanda Alexander, Personnel Manager, Friends Provident, United Kingdom House, Castle Street, Salisbury, SP1 3SH. Telephone (0722) 413366.

**FRIENDS PROVIDENT**

SALISBURY



NW London  
c£18k pa + Benefits  
(Prof Mortgage, BUPA etc)

## Assistant Manager Financial Accounting

*Irish Based International Banking Group*

AIB Business Finance, part of the AIB Group, the fastest growing bank in Europe, specialises in providing commercial mortgage and asset finance products to its substantial customer base. The Financial Control function of AIB Business Finance has identified a need for an Assistant Manager within its Financial Accounting Section.

Reporting to the Financial Accounting Manager, the successful candidate will initially be responsible for the development of procedures and controls for the section and particularly for the automation of financial reporting.

Applicants should have a number of years experience in an accounting discipline, probably, but not necessarily, in a financial institution. First class PC skills are necessary and a successful record in progressing to a full professional accounting qualification should be evident.

Applications, including a full CV, should be sent to:

Connor O'Daly Esq  
Financial Controller  
AIB Business Finance  
Bankcentre - Britain  
Belmont Road  
Uxbridge UB8 1SA

Closing date for applications: 5 June 1990

## FINANCIAL PLANNING DIRECTOR

As part of a leading British multi-national involved in the supply of a wide range of well known consumer products and services, our client is a major subsidiary with a turnover approaching £3 billion from its significant operations in the UK and overseas.

The company is divided up operationally into geographic regions, and it is from one of the London based regions that a need has arisen to appoint a Financial Planning Director to replace the current incumbent who is shortly to be promoted within the Group.

As the Number 1 regional financial person you will report directly to the Regional Vice-President, and be

supported by a small staff. In addition to carrying full financial responsibility for the region, you will be involved in a number of purely commercial aspects of the business, and will on occasion deputise for the Regional Vice-President in his absence.

You will be a qualified accountant of graduate calibre who is likely to have experience of working within a large international organisation.

You should possess a commercial, rather than purely technical outlook to finance, be highly credible, and possess strong inter-personal skills. A knowledge of French, Spanish or Portuguese would be desirable, although not mandatory.

Interested individuals who fit the above criteria, should write enclosing a current resume together with salary details to Peter Flammiger, Director, at FMS, 14 Cork Street, London W1K 1PF.

London

Age 28-32

£35,000-£45,000  
+ Car

**FMS**

FINANCIAL MANAGEMENT SPECIALISTS  
AND SELECTION SPECIALISTS

مكتبة في لندن



## MANAGEMENT ACCOUNTANTS CENTRAL LONDON

**Up to \$26,910 plus benefits and performance-related pay (under review)**

Policing London is a major undertaking involving over 43,000 staff and an expenditure of more than \$1.2 billion pa. The Metropolitan Police Office incorporates a variety of support services for this immense task: engineering; property management; computing; supplies; catering; finance and personnel management.

The force is seeking to improve its present financial and management accounting methods in order to achieve increased value for money and effective resources.

As a consequence, 2 vacancies have arisen, one in the Finance Department and one in the Chief Engineer's Department, based in the Pimlico area of London. Salaries for both posts are up to £26,910 plus performance related pay.

### ASSISTANT DIRECTOR OF FINANCE — FINANCE DEPARTMENT

To manage, develop and improve the Met Police local budget scheme and to oversee the preparation and development of a system for costing police functions.

To prepare new initiatives and systems aimed at further improving the financial management arrangements within the Met Police.

To provide professional advice and financial management support to the Project Manager responsible for the introduction of an integrated financial and management accounting system.

### PRINCIPAL ACCOUNTANT — CHIEF ENGINEER'S DEPARTMENT

To formulate and develop effective and co-ordinated financial information systems which meet the needs of the department in the fields of transport, communications, operations, and engineering management.

To provide accountancy advice and assistance to the Chief Engineer and departmental line management and to introduce and develop accounting skills within the department.

For both posts you must be a self-starter with good communication skills, and also a qualified accountant preferably with experience of financial and management accounting practices in both the public and private sectors. Knowledge or experience of spreadsheet/general ledger accounting packages would be an advantage.

These posts are permanent but can also be held on a period appointment for up to 5 years.

### RELOCATION EXPENSES OF UP TO £5000 MAY BE AVAILABLE.

For further details and an application form (to be returned by 22 June 1990) write to Civil Service Commission, Alcon Link, Basingstoke, Hants RG21 1LB, or telephone Basingstoke (0256) 488551 (answering service operates outside office hours).

Please quote ref: G/8438.

An equal opportunity employer



**Metropolitan Police Office**

**071  
081**

**By now you should  
know where to  
find the best  
career moves.**

**Qualified Accountant  
Essex c.£25,000 + Car + Benefits**

In the modern business environment, the heart of London is not the only place to keep your finger on the pulse. Many major companies are flourishing on the outskirts of town, and none more so than this truly international transport and distribution group, which has its UK Head Office in Essex.

As their business continues to expand, there is an opportunity for a confident and enthusiastic individual to play an integral role in the financial and management accounts function. Diverse

responsibilities will range from day-to-day accounting and staff supervision to ad hoc projects and systems enhancement.

A qualified accountant, you will need sound commercial experience and the determination to make a strong impact on the company as a whole. Career prospects are excellent, and an attractive range of benefits includes a company car, pension scheme, free life and accident insurance and generous meal allowance.

Write with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/065.

**PD Consultants  
MANAGEMENT · SELECTION**

314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 071-828 2273.



## General Practice Partner Designate

**Covent Garden To £40K Package**

Midnight Penney Quick is a dynamic 3 partner firm of Chartered Accountants proud of its achievement of significant expansion in the last decade. A developed network of professional associates in France, Holland, Belgium, Switzerland and West Germany, and a fully computer-networked office highlight the forward thinking nature of the firm. In order to ensure that the 1990's are as successful as the 1980's they are now keen to expand their partnership base.

The successful candidate will play a key role in the development of the London office with an immediate responsibility for a growing portfolio of client work. There will also be the opportunity to gain experience in special work including raising finance, start-ups and computer consultancy. Short overseas assignments are a possibility, particularly for a candidate who has a foreign language facility.

The ideal applicant must be a qualified ACA, preferably aged 28-35 with strong commercial and presentation skills and an appreciation of how to deal with a wide range of clients. Above all he/she must have a solid knowledge of all aspects of general practice work together with the vision and creativity to contribute positively to the partnership and its development from day one.

The reward for this contribution will be full partnership status in the short term.

For further information, please contact the advising consultant JEFF DAVIES on 071 404 3155 (Days) or 081 979 8140 (Eves), alternatively write to him at Alderwick Peachell & Partners, 125 High Holborn, London WC1V 6QA. Fax 071 404 0140 (Rec Cons).

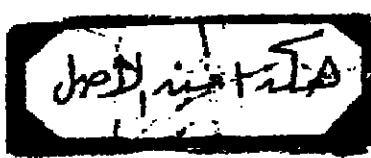
**Alderwick  
and Peachell  
PARTNERS LTD**

## DEPUTY TO CHIEF ACCOUNTANT

The Worshipful Company of Leathersellers is creating a new post of Deputy to the Chief Accountant for appointment in the Autumn. Applicants aged 40-50 need not necessarily be C.A.'s but must possess relevant Accountancy qualifications. Expertise in data processing and V.A.T. essential, plus good commercial background.

Benefits include free lunches, Season Ticket loan, opportunity to join Pension and Medical Schemes. Office hours 9.30 - 5.00. Salary circa £25,000. Applications with full C.V. by 29th June to:-

The Clerk,  
The Leathersellers' Company,  
15 St. Helen's Place,  
London EC3A 6DQ



## A BUSINESS APPROACH

# MANAGEMENT ACCOUNTANT

## Based South Coast

Our client is a service business with an annual budget of £5 million. They serve a broad and complex range of customers with everything from management consultancy to sophisticated IT support.

As their business has developed so has the need for a Management Accountant to advise the Management team.

In addition to providing financial comment and advice on existing services, this important position will involve a major contribution to the costing, implementation and marketing of new ideas. There is excellent scope for a broader

management role for a creative, open minded and diplomatic professional.

A qualified Accountant (only exceptional and experienced, part-qualified candidates would be considered) is needed who can demonstrate a strong character (current management hold some firm ideas) and the ability to provoke change.

Salary is c£23K plus a leased car scheme, generous mortgage subsidy and relocation package to this delightful part of the South Coast, an excellent quality of life plus other benefits.

To discuss the position call Mike Beer at Bartlett Selection on 01-490 1155 (answering service after working hours). Or write to him enclosing a full CV, quoting reference FT0684/MB at Bartlett Selection, 2/3 Charterhouse Square, London EC1M 6BJ.

**BARTLETT  
selection**

Bartlett Selection Limited, 2/3 Charterhouse Square, London EC1M 6BJ. Telephone: 01-490 1155. Fax: 01/253 3397.

## BUSINESS ANALYST

**c.£28K + 2 LITRE CAR + BENEFITS  
WEST LONDON**

As the main trading subsidiary of the Argyll Group, Safeway plc has grown to be one of Britain's most dynamic food retailers.

We are now seeking a high calibre business professional whose principal responsibilities will be the analysis and interpretation of the Company's performance. Key concerns are gross margin, product performance pricing policy and marketing spend together with the development of management information reports highlighting performance against critical success factors.

You will be given an extensive brief with plenty of scope for ingenuity and imagination. Using sophisticated mainframe and PC based systems you will make wide-ranging recommendations for the future and contribute to the on-going development of the business. Considerable liaison with Senior Executives and Directors will give you a high profile whilst the nature of the overall challenge will provide you with a unique insight into the business.

You will be a qualified accountant or MBA with 2-3 years' commercial experience and first class communication skills. Future career opportunities within both Finance and Business Management are excellent.

Please write with your CV and current salary details to: Mrs P. Taylor, Personnel Manager, Safeway plc, 6 Millington Road, Hayes, Middlesex UB3 4AY. Tel: 081-756 2131.

**SAFeway**

## FINANCIAL CONTROLLER

**South West**

**To £30,000 + Car  
+Relocation**

This influential general management appointment, as the senior financial member of an autonomous division of a blue chip group, is located in the highly desirable area which borders South Wales and England. The division is engaged in the manufacture, marketing and distribution of consumer goods and has a turnover in excess of £50m.

The successful candidate's primary responsibility will be to exercise strict financial control in a wide ranging and developing business. Particular emphasis is to be placed on timely and accurate management information and accounts, systems development matters, budgets and strategic plans and the provision of sound financial guidance to operational management.

Applications are invited from proactive, ambitious and academically sound qualified accountants, ideally aged 28-40, who can demonstrate strong technical flair, computer development and implementation experience, proven staff management ability and a record of achievement in substantial commercial organisations.

For further information on this outstanding career appointment in a dynamic and profitable organisation, please contact Malcolm J. Hudson.



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## COMPANY ACCOUNTANT STOCKBROKING

**Age range 26 to 30**

**Salary base c£25,000**

Our client, South China Securities (UK) Ltd is the recently established (January 1990) European stockbroking subsidiary of the Hong Kong based South China Group. Its business is that of European-wide Far East equity sales to institutions, a foundation from which it will be expanding steadily in the foreseeable future. This is an attractive opportunity to join a small team of 4 founder members and create a successful personal career path.

The accountant will be required to provide a financial and management accounting service, act as company secretary and manage administration. For the time being all settlements services and client accounts are run by Hong Kong but candidates should have sufficient basic back-office knowledge to take this on, when volumes and diversifications justify. The accountant will provide also all regulatory (TSA) and statutory reporting information and manage such compliance duties as are necessary. Professional accounting qualifications are an advantage, but with suitable experience may not be compulsory. Salary, benefits and bonuses are open to discussion within reason. Please forward a full CV to Terry Fuller quoting reference (0128):

**Kidsons Impey Search & Selection Ltd, 29 Pall Mall  
London SW1Y 5LP Tel: 071-321 0336 Fax: 071-976 1116**

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## FINANCIAL DIRECTOR (Designate)

We are one of the country's leaders in specialist knitwear design and production driven by our highly successful branded wholesaling and separate retailing companies.

The company has ambitious plans for the future and an enviable track record of profit growth and now seeks to recruit a Financial Director with specific experience over a period of years in the retail sector, preferably in textiles.

The successful applicant will be professionally qualified, computer literate and should be accustomed to operating at Director level. A Board position will be available after a trial period.

A significant package will be offered to attract the right individual.

Situated in a beautiful rural location on the edge of the Lake District, there is an obvious 'quality of life' benefit.

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Apply in writing to: The Personnel Manager, Mark Birkbeck & Co. Ltd., Bridge Mill, Cowan Bridge, Carnforth, Lancashire LA6 2HS.



## ACCOUNTANCY/MEMBERSHIP ADMINISTRATOR SALARY £23-25 K.

The National Childbirth Trust is the leading charity concerned for the welfare of families during pregnancy, childbirth and early childhood. It is a national organisation with more than 350 branches and with a strong and growing national membership.

Head Office provides a communication and administrative focus with computer facilities for accounting and membership administration. An accountant is now required to manage these functions which involve the production of monthly management accounts and annual accounts and the control of membership records. The appointee will work alongside, and take over responsibility from, the present accountant.

Candidates, ideally qualified, should be able to demonstrate some basic computer awareness, although formal training will be arranged on the particular systems in use. Personal attributes looked for will include a methodical and structured approach to administrative procedures, the ability to control staff, and maturity and diplomacy in working with volunteer officers.

Pleasant offices at Acton are conveniently located for the Piccadilly and District Lines and for the M4.

The Trust offers generous terms of employment and enlightened conditions. It is working towards being an equal opportunities employer.

Write with CV for the personal attention of: Suzanne Dobson  
National Childbirth Trust  
Alexandra House  
Chilham Terrace  
Acton W3 6NH

## Financial Controller Fulham £28,000 - £33,000

Gomark is a rapidly expanding company specialising in the marketing and distribution of computer products for the Apple Macintosh™. Key to future growth is the recruitment of a senior financial manager.

Ambitious growth targets will make the role both extremely varied and challenging. Initially the focus will be on the design and implementation of the necessary financial controls and reporting systems appropriate to the business. Thereafter, responsibilities will include close liaison with the other senior managers to appraise internal investment proposals and plan for the successful achievement of growth targets.

Candidates should be qualified accountants with experience of using computer based systems to manage accounts in a small company. We are looking for an innovative person with a high level of commitment to achieving objectives.

The remuneration package will include a car and the opportunity to share in the success of the business. Interested applicants should write to the General Manager, enclosing full CV and salary details, at: Gomark Limited, Unit 10, Hurlingham Business Park, Sullivan Road, London SW6 3DU.

## FINANCIAL DIRECTOR

Rapidly expanding printing group, located in the East of London, requires a fully experienced and qualified Financial Director, to take overall responsibility for all aspects of the group's day to day computerised accounting systems and to be involved in future growth plans.

Applications and C.V.'s to Mr M. Curtis  
Managing Director  
Wood Printing Group Ltd  
Unit 5  
Portland Commercial Estate  
Ripple Road (A13)  
Barking Essex



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